Annual Report 2025-26

Hindusthan Engineering & Industries Limited

(An enterprise of THE HINDUSTHAN GROUP)

Hindusthan Engineering & Industries Limited

DIRECTORS

Shri V A Mody, Executive Chairman
Shri R.K. Duggar
Shri M.C. Gauba
Smt. Itei Bubna
Shri A K D Singh, Executive Director (Technical)

CHIEF FINANCIAL OFFICER

Shri P K Himatsingka

COMPANY SECRETARY

Shri R K Agarwal

AUDITORS

M/s. Rajgaria & Associates, Chartered Accountants

BANKERS

State Bank of India
Punjab National Bank
Axis Bank Limited
Bank of India

REGISTERED OFFICE

“Mody Building”
27, Sir R N Mukherjee Road
Kolkata 700001
Phone: (033) 2248 0166 / 2248 0167
Fax: (033) 2248 1922
Email: ho@heilindia.com

Website: www.heilindia.com
CIN: U93000WB1998PLC086303

WORKS

Bamunari	(West Bengal)
Bharatpur	(Rajasthan)
Champdany	(West Bengal)
Faridabad	(Haryana)
Kolkata	(West Bengal)
Malanpur	(Madhya Pradesh)
Olpad	(Gujarat)
Santragachi	(West Bengal)

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Directors' Report

To,
The Members,

The Directors are pleased to present the Twenty Ninth Annual Report and Audited Financial Statement of the Company for the financial year ended 31st March, 2026.

The Operating Results (Standalone) of the Company for the year are as follows:

(Rs. In Lakhs)

	2025-2026	2024-2025
The profit for the year after meeting all expenses but before providing for depreciation and taxation	2 76 23	3 38 20
From which have to be deducted: Depreciation for the current year	40 13	37 92
Profit Before Tax	2 36 10	3 00 28
Provision for Income Tax - Current Tax	67 00	84 00
- Tax related to earlier years	(1)	1 42
- Deferred Tax	(2 93)	(3 48)
Net Profit after Tax	1 72 04	2 18 34
Other Comprehensive Income (Net of Tax)	6 92	(1 53)
Total Comprehensive Income	1 78 96	2 16 81

Dividend:

The Board, in order to conserve the resources of the Company, do not recommend any dividend for the year ended 31st March, 2026.

Reserves:

During the year under review no amount of profit has been transferred to any reserve.

Operational Performance:

The Company has adopted Indian Accounting Standards (IND AS) with effect from 1st April, 2016, pursuant to the notification of the Companies (Indian Accounting Standard) Rules, 2015 issued by the Ministry of Corporate Affairs.

The Engineering Division of the Company has registered lower sales & lower profit as compared to last year.

Hindusthan Chemicals Company, the company's chemical division at Olpad, Dist. Surat (Gujarat) has registered lower sales and higher profit as compared to last year.

Dalhousie Jute Company, the company's jute division at Champdany, West Bengal has achieved higher sales and higher profit as compared to last year.

Share Capital

The paid-up equity share capital as on 31st March, 2026 was Rs. 14,70,67,760/-. There has been no change in the equity share capital of the company during the year.

Subsidiary & Associate Companies:

As required under Rule 8(1) of the Companies (Accounts) Rules, 2014 the Board's Report has been prepared on a Standalone basis. The Company has one Subsidiary Company.

Hindusthan Vidyut Corporation Limited (HVCL) is a wholly owned Subsidiary of the Company. The Company was formed for setting up a power plant. HVCL has not yet commenced any business activities.

Consolidated Financial Statement:

In accordance with Section 129 (3) of the Companies Act, 2013, the Company has prepared Consolidated Financial Statements of the Company and its Subsidiary which forms part of the Annual Report. A statement containing the salient features of the financial statement of the Subsidiary in Form AOC-1 is given in notes to the Consolidated Results of the Company.

Deposits:

During the year under review, the Company has not accepted any deposit from the public within the ambit of Section 73 of the Companies Act, 2013 and the Companies (Acceptance of Deposit) Rules, 2014.

Directors' Responsibility Statement:

As required under Section 134 of the Companies Act, 2013, the Directors confirm that:

(a) in the preparation of the annual accounts for the year ended 31st March, 2026, the applicable accounting standards had been followed along with proper explanation relating to material departures;

(b) they have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March, 2026 and of the profit and loss of the Company for the year ended 31st March, 2026;

(c) they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;

(d) the annual accounts have been prepared on a going concern basis;

(e) proper systems had been devised to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

Annual Return:

The Annual Return as required under Section 92(3) of the Companies Act, 2013 is placed on the Company's website at www.heilindia.com under Investors Section and the weblink is www.heilindia.com/pdf/HEIL_Annual_Return_2026.pdf.

Directors:

a) Changes in Directors and Key Managerial Personnel:

Pursuant to the provision of Section 152 (6) of the Companies Act, 2013 Shri Vikram Aditya Mody retires by rotation at the ensuing Annual General Meeting and being eligible, offers himself for re-appointment.

In the 28th Annual General Meeting held on 27th September,2025, the shareholders approved the re-appointment of Shri Vikram Aditya Mody as Executive Chairman for a period of 5 (Five) years w.e.f 1st April 2026 till 31st March, 2031.

In the 28th Annual General Meeting held on 27th September,2025, Shareholders have approved the appointment of Smt. Itei Bubna as an Independent Director for a period of 5 (Five) years w.e.f. 7th May, 2025 till 6th May, 2030.

Appropriate Resolution seeking the appointment / re-appointment of Directors are appearing in the Notice convening the ensuing Annual General Meeting of the Company.

The details of the above Directors about their qualification, other directorship, etc., as required in Secretarial Standard on General Meetings (SS-2) are provided in the explanatory statement under Section 102 of the Companies Act, 2013 forms part of the Notice.

b) Declaration by Independent Directors:

The Independent Directors have submitted the declaration of Independence under Section 149(7) of the Companies Act, 2013, that they meet the criteria of independence as provided in Section 149(6) of the Companies Act, 2013.

Number of Board Meetings:

The Board of Directors met 7 (Seven) times during the year. The meetings of the Board of Directors were held on 07.05.2025, 12.06.2025, 16.07.2025, 18.08.2025, 10.09.2025, 03.01.2026 and 26.02.2026. The details of the attendance of the Directors in the Board Meeting are as hereunder.

Sl. No.	Name of the Director	Category	No of Board Meeting attended
1	Shri Vikram Aditya Mody	Executive Chairman	7
2	Shri Rajendra Kumar Duggar	Non-Executive Independent Director	7
3	Shri Mool Chand Gauba	Non-Executive Independent Director	7
4	Smt. Itei Bubna	Non-Executive Independent Director	6
5	Shri Anil Kumar Damari Singh	Executive Director (Technical)	7

Committee of the Board:

The Board of Directors has constituted Board Committees to deal with the specific areas and activities which concern the Company and require a closer review. The minutes of the Committee meetings are placed before the Board for noting. The Board currently has the following Committees:

a) Audit Committee

Composition and attendance

The Audit Committee met 7 (Seven) times during the year. The meetings of the Audit Committee were held on 07.05.2025, 12.06.2025, 16.07.2025, 18.08.2025, 10.09.2025, 03.01.2026 and 26.02.2026. All the recommendations made by the Audit Committee were accepted by the Board. The table below highlights the composition and attendance of the members of the Committee:

Sl. No	Name of the Director	Position	Category	No. of Meeting attended
1	Shri Rajendra Kumar Duggar	Chairman	Non-Executive Independent Director	7
2	Shri Mool Chand Gauba	Member	Non-Executive Independent Director	7
3	Smt. Itei Bubna	Member	Non-Executive Independent Director	6
4	Shri Anil Kumar Damari Singh	Member	Executive Director (Technical)	7

b) Nomination & Remuneration Committee

Composition and attendance

The Committee met 3 (three) times during the year. The meeting of the Nomination and Remuneration Committee were held on 07.05.2025, 18.08.2025 and 26.02.2026. All the recommendations made by the Nomination and Remuneration Committee were accepted by the Board. The table below highlights the composition and attendance of the members of the Committee:

Sl. No.	Name of the Director	Position	Category	No. of Meeting attended
1	Shri Rajendra Kumar Duggar	Chairman	Non-Executive Independent Director	3
2	Shri Mool Chand Gauba	Member	Non-Executive Independent Director	3
3	Smt. Itei Bubna	Member	Non-Executive Independent Director	2

c) Stakeholders Relationship Committee

Composition and attendance

The Stakeholders Relationship Committee met 2 (two) times during the year on 18.08.2025 and 26.02.2026. The table below highlights the composition and attendance of the members of the Committee:

Sl. No.	Name of the Director	Position	Category	No. of Meeting attended
1	Shri Rajendra Kumar Duggar	Chairman	Non-Executive Independent Director	2
2	Shri Mool Chand Gauba	Member	Non-Executive Independent Director	2
3	Smt. Itei Bubna	Member	Non-Executive Independent Director	2
4	Shri Anil Kumar Damari Singh	Member	Executive Director (Technical)	2

d) Corporate Social Responsibility Committee

Composition and attendance:

The Corporate Social Responsibility Committee met 2 (two) times during the year on 18.08.2025 and 26.02.2026. The table below highlights the composition and attendance of the members of the Committee:

Sl. No.	Name of the Director	Position	Category	No. of meeting attended
1	Shri Vikram Aditya Mody	Executive Chairman	Executive Director	2
2	Shri Rajendra Kumar Duggar	Member	Non-Executive Independent Director	2
3	Shri Mool Chand Gauba	Member	Non-Executive Independent Director	2
4	Smt. Itei Bubna	Member	Non-Executive Independent Director	2

Independent Director's Meeting:

As required under section 149(8) & Schedule IV of the Companies Act, 2013 a Separate meeting of the Independent Directors was held on 26.02.2026.

Corporate Social Responsibility (CSR):

The Corporate Social Responsibility Committee (CSR) has formulated and recommended to the Board, a Corporate Social Responsibility Policy (CSR Policy) indicating the activities to be undertaken by the Company, which has been approved by the Board. The CSR Policy may be accessed on the Company's website at the link: www.heilindia.com/pdf/CSR_Policy.pdf. The Company has identified education as its focus area of engagement. The Company would also undertake other need based initiatives in compliance with Section 135 and Schedule VII of the Companies Act, 2013.

Pursuant to Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, Annual Report on CSR in the prescribed format is attached as **Annexure-1** and forms an integral part of this report.

Auditors & Auditors' Report:

M/s. Rajgaria & Associates, Chartered Accountants, having Firm Registration No. 314241E of 135A, B.R.B. Basu Road, Kolkata – 700 001 were appointed as Statutory Auditors of the Company for a term of 5 (five) consecutive years, from the conclusion of the 26th Annual General Meeting of the Company held on 30.09.2023 till the conclusion of 31st Annual General Meeting of the Company to be held in the year 2028.

As per the requirement of Section 134 of the Companies Act, 2013, in relation to the matter qualified by the Auditors in their Report, our explanation are as here under:

(i) **Auditor's Report** - **Clause(a)**: Malanpur Steel Ltd. (MSL) had been merged with the Company with retrospective effect from 1st April 2009 as per scheme sanctioned by the Hon'ble Board for Industrial & Financial Reconstruction (BIFR) vide its Order dated 4th September 2012. Certain amounts claimed by different authorities against which the necessary provision had been made in the scheme have not been provided for in the accounts as these are claimed but not payable by the Company & are under reconciliation with respective authorities. The same have been disclosed as contingent liability in the accounts. Reliefs / Concessions claimed from various statutory authorities viz. Income Tax, Sales Tax & Excise etc. are under consideration of respective authorities & approval of the same are awaited. However, the effects thereof have been taken in the accounts. Necessary adjustment, if required, shall be made on disposal thereof by respective authorities.

(ii) **Clause(b) and 1(iii):** The Company is taking necessary steps to recover the Loans given, Trade Receivables and Advances. The Management is confident of recovery of the same in full and as such no provision has been made.

(iii) **Clause 1(ix)(a)**: Loan from WBIDC is adjustable against power subsidy receivable from Govt. of West Bengal, claim for which has been lodged by the Company. The Company has filed a Writ Petition before the Hon'ble Calcutta High Court and the matter is pending for adjudication and the adjustment if any, shall be made accordingly on final adjudication.

The management is taking necessary steps for payment of the stipulated instalments of interest free sales tax loan.

Fraud Reporting:

As required under Section 134(3)(ca), No frauds were reported by Auditors in terms of Section 143(12) of the Companies Act, 2013 and Rules, if any, made thereunder.

Cost Auditors:

The Board of Directors, on the recommendation of the Audit Committee, has appointed M/s. S. K. Sahu & Associates, as Cost Auditors to audit the cost records of the Company for the financial year 2026-2027. As required under the Companies Act, 2013, a resolution seeking member's approval for the remuneration payable to the Cost Auditors forms part of the Notice convening the Annual General Meeting for their ratification. The Cost Audit report for the year 2025-2026 will be submitted to the Central Government within the period stipulated under the Companies Act, 2013.

The Company is required to maintain cost records as specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013 and accordingly such accounts and records are made and maintained.

Secretarial Audit:

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the rules made thereunder, the Company has appointed M/s MKB & Associates, Kolkata a firm of Company Secretaries in practice to undertake the Secretarial Audit of the Company. The Secretarial Audit Report is annexed as **Annexure-2** and forms an integral part of this report.

The Secretarial Audit Report do not contain any qualification, reservation, adverse remark or disclaimer by the Secretarial Auditors.

Compliance with Secretarial Standards

The Directors state that applicable Secretarial Standards, i.e. SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively, have been duly followed by the Company.

Nomination & Remuneration Policy:

The Board has, on the recommendation of the Nomination & Remuneration Committee adopted a Nomination & Remuneration Policy, which interalia includes policy for selection and appointment of Directors, Key Managerial Personnel, Senior Management Personnel and their remuneration. The highlight of the Policy is as follows:

Procedure for selection and appointment of the Board Members

Board membership criteria:

The Committee, along with the Board, shall review on an annual basis, appropriate skills, characteristics and experience required of a Board Member, KMP and SMP for the better management of the Company. The objective is to have a Board with diverse background and experience in business, government, academics, technology and in areas that are relevant for the Company's global operations.

In evaluating the suitability of individual Board members, the Committee shall take into account many factors, including general understanding of the Company's business dynamics, global business and social perspective, educational and professional background and personal achievements. Directors must possess experience at policy-making and operational levels in large organizations that will indicate their ability to make meaningful contributions to the Board's discussion and decision-making in the area of complex issues facing the Company.

Director should possess the highest personal and professional ethics, integrity and values. They should be able to balance the legitimate interest and concerns of all the Company's stakeholders in arriving at decisions, rather than advancing the interests of a particular constituency.

In addition, Directors must be willing to devote sufficient time and energy in carrying out their duties and responsibilities effectively. They must have the aptitude to critically evaluate management's working as part of a team in an environment of collegiality and trust.

The Committee shall evaluate each individual with the objective of having a group that best enables the success of the Company's business.

Annual Evaluation of Board and Directors

As required under the Companies Act, 2013, an evaluation of the performance of the Independent Directors was carried out by the Board of Directors during the year, based on the criteria laid down by the Nomination and Remuneration

Committee. On and overall assessment, it was found that all the Independent Directors have given a good account of themselves. The Board concluded that the Independent Directors individually and collectively were well qualified and their contributions were in the interest of the Company.

The Independent Directors in a separate meeting held on 26th February, 2026 reviewed and evaluated the performance of Non- Independent Directors, Board as a whole and the performance of the Chairman of the Company.

Keeping the requirements under the Act, the Independent Directors laid down broad areas for evaluation. After detail discussion, it was concluded that the performance of the Board collectively and the Directors individually on all counts of evaluation were appreciable.

The performance of the Executive Chairman and Executive Director was evaluated by Independent Directors for leadership and direction to the Company judging as per the parameters of the evaluation criteria and it was noted that their performance was satisfactory. It was further noted that the Executive Chairman took proper initiative in policy decision making with the senior executives and Board.

The Board carried out the performance evaluations of its committees.

Selection of Board Members/ extending invitation to a potential director to join the Board:

One of the roles of the Committee is to periodically identify competency gaps in the Board, evaluate potential candidates as per the criteria laid above, ascertain their availability and make suitable recommendations to the Board. The objective is to ensure that the Company's Board is appropriate at all points of time to be able to take decisions commensurate with the size and scale of operations of the Company. The Committee also identifies suitable candidates in the event of a vacancy being created on the Board on account of retirement, resignation or demise of an existing Board member. Based on the recommendations of the Committee, the Board evaluates the candidate(s) and decides on the selection of the appropriate member.

The Board then shall make an invitation (verbal / written) to the new member to join the Board as a Director. On acceptance of the same, the new Director may be appointed by the Board.

Procedure for selection and nomination of KMPs and SMPs

The Committee shall actively liaise with the relevant departments of the Company to study the requirement for management personnel and produce a written document thereon;

The Committee may conduct a wide-ranging search for candidates for the positions of KMP and SMP within the Company, within enterprises controlled by the Company or within enterprises in which the Company holds equity and on the human resources market;

The professional, academic qualifications, professional titles, detailed work experience and all concurrently held positions of the initial candidates shall be compiled as a written document;

A meeting of the Committee shall be convened and the qualifications, experience, skills and other capability of the initial candidates shall be examined. After such examination recommendation for appointment of KMP and SMP together with the relevant information about the appropriate candidate(s) shall be submitted to the Board of Directors;

The Committee shall carry out other follow-up tasks based on the decisions of and feedback from the Board of Directors.

Remuneration to Non-Executive Directors:

The Non-Executive Directors of the company are paid remuneration by way of sitting fees for attending the meetings of the Board of Directors and its Committees and the commission. The sitting fees of the Non-Executive Directors for attending meetings of Board of Directors and the Committees thereof may be modified from time to time only with the approval of the Board in due compliance of the provisions of Companies Act, 2013 and amended from time to time.

Remuneration to Executive Directors, Key Managerial Personnel(s) (KMPs) & Senior Management Personnel (s) (SMPs):

The Company has a credible and transparent framework in determining and accounting for the remuneration of the Managing Director/Whole Time Directors (MD/WTDs), Key Managerial Personnel(s) (KMPs) and Senior Management Personnel(s) (SMPs). Their remuneration shall be governed by the external competitive environment, track record, potential, individual performance and performance of the Company as well as industry standards. As a policy, the Executive Directors are neither paid sitting fee nor any commission.

The Nomination & Remuneration Policy can be accessed at the www.heilindia.com/pdf/HEIL_NR_Policy.pdf.

Annual Evaluation of Board and it's Committees Performance:

During the financial year, the Board evaluated its own performance as well as that of its Committees and individual Directors. The exercise was carried out covering various aspects of the Boards functioning such as composition of the Board & committees, qualification, experience & competencies, performance of specific duties & obligations, governance issues etc. Separate exercise was carried out to evaluate the performance of Non-Independent Directors. The performance of Independent Directors has been evaluated based on the guidelines as provided under Schedule IV of the Act. The evaluation of the Independent Directors was carried out by the entire Board except by the Director being evaluated. The directors were satisfied with the evaluation results, which reflected the overall engagement of the Board and its Committees with the Company.

Managerial Remuneration:

A statement showing the particulars of employee as prescribed in Rule 5(2) & 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is as under:

Name	Designation	Remuneration received	Nature of employment	Qualification and experience	Date of Commencement of Employment	Age	Last employment held	Percentage of Equity Shares held	Whether relative of any director or manager
Vikram Aditya Mody	Executive Chairman	90000000	Full-Time	Graduate	1.1.2024	65	N.A.	0.00%	No

Material Changes and Commitments after the Balance Sheet date:

No material changes and commitments affecting the financial position of the Company have occurred from the close of the financial year ended 31.03.2026 till the date of this report.

Going Concern Status/ Material Orders of Judicial Bodies/ Regulators:

There was no instance of any material order passed by any regulator/court/tribunal impacting the going concern status of the Company and its future operations.

Changes in the nature of Business:

There is no change in the nature of Business of the Company during the financial year 2025-2026.

Internal Financial Control Systems and their Adequacy:

The Company has an adequate internal financial control which provides a reasonable assurance in respect of providing financial and operational information, complying with applicable statutes and policies, safeguarding assets, prevention and detection of fraud, accuracy and completeness of accounting records. The Internal Auditors monitors and evaluates the efficiency and adequacy of internal control system in the Company, its compliance with operating systems, accounting procedures and policies.

Related Party Transactions:

All the related party transactions that were entered into during the year under review were in ordinary course of business and on arm's length basis and do not attract the provision of section 188 of the Companies Act, 2013. There were no material related party transactions during the year. Hence AOC - 2 is not required. The details of transactions with related parties are provided in Note No. - 43 of the standalone financial statements.

Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo:

The information relating to Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo as required under section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 is annexed as **Annexure - 3** and forms an integral part of this report.

Details of establishment of Vigil Mechanism for Directors and Employees:

The Company has formulated a Vigil Mechanism Policy for its Directors and employees to report genuine concerns. The policy provides adequate safeguards against victimization of persons who use such mechanism and provides direct access to the Chairman of the Audit Committee in appropriate or exceptional cases. The policy is posted on the website of the Company. No Director or employee has been denied access to the Chairman of the Audit Committee during the financial year 2025-2026.

Particulars of Loans, Guarantees or Investments:

The particular of Loan & Investments made by the Company has been disclosed in the Financial Statements.

Risk Management Policy:

As per the requirement of Section 134 of the Companies Act, 2013, the Company has formulated a Risk Management Policy to identify and then manage various elements of risk which, in the opinion of the Board could threaten or severally impact or bring down the organization and the strategy to mitigate such risks. The policy involves reviewing the operations of the organization, identifying potential threats to the organization and the likelihood of their occurrence, and then taking appropriate actions to address the most likely threats.

Disclosures under Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013:

As required under the provision of The Sexual Harassment of Women at the workplace (Prevention & Redressal) Act, 2013 read with rule made thereunder, the Company has constituted an internal complaint Committee for redressal of the complaint related to sexual harassment. During the year under review there were no complaints of sexual harassment.

The company has complied with provisions relating to the constitution of Internal Complaints Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

Details of application made or any proceeding pending under the Insolvency & Bankruptcy Code, 2016.

As required under section 134 read with rule 8(5)(XI) of the Companies (Accounts) Rules, 2014 as amended, we confirm that no application has been made and no proceeding is pending under the Insolvency & Bankruptcy Code, 2016.

Details of difference between amount of valuation done at the time of one time settlement and the valuation done while taking loan from the banks or financial institutions.

As required under section 134 read with rule 8(5)(XII) of the Companies (Accounts) Rules, 2014 as amended, we confirm that company has not availed any one time settlement, so this do not apply.

Disclosure under Maternity Benefit Act 1961

As required under section 134 read with rule 8(5)(XIII) of the Companies (Accounts) Rules, 2014 as amended, we confirm that company has complied with the provisions of Maternity Benefit Act 1961.

For and on behalf of the Board of Directors

Anil Kumar Damari Singh Director DIN: 07160198	Vikram Aditya Mody Director DIN: 00193192

Place: Kolkata
Date: 27th day of August, 2026

Annexure - 1

Annual Report on Corporate Social Responsibility (CSR) Activities for the year ended 31st March, 2026
[Pursuant to Section 135 of the Companies Act, 2013 read with Companies (Corporate Social Responsibility Policy) Rules, 2014]

1. Brief outline on CSR Policy of the Company:

As per the provisions of the Companies Act, 2013 and rules framed thereunder, the Company has formulated its CSR Policy with the vision to actively contribute for education of Girl Child.

2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Shri Vikram Aditya Mody	Chairman / Executive Director	2	2
2	Shri Rajendra Kumar Duggar	Member / Independent Director	2	2
3	Shri Mool Chand Gauba	Member / Independent Director	2	2
4	Smt. Itei Bubna	Member / Independent Director	2	2

3. **Provide the web-link(s) where Composition of CSR Committee, CSR Policy and CSR Projects approved by the board are disclosed on the website of the company.**

   www.heilindia.com/pdf/CSR_Policy.pdf

4. **Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable.**

   Not Applicable

5. **(a) Average net profit of the Company as per section 135(5):** Rs. 22353 Lacs

   (b) Two percent of average net profit of the company as per section 135(5): Rs. 447.07 Lacs

   (c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: NIL

   (d) Amount required to be set off for the financial year, if any: NIL

   (e) Total CSR obligation for the financial year [(b)+(c)-(d)]: Rs. 447.07 Lacs

6. **(a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project) :** Rs. 447.07 Lacs

   (b) Amount spent in Administrative Overheads : NIL

   (c) Amount spent on Impact Assessment, if applicable : NIL

   (d) Total amount spent for the Financial Year [(a)+(b)+(c)] : Rs. 447.07 Lacs

   (e) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year. (Rs. in Lacs)	Amount Unspent (Rs. in Lacs)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount.	Date of transfer.	Name of the Fund	Amount.	Date of transfer.
447.07	NIL	N.A.	N.A.	NIL	N.A.

(f) Excess amount for set-off, if any:

Sl. No.	Particular	Amount (Rs. in Lacs)
(1)	**(2)**	**(3)**
(i)	Two percent of average net profit of the company as per section 135(5)	447.07
(ii)	Total amount spent for the Financial Year	447.07
(iii)	Excess amount spent for the financial year [(ii)-(i)]	0.00
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	NIL
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	NIL

7. Details of Unspent CSR amount for the preceding three financial years:

Not Applicable

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Yes ✓ No

If Yes, enter the number of Capital Assets created/ acquired : Not Applicable

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135.

The Company has spent the prescribed amount in the financial year 2025-26.

For and on behalf of the Board of Directors

Anil Kumar Damari Singh
Director
DIN: 07160198

Vikram Aditya Mody
Chairman – CSR Committee
DIN: 00193192

Place: Kolkata
Date: 27th day of August, 2026

FORM NO. MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To
The Members,
HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED** (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

The Company's Management is responsible for preparation and maintenance of secretarial and other records and for devising proper systems to ensure compliance with the provisions of applicable laws and Regulations.

Based on our verification of the books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026, generally complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026, to the extent applicable, according to the provisions of:

i) The Companies Act, 2013 (as amended) (the Act) and the Rules made thereunder;
ii) The Securities Contracts (Regulation) Act, 1956 and Rules made thereunder **(Not applicable to the Company during the Audit Period);**
iii) The Depositories Act, 1996 and Regulations and Bye-laws framed thereunder;
iv) The Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct investment and External Commercial Borrowings;
v) The Regulations and Guidelines prescribed under the Securities & Exchange Board of India Act, 1992 ("SEBI Act") or by SEBI **(Not applicable to the Company during the Audit Period).;**
vi) Other than fiscal, labour and environmental laws which are generally applicable to all manufacturing companies, the following laws/acts are also, inter alia, applicable to the Company:

For Jute Unit-

(a) The Jute Packaging Materials (Compulsory use in Packaging Commodities) Act, 1987
(b) The Jute Manufactures Development Council Act, 1983
(c) The National Jute Board Act, 2008
(d) The Indian Boilers Act, 1923

For Chemical Unit-

(a) The Manufacture, Storage and Import of Hazardous Chemicals Rules, 1989 and Amendment Rule, 2000
(b) The Chemical Accidents (Emergency Planning, Preparedness and Response) Rules, 1996
(c) The Public Liability Insurance Act, 1991 and 1992
(d) The Hazardous Waste (Management and Handling) Rule, 1989 (Amended 2000 & 2003)
(e) The Batteries (Management and handling) Rules, 2001
(f) The Static & Mobile Pressure Vessels (SMPV) Rules, 1981
(g) The Petroleum Act, 1934 & Petroleum Rules, 2002
(h) The Gas Cylinder Rules, 2004

We have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India.

During the period under review, the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that**:**

a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

b) Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

c) None of the directors in any meeting dissented on any resolution and hence there was no instance of recording any dissenting member's view in the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that the during the year under review the company has passed special resolution towards re-appointment of Shri Vikram Aditya Mody (DIN:00193192) as Whole Time Director designated as Executive Chairman of the Company, for a period of 5 years from 1st April, 2026 to 31st March, 2031.

This report is to be read with our letter of even date which is annexed as **Annexure – I** which forms an integral part of this report.

For MKB & Associates
Company Secretaries
Firm Reg No: P2010WB042700

Khushi Nangalia
Partner
Membership no.72100
COP no. 26807
Peer Review Certificate No. 6825/2025

Date: 21.07.2026
Place: Kolkata
UDIN: A072100H000901918

Annexure – I

To
The Members,
HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED

Our report of even date is to be read along with this letter.

1. It is management's responsibility to identify the Laws, Rules, Regulations, Guidelines and Directions which are applicable to the Company depending upon the industry in which it operates and to comply and maintain those records with same in letter and in spirit. Our responsibility is to express an opinion on those records based on our audit.
2. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the process and practices we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management's Representation about the compliance of Laws, Rules, Regulations, Guidelines and Directions and happening events, etc.
5. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For MKB & Associates
Company Secretaries
Firm Reg No: P2010WB042700

Date: 21.07.2026
Place: Kolkata
UDIN: A072100H000901918

Khushi Nangalia
Partner
Membership no.72100
COP no. 26807
Peer Review Certificate No. 6825/2025

Annexure - 3

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO AS REQUIRED UNDER SECTION 134(3)(m) OF THE COMPANIES ACT, 2013 READ WITH RULE 8(3) OF THE COMPANIES (ACCOUNTS) RULES, 2014

(A) CONSERVATION OF ENERGY:

(i) the steps taken or impact on conservation of energy:

The Company is continued to give major emphasis for conservation of energy and the measures taken in the previous year were continued. The significant energy conservation measures during the year were as follows:

Two no. oil fired –heat treatment furnace is identified (a) Normalising furnace capacity 25 T and (b) Jetco furnace have been converted in Gas fired furnace with recuperations systems & without recuperations systems respectively in Normalising furnace & Jetco furnace. Installation of a 2000 MVA transformer conforming to a IS:1180 LEVEL-II energy efficient standards to meet increased production demand. Installation of APFC panels of 1250 KVAR capacity installed maintaining a power factor of ~0.99, resulting in 5% rebate on monthly energy bills. 10 nos. VVFD-operated EOT cranes (10/5 Ton) installed across the workshop to improve energy efficiency. Implemented Lightning systems in various areas to reduce energy consumption during daylight hours. Replacement of old conventional 250-watt sodium vapor Light and 400 wall metal Halide Lamp with 200 Watt Hi Bay LED light and also 200 Watt Flood Light. Installed three numbers Drive operated 10 Ton capacity EOT crane in wagon section for handling of materials. Installed one drive operated 15/5 Ton capacity EOT crane in P&C department for handling of material. Capacitor bank rectified /repaired to get improved power factor. DC Drive & DC Motor have been replaced with AC system in Plank Machine as energy saving measures. In EOT cranes MPCB has been introduced to protect the motors from overload failure. Lubrication systems has been introduced for all the planer & Milling Machines for better efficiency & reducing wear & tear.

(ii) The steps taken by the company for utilising alternate sources of energy: The Company is exploring the possibilities for use of solar power. The Company has successfully installed Solar Power 1.3 MW (DC) and plan to install additional 4 MW (DC) in upcoming years. While Converting the oil fixed Furnaces- First of all on gas storage plant of holding Capacity 1800 Kg liquid gas system with proper safety features, and measuring of gas inward and outward system were established near the center load position of the gas to be used (near Jetco and normalizing furnaces) including two gas supply system separately for (a) Normalising (b) Jetco-heat treatment furnaces.

(iii) The capital investment on energy conservation equipment's: Nil

(B) TECHNOLOGY ABSORPTION:

(i) Efforts made towards technology absorption

Improved version of (GAA100/450 KVA) for the purpose of better welding of crossing with rail has been commissioned. One CNC Plane milling machine has been imported and being erected & will be commissioned. With the above two machines quality as well as productivity of weldable crossing will be improved and resulting in cost reduction & improved quality. We have successfully absorbed and adapted the technology for the manufacture of Hydrogen cyanide, sodium cyanide, Potassium cyanide, and Diphenyl Guanidine products. The products manufactured by us meet the International Standards of quality and are well accepted in local as well as International market. We are continuously working on improvement of yield, specific consumption of quality. We have successfully exploited on own R&D based process for the manufacture of various HCN and Sodium Cyanide based products. We have successfully implemented the R&D based process & successfully reuse the treated effluent in the cooling tower and in the manufacturing process. We have also successfully implemented the R&D based process for the treatment of solid waste generated from effluent generated in the manufacturing process and treated solid waste successfully sent at approved TSDF Site for incineration and for the land filling.

(ii) The benefits derived like product improvement, cost reduction, product development or import substitution.
Introduction of new products based on Hydrogen Cyanide and Cyanide based chemicals, quality improvement in existing products have added value addition to the business in terms of increase in turnover & profitability.

(iii) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year) : N.A.

(iv) The expenditure incurred on Research and Development	(Rs. In Lakhs)
i) Capital	Nil
ii) Recurring	55
iii) Total	55
iv) Total R&D expenditure as % of turnover	0.01 %

(C) FOREIGN EXCHANGE EARNING AND OUTGO:

Foreign Exchanged earned in terms of actual inflows	20 17.47
Foreign Exchange outgo in terms of actual outflows	1 95 24.18

For and on behalf of the Board of Directors

Anil Kumar Damari Singh
Director
DIN: 07160198

Vikram Aditya Mody
Director
DIN: 00193192

Place: Kolkata
Date : 27th day of August, 2026

INDEPENDENT AUDITORS' REPORT
TO
THE MEMBERS OF
HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED

Report on the Audit of Standalone Financial Statements

Qualified Opinion

We have audited the accompanying Standalone Financial Statements of **Hindusthan Engineering & Industries Limited** ("the company"), which comprise the Balance Sheet as at **31st March, 2026**, the Statement of Profit and Loss (including Other Comprehensive Income), the Cash Flow Statement and the Statement of Changes in Equity for the year ended on that date and notes to the financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the Basis for Qualified Opinion Paragraph the aforesaid Standalone Financial Statements, give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the company as at **31st March, 2026** and its Statement of Profit and Loss (including other comprehensive income), its cash flows and the statement of changes in equity for the year ended on that date.

Basis for Qualified Opinion

a. **Note No. 35** in respect of accounting of effect of certain reliefs/concessions which are yet to be approved by respective authorities. In view of pendency in disposal of such claims, we are unable to comment the impact, if any, thereof on the profit for the year & reserve & surplus at the year end.

b. **Note No. 37** in respect of Loan to the subsidiary company & **Note No. 38** in respect of Loans given, whereby the extent of amounts recoverable there against is presently not ascertainable & therefore provision there against & consequential impact thereof, if any, on the profit for the year & reserves & surplus could not be ascertained & commented upon by us.

These matters were also qualified in our report on the Standalone Financial Statements for the year ended 31st March, 2025.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143 (10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our Qualified opinion.

Responsibility of Management for Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income ,cash flows and Statement of changes in equity of the company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act, read with Companies(Indian Accounting Standard) rules ,2015 as amended. This responsibility also includes the maintenance of adequate accounting records in accordance with the provision of the Act for safeguarding of the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process

Auditors' Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone financial statements.

Independent Auditors Report on the Standalone Financial Statements – Hindusthan Engineering & Industries Limited -31.03.2026 Contd...

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143 (3) (i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of the identified misstatements in the standalone financial statements

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable, as under:

(i) (a) (A) The company is maintaining proper records showing full particulars including quantitative details & situation of Property, Plant & Equipment.

(B) The company is maintaining proper records showing full particulars of intangible assets.

(b) On the basis of available records checked by us as well as according to information available, Property, Plant & Equipment have been physically verified by the management according to a phased program designed to cover all the items over a period of three years which, based on the audit procedures applied by us is, in our opinion, reasonable having regard to the size of the company and the nature of its assets. Pursuant to the program, a portion of the fixed assets has been physically verified by the management during the year and no material discrepancies have been noticed on such verification.

(c) Based on the audit procedure applied by us & as per information available and explanations given to us, we report that the title deeds of all immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the company.

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Independent Auditors Report on the Standalone Financial Statements – Hindusthan Engineering & Industries Limited -31.03.2026 Contd...

(d) In accordance with the information available and explanations given to us, the company has not revalued its Property, Plant & Equipment (including Right of Use of assets) and/or intangible assets during the year.

(e) Based on the audit procedure applied by us & as per information available and explanations given to us, we report that no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and Rules made thereunder.

(ii) (a) Based on the audit procedures applied by us & as per the information available & explanations given by the management, we report that physical verification of inventory has been conducted by the management at reasonable intervals and, the coverage and procedure of such verification by the management is in our opinion, reasonable. No discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such verification of inventory as compared to book records.

(b) In respect of sanction of working capital limits in excess of Rs. 5 crores, in aggregate, from banks and/or financial institutions on the basis of security of current assets, as per the information available & explanations given by the management & on the basis of such checks as were considered appropriate, we report that the quarterly returns or statements filed by the company with such banks and/or financial institutions are in agreement with the books of accounts.

(iii) (a) Based on the audit procedures applied by us & as per the information available & explanations given by the management, we report that during the year, the Company has given loan of **Rs 0.14 lakh** to subsidiary company and **Rs 5,900.00 lakhs** to parties other than Subsidiary, Joint Venture & Associates. The Balance amount outstanding, as at year end, from subsidiary company is **Rs 805.41 lakhs** & **Rs 17,602.42 lakhs** from parties other than Subsidiary, Joint Venture & Associates. The company has not provided any guarantee or security to any companies, firms, LLP or other parties. No Investments have been made during the year.

(b) Based on the audit procedures applied by us & as per information available & explanations given to us, we are of the opinion that the terms & conditions of Loans granted during the year are not prejudicial to the interest of the company.

(c) According to the information available & explanation given to us, there is no stipulated schedule of repayment of principal & interest. Further, no repayment of principal & Interest has been demanded by the company.

(d) According to the information available & explanation given to us & on the basis of available record checked by us, there is no overdue amount remaining outstanding as the balance sheet date.

(e) No loans or advances in the nature of loans, which have fallen due during the year, have been renewed or extended and no fresh loans have been granted to settle the overdue of existing loans given to same parties.

(f) According to the information available & explanations given to us, the Company has granted loans/advances in the nature of loans repayable on demand. The aggregate amount of loans repayable on demand to Related Parties was **Rs 9,613.37 lakhs (52.22%** of total loans) out of total loan of **Rs 18,407.83 lakhs.**

(iv) According to information available & explanations given to us, the company has complied with the provisions of Section 185 and 186. of the Companies Act, 2013 in respect of loans given & investments made. No guarantee or security has been issued by the company.

(v) According to the information available and explanations given to us, the company has not accepted any deposit within the meaning of the section 73 to 76 or any other relevant provisions of the Companies Act and the rules framed there under.

(vi) We have broadly reviewed the books of account maintained by the Company pursuant to the rules prescribed by the Central Government for maintenance of cost records under Section 148(1) of the Act in respect of its manufactured goods and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. However, we have not carried out a detailed examination of the records with a view to determine whether these are accurate or complete.

(vii) (a) According to the records of the company, the company is regular in depositing the undisputed statutory dues including Income Tax, Provident Fund, ESI, GST and other statutory dues to appropriate authorities. According to the information & explanation given to us, there are no undisputed statutory dues outstanding as at the year-end for a period of more than six months from the date of the same becoming payable

(b) According to the information available & explanation given to us, following statutory dues were outstanding, net of payments, if any, as at the year-end on account of disputes pending before appropriate authorities:

Contd…

Independent Auditors Report on the Standalone Financial Statements – Hindusthan Engineering & Industries Limited -31.03.2026 Contd...

(c)

Name of Statute	**Nature of dues**	**Amount (Rs. in lakh)**	**Period to which the amount relates**	**Forum where dispute is pending**
W.B. VAT Act, 2003	Sales Tax	1465.82	2012-16 & 2017-18	Taxation Tribunal Court
M.P. Sales Tax Act	Sales Tax	29.54	1990-97	Appellate Authorities
Central Excise Act, 1944	Excise Duty	186.92	1998-99, 2001-02, 2010-2014	Commissioner (Appeals)
Central Excise Act, 1944	Excise Duty	1,456.11	1986-88,1994-2004,2008-2018	CESTAT
Central Excise Act, 1944	Excise Duty	4.55	1992-95	High Court
Goods & Service Tax	Goods & Service Tax	25.23	2017-2018	GSTAT
Goods & Service Tax	Goods & Service Tax	143.91	2017-2018 & 2019-20	Commissioner (Appeals)

(viii) Based on the audit procedures applied & as per the information available and explanations given by the management, we report that the company, during the year, has not surrendered or disclosed any transaction in the tax assessment under Income Tax Act, 1961 which was previously not recorded in the books of account.

(ix) (a) Based audit procedures applied by us & as per the information available & explanations given by the management, we are of the opinion that the company has not defaulted in repayment of dues to any financial institution, bank or debenture holders except as under:

- Rs. 101 lakhs payable to WBIDC which were due for more than one year and were not repaid for the reasons mentioned in Footnote (v) to Note No. 16 attached to the financial statements
- Rs. 223 lakhs payable on account of interest free sales tax loan which was repayable in 14 equal half yearly instalments w.e.f. 4th September 2015.

(b) As per the information available and explanations given by the management, we report that the company has not been declared willful defaulter by any bank or financial institution or other lender.

(c) Based on the audit procedures applied & as per the information available and explanations given by the management, we report that terms loans taken during the year were applied for the purpose for which the same were obtained by the company.

(d)Based on the audit procedures applied & as per the information available and explanations given by the management, we report that funds raised on short term basis have not been utilized for long term purposes.

(e)Based on the audit procedures applied & as per the information available and explanations given by the management, we report that the company has not taken any funds from any entity or person on account of or to meet the obligation of its subsidiaries, associates or joint ventures.

(f) Based on the audit procedures applied & as per the information available and explanations given by the management, we report that the company has not raised any loan during the year on the pledge of securities held in subsidiaries, joint ventures or associate companies.

(x) (a) The company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year.

(b) The company has not made any preferential allotment or private allotment of shares or convertible debentures (fully, partially or optionally convertible) during the year.

(xi) (a) During the course of our examination of the books of account and records of the company carried out in accordance with the generally accepted auditing practices in India and according to the information & explanation given to us, we have neither come across any incidence of fraud on or by the company nor we have been informed of any such case as by the management.

(b) No report u/s 143(12) in Form ADT-4 as prescribed under Rule 13 of the Companies (Audit and Auditors) Rules, 2014 has been filed by us with the Central Government during the year.

(c) As represented by the Management, there are no whistle blower complaints received by the company during the year.

(xii) According to the information available and explanations given to us, the Company is not a Nidhi Company.

Contd...

Independent Auditors Report on the Standalone Financial Statements – Hindusthan Engineering & Industries Limited -31.03.2026 Contd...

(xiii) According to the information available & explanations given to us, the company has complied with provisions of section 177 & 188 of the Act, where applicable, in respect of transactions with the related parties and details thereof have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards.

(xiv) (a) According to the information available & explanations given to us, the Company has an internal audit system commensurate with the size and nature of its business.
(b) The reports of the internal auditors for the period under audit were considered by us.

(xv) Based on the audit procedure applied by us & as per the information available & explanation given to us, we are of opinion that the company has not entered into any non-cash transaction with any of the directors or persons connected with them.

(xvi) (a) Based on the audit procedures applied by us & as per the information available & explanations given by the management, we are of the opinion that the company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934.

(b) The company has not conducted any Non-Banking Financial or Housing Finance activities without a valid Certificate of Registration (CoR) from Reserve Bank of India as per Reserve Bank of India Act, 1934.

(c) As per the information available & explanation given to us, we are of opinion that the company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.

(d) As per the information available and explanations given by the management, we report that the company does not have any CIC.

(xvii) The company has not incurred cash losses in the current financial year and immediately preceding financial year.

(xviii) There was no resignation by the statutory auditors during the year and accordingly requirement of taking into consideration the issues, objections or concerns raised by the outgoing auditors do not arise.

(xix) Based on the financial ratios, ageing & expected dates of realization of financial assets and payment of financial liabilities & other information accompanying the financial statements as well as our knowledge of the Board of Directors and management plan, we are of the opinion that, as on the date of the audit report, no material uncertainty exists about the company's capability of meeting its liabilities existing at the date of balance sheet as & when they fall due within a period of one year from the date of balance sheet.

(xx) (a) There are no unspent amounts that are required to be transferred to a fund specified in Schedule VII to the Companies Act, in compliance with second proviso to section 135 (5) of the said Act.

(b) Since there are no ongoing projects in connection with CSR activities, reporting under this clause is not applicable.

(xxi) The reporting under Clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statement.

2. As required by section 143 (3) of the Act, we report that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

b) In our opinion proper books of account as required by law have been kept by the company so far as it appears from our examination of those books.

c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Cash Flow Statement and Statement of changes in equity dealt by this report are in agreement with the books of account.

d) In our opinion, the aforesaid Standalone financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules 2015 as amended.

e) On the basis of written representations received from the directors as on **31st March, 2026**, taken on record by the Board of Directors, none of the directors is disqualified as on **31st March, 2026,** from being appointed as a director in terms of Section 164 (2) of the Act.

f) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate report in Annexure 'A'.

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Independent Auditors Report on the Standalone Financial Statements – Hindusthan Engineering & Industries Limited -31.03.2026 Contd...

g) In our opinion and to the best of our knowledge and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with provisions of section 197 of the Act.

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

(i) The Company does not have any pending litigations which would impact its financial position other than those, if any, already disclosed in the financial statements.

(ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

(iii) There have been no delays in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

(iv) (a)The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on such audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.

(v) No dividend was declared or paid during the year by the Company requiring compliance with section 123 of the Act.

(vi) Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2026 which has a feature of recording audit trail facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. Further, during the
course of audit we did not come across any instance of audit trail feature being tempered with and the company has preserved the audit trail in accordance with statutory record retention requirements.

For Rajgaria & Associates
Chartered Accountants
Registration No. **314241E**

Kolkata; 27th August, 2026
UDIN: 26304601KKWGZN9923

(**CA Dibya Agarwal**)
Partner
Membership No. **304601**

Annexure-A to the Standalone Independent Auditors' Report on Standalone Financial Statements - 31.03.2026

Report on the Internal Financial Controls under Clause (i) sub –section 3 of Section 143 of the Companies Act, 2013

We have audited the internal financial controls with reference to standalone Financial statement of **Hindusthan Engineering & Industries Limited** ('the Company') as of **31st March, 2026** in conjunction with our audit of the standalone financial statements of the Company for the year ended on the date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to standalone Financial statement criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal- Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's Policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the 'Guidance Note') and the standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal controls based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud and error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with reference to standalone Financial statement

A company's internal financial controls with reference to standalone Financial statement is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the Company asset; (2) provide reasonable assurance that transaction are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of the Management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements,

Inherent Limitations of Internal Financial Controls with reference to standalone Financial statement

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial controls over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at **31st March, 2026,** based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For Rajgaria & Associates
Chartered Accountants
Registration No. **314241E**

Kolkata; 27th August, 2026
UDIN: 26304601KKWGZN9923

(**CA Dibya Agarwal**)
Partner
Membership No. **304601**

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
STANDALONE BALANCE SHEET AS AT 31ST MARCH 2026

Amount in Rupees Lakh

PARTICULARS	Note No.		As At 31.03.2026		As At 31.03.2025
ASSETS					
Non-Current Assets					
Property, Plant & Equipment	2		36,087		33,506
Capital Work in Progress	3		378		2,488
Intangible Assets	2		29		25
Financial Assets					
- Investments	4	9,672		9,886	
- Other Financial Assets	5	15,962	25,634	7,829	17,715
Other Non Current Assets	6		53		99
Current Assets					
Inventories	7		71,077		69,411
Financial Assets					
- Investments	8	26,780		350	
- Trade Receivables	9	29,860		28,759	
- Cash & Cash Equivalents	10	21,273		24,279	
- Other Bank Balances	11	17,586		20,209	
- Loans	12	18,407		24,417	
- Other Financial Assets	5	11,038	1,24,944	10,401	1,08,415
Current Tax Assets (Net)	13		3,454		1,750
Other Current Assets	6		5,437		9,931
Total			2,67,093		2,43,340
EQUITY AND LIABILITIES					
EQUITY					
Equity Share Capital	14	1,471		1,471	
Other Equity	15	1,77,380	1,78,851	1,59,484	1,60,955
LIABILITIES					
Non-Current Liabilities					
Financial Liabilities					
- Borrowings	16		1,076		1,194
Provisions	17		5,159		5,687
Deferred Tax Liabilities (Net)	18		688		837
Current Liabilities					
Financial Liabilities					
- Borrowings	16	53,534		47,403	
- Trade Payables	19				
Dues to Micro & Small Enterprises		194		584	
Dues to Others		23,329		22,394	
- Other Financial Liabilities	20	2,077	79,134	2,699	73,080
Other Current Liabilities	21		1,345		776
Provisions	17		840		811
Total			2,67,093		2,43,340
Significant Accounting Policies	1				

The notes referred to above form an integral part of these standalone financial statements.

This is the Standalone Balance Sheet referred to in our report of even date

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated:27th August,2026

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
STANDALONE STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31ST MARCH 2026

Amount in Rupees Lakh

PARTICULARS	Note No.		Year Ended 31.03.2026		Year Ended 31.03.2025
INCOME					
Revenue from Operations	22		2,74,732		2,94,985
Other Income	23		5,362		4,964
Total Income			2,80,094		2,99,949
EXPENSES					
Cost of Raw Materials Consumed	24		1,79,563		2,03,871
Changes in Inventories of Finished Goods,Work-In-Progress & Stock in Trade	25		8,206		(7,403)
Employee Benefit Expenses	26		13,483		13,798
Finance Cost	27		3,470		4,420
Depreciation and Amortisation Expenses	28		4,013		3,792
Other Expenses	29		47,749		51,443
Total Expenses			2,56,484		2,69,921
PROFIT/(LOSS) BEFORE TAX			23,610		30,028
TAX EXPENSES					
Current Tax		6,700		8,400	
Earlier Years' Tax		(1)		142	
Deferred Tax		(293)	6,406	(348)	8,194
PROFIT/(LOSS) AFTER TAX			17,204		21,834
OTHER COMPREHENSIVE INCOME					
a) Item [Gain/(Loss)] that will not be reclassified to Profit & Loss					
(i) Equity Instrument through Other Comprehensive Income			465		(339)
- Income Tax on (i) above			(51)		48
(ii) Gain/(Loss) on Remeasurment of Defined Benefit Plan			371		184
- Income Tax on (ii) above			(93)		(46)
b) Item that will be reclassified to Profit & Loss			-		-
Other Comprehensive Income (a+b)			692		(153)
TOTAL COMPREHENSIVE INCOME			17,896		21,681
Basic & Diluted Earning (Rs./P)	30		116.98		148.46
Significant Accounting Policies	1				

The notes referred to above form an integral part of these standalone financial statements

This is the Standalone Statement of Profit & Loss referred to in our report of even date

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated:27th August,2026

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
STANDALONE CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2026

Amount in Rupees Lakh

PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
(A) Cash Flow From Operating Activities :-				
Net Profit/(Loss) Before Tax		**23,610**		30,028
Adjustments For :-				
Depreciation & Amortization Expenses	**4,013**		3,792	
Provision for Doubtful Debt	**-**		1,200	
Interest Paid/(Received) (net)	**(609)**		69	
(Gain)/Loss on Foreign Exchange Fluctuation	**(8)**		(53)	
Net (Gain)/Loss on Sale of Investments	**(1,085)**			
Net (Gain) / Loss on Restatement of Investments	**1,571**		(3)	
(Profit)/Loss on sale/discard of Fixed Assets (net)	**(22)**	**3,860**	(18)	4,987
Operating Profit/(Loss) Before Working Capital Changes		**27,470**		35,015
Adjustments For :-				
Trade and Other Assets	**3,447**		(2,201)	
Inventories	**(1,666)**		267	
Trade Payables, Liabilities & Provisions	**363**	**2,144**	(6,713)	(8,647)
Cash Generated From Operations :-		**29,614**		26,368
Direct Taxes Paid (Net)		**8,404**		7,766
Net Cash Flow From Operating Activities		**21,210**		18,602
(B) Cash Flow From Investing Activities :-				
Purchase of Fixed Assets (Including CWIP)		**(4,562)**		(6,273)
Sale of Fixed Assets		**96**		29
(Purchase)/Sale of Investments - Net		**(26,235)**		(325)
Changes in Loan/Financial Assets/ Other bank Balances		**(137)**		2,742
Interest Received		**3,984**		4,263
Net Cash Flow From Investing Activities		**(26,854)**		436
(C) Cash Flow From Financing Activities :-				
Changes in Equity		**-**		-
Changes in Borrowings		**6,013**		7,564
Interest Expense		**(3,375)**		(4,332)
Net Cash Flow From Financing Activities		**2,638**		3,232
Net Increase/(Decrease) in Cash & Cash Equivalents :-		**(3,006)**		22,270
Opening Balance of Cash & Cash Equivalents		**24,279**		2,009
Closing Balance of Cash & Cash Equivalents (Note No.10.0)		**21,273**		24,279

This is the Standalone Cash Flow Statement referred to in our report of even date

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated: 27th August 2026

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

A. Equity Share Capital — Amount in Rupees Lakh

Particulars	No of Shares	Amount
Balance as at 1st April, 2024	**1,47,06,776**	**1,471**
Changes during the year	-	-
Balance as at 31st March 2025	**1,47,06,776**	**1,471**
Changes during the year	-	-
Balance as at 31st March 2026	**1,47,06,776**	**1,471**

B. Other Equity — Amount in Rupees Lakh

Particulars	Reserves and Surplus					Other Comprehensive Income (OCI)		Total
	Capital Redemption Reserve	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	Restatement of Equity Instruments	Remeasurement of Defined benefit Obligation	
Balance as at 1st April, 2024	**1,041**	**29**	**43,631**	**18,744**	**75,685**	**(721)**	**-**	**1,38,409**
Changes in accounting policy or prior period errors	-	-	-	-	(606)	-	-	(606)
Restated balance at the beginning of the previous reporting period	1,041	29	43,631	18,744	75,079	(721)	-	1,37,803
Additions/(Deductions) during the year :								
Profit/ (Loss) for the year (Net of Taxes)	-	-	-	-	21,834	-	-	21,834
Other Comprehensive Income for the year	-	-	-	-	-	(387)	234	(153)
Transferred from OCI to Retained Earning	-	-	-	-	234	-	(234)	-
Balance as at 31st March, 2025	**1,041**	**29**	**43,631**	**18,744**	**97,147**	**(1,108)**	**-**	**1,59,484**
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-
Restated balance at the beginning of the reporting period	1,041	29	43,631	18,744	97,147	(1,108)	-	1,59,484
Additions/(Deductions) during the year :								
Profit/ (Loss) for the year (Net of Taxes)	-	-	-	-	17,204	-	-	17,204
Other Comprehensive Income for the year	-	-	-	-	(705)	414	278	(13)
Transferred from OCI to Retained Earning	-	-	-	-	278	705	(278)	705
Balance as at 31st March, 2026	**1,041**	**29**	**43,631**	**18,744**	**1,13,924**	**11**	**-**	**1,77,380**

Footnote: For purpose & nature of Other Equity, refer Note No. 15.7

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated: 27th August 2026

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Corporate & General Information

Hindusthan Engineering & Industries Limited is a public Company domiciled in India & incorporated under the provision of the erstwhile Companies Act, 1956. It is mainly engaged in production of Railway Wagons & Railway Rolling Stock,Jute goods & Chemicals.

The Registered Office of the Company is situated at 27, Sir R N Mukherjee Road, Kolkata - 700 001

B. Statement of Compliance

These financial statements comply in all material aspects with Indian Accounting Standard (Ind AS) notified under the Companies (Indian Accountings Standard) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III as prescribed under Section 133 of the Companies Act, 2013 ("the Act") and other relevant provisions of the Act.

C. Basis of Preparation

The Financial Statements have been prepared on going concern basis and using historical cost convention on accrual basis except for certain financial instruments that are measured in terms of relevant Ind AS at fair values/ amortized costs at the end of each reporting period.

The standalone Financial Statements are presented in Indian Rupees which is also the Company's functional currency and all values are rounded off to the nearest lakh except otherwise stated.

D. Use of Estimates and Judgements

The preparation of financial statements require judgements, estimates and assumptions to be made that affect the reported amount of assets and liabilities including contingent liabilities on the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Difference between actual results and estimates are recognized in the period prospectively in which the results are known/ materialized.

E. Operating Cycles

All assets & liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Schedule III to the Companies Act,2013 & IND AS 1 - Presentation of Financial Statements based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash & cash equivalents. The company has identified twelve months as its operating cycle.

F. Material Accounting Policies

A summary of the material accounting policies applied in the preparation of the financial statements are as given below. These accounting policies have been applied consistently to all the periods presented in the financial statements.

Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions.

The company categorizes Assets and Liabilities measured at fair value into one of three levels depending on the ability to observe inputs employed for such measurement:

a) Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
b) Level 2: inputs other than quoted prices included within level 1 that are observable either directly or indirectly for the asset or liability.
c) Level 3: inputs for the assets or liability which are not based on observable market data.

Property, Plant and Equipment

Property, Plant and Equipment (PPE) are stated at cost of acquisition or deemed cost on date of transition less accumulated depreciation and impairment losses, if any. Cost of an asset comprises of purchase price, borrowing cost and any other cost directly attributable to bringing the assest to its working condition for its intended use.

Capital work in progress includes machinery to be installed, construction and erection materials, borrowing costs, unallocated pre-operative and other expenditures directly attributable towards construction and erection of the assets.

Depreciation on PPE commences when the assets are ready for their intended use. Depreciation has been provide on straight line method as per the useful life determined which is similar to that specified under Schedule II to the Companies Act, 2013. Depreciation on incremental cost arising on account of exchange difference is computed prospectively with respect to the residual life of respective asset.

Leasehold Land is amortised over the period of lease.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

Intangible Assets

Intangible assets are amortized over the useful life using straight line method and assessed for impairment whenever there is an indication of the same. Accordingly, Intangible assets have been amortized over a period of 3 to 5 years on straight line basis.

Impairment of Tangible and Intangible Assets

Impairment of assets are assessed at each Balance Sheet date and loss is recognised whenever the recoverable amount of an asset is less than its carrying amount. The impairment loss recognised in prior accounting periods is reversed if there has been a change in the estimate of recoverable amount.

Financial Assets and Liabilities

Financial assets and financial liabilities (financial instruments) are recognized when company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Financial Assets and Liabilities

The classification of financial instruments whether to be measured at amortized cost, at Fair Value Through Profit and Loss (FVTPL) or at Fair Value Through Other Comprehensive Income (FVTOCI) depends on the objective and contractual terms to which they relate.

Classification of financial instruments are determined on initial recognition.

(i) Financial assets and financial liabilities measured at Amortized Cost

Financial assets held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial assets give rise on specified dates to cash flows are measured at amortized cost.

The financial assets and financial liabilities subsequent to initial recognition are measured at amortized cost using Effective Interest Rate (EIR) method.

(ii) Financial Asset at Fair Value Through Other Comprehensive Income (FVTOCI)

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Subsequent to initial recognition, they are measured at fair value and changes therein are recognized directly in other comprehensive income.

(iii) Financial Assets or Liabilities at Fair Value Through Profit or Loss (FVTPL)

Financial instruments which do not meet the criteria of amortized cost or fair value through other comprehensive income are measured at Fair Value through Profit or Loss.

Impairment of financial assets

A financial asset is assessed for impairment at each reporting date. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flow of that asset.

The company measures the loss allowance for a financial assets at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition. If the credit risk on a financial instrument has not increased significantly since initial recognition, the company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

However, for trade receivable or contract assets that result in relation to revenue from contracts with customers, the company measures the loss allowance at an amount equal to lifetime expected credit losses.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

De-recognition of financial instruments

The company derecognizes a financial asset or a group of financial assets when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

Financial liabilities are derecognized if the company's obligations specified in the contract expire or are discharged or cancelled. The difference between the carrying amount of the financial liability/assets derecognized and the consideration there aganist is recognized in Statement of Profit and Loss.

Derivative financial instruments Hedge Accounting:

Inventories

Inventories are stated at lower of cost & net realisable value. Cost comprise of all costs of purchase (Net of Input Tax Credit), costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Inventory of finished goods, where the products are made under specific orders, are recognized only on approval of the product by the prospective buyer. The cost for the purpose of valuation of raw materials is being computed on FIFO basis except in case of Jute & Chemical Units where weighted average method is being followed. Cost for the purpose of valuation of stores and spares is computed on weighted average method. Cost of work-in-progress and finished goods represents estimated cost of raw materials, direct labour and appropriate portion of factory overhead in most of the cases.

The liability for GST on the bonded materials as at the end of the year are duly provided for.

Cash and Cash Equivalents

Cash and cash equivalents in the Balance Sheet comprise cash in hand, balance with Banks and short term deposits with an original maturity of three months or less, which are subject to an insignificant risk of change in value.

Foreign Currency Transactions

Transactions in foreign currencies are accounted for at the exchange rate prevailing at the time of the transaction. Foreign currency monetary assets and liabilities at the year end are translated using closing exchange rates. The loss or gain thereon and also on the exchange differences on settlement of foreign currency transactions during the year (except those relating to the fixed assets which are adjusted to the cost of the assets) are recognised as income or expense and are adjusted to the Statement of Profit and Loss

Revenue

Revenue Recognition

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. Rebates, discounts, claims and other non-recoverables are excluded therefrom.

Interest, Dividend and Claims

Dividend income is recognized when the right to receive payment is established. Interest income is accounted on time proportion basis taking into account amount outstanding & rate applicable unless otherwise stated. Insurance claims/ other claims are accounted as and when admitted/determined.

GST Credit

GST Credit admissible against GST paid on goods / PPE are accounted for by reducing the purchase cost of the related goods / PPE

Employee Benefits

Contributions to defined Schemes such as Provident Fund / Pension Fund, Employees State Insurance Scheme are charged to Statement of Profit & Loss on accrual basis. The Company also provides for gratuity and leave encashment in accordance with projected Unit Credit Method based on actuarial valuation carried out as at the balance sheet date.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

Borrowing Cost

Borrowing cost comprises of interest and other costs incurred in connection with the borrowing of the funds. All borrowing costs are recognized in the Statement of Profit and Loss using the effective interest method except to the extent attributable to qualifying Property Plant Equipment (PPE) which are capitalized to the cost of the related assets. A qualifying PPE is an asset , that necessarily takes a substantial period of time to get ready for its intended use or sale. Borrowing cost also includes exchange differences to the extent considered as an adjustment to the borrowing costs.

Research and Development

Expenditure on research and development except capital expenses which are shown as additions to PPE, are charged to Statement of Profit and Loss in the year in which these are incurred.

Leases

Determining whether an arrangement contains a lease

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

Company as lessor

Finance Lease

Leases which effectively transfer to the lessee substantially all the risks and benefits incidental to ownership of the leased item are classified and accounted for as finance lease. Lease rental receipts are apportioned between the finance income and capital repayment based on the implicit rate of return. Contingent rents are recognized as revenue in the period in which they are earned.

Operating Lease

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Rental income from operating leases is recognized on a straight-line basis over the term of the relevant lease except where scheduled increase in rent compensates the Company with expected inflationary costs.

Company as Lessee

The Company's lease asset classes primarily comprise of lease for land and building. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets as below:

Right of Use Assets

The Company recognises right of use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right of use assets are measured at cost, less any accumulated depreciation and impairment loss, if any, and adjusted for any remeasurement of lease liabilities. The cost of right of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right of use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the underlying assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right of use assets are also subject to

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

Government Grants

Government grants are recognized on systematic basis when there is reasonable certainty of realization of the same. Revenue grants including subsidy/rebates are credited to Statement of Profit and Loss Account under "Other Income" or deducted from the related expenses for the period to which these are related. Grants which are meant for purchase, construction or otherwise for acquisition of non current assets are credited to respective assets.

Taxes on Income

Provision for current tax is made after taking into consideration benefits admissible under the provisions of Income Tax Act, 1961. Deferred tax resulting from "timing difference" between taxable and accounting income is accounted for using the tax rates and laws enacted or substantively enacted on the balance sheet date. Deferred tax asset is recognized and carried forward only to the extent that there is virtual certainty that the asset will be realized in future. Deferred Tax Assets & Deferred Tax Liabilities have been offset as they relate to the same governing tax laws.

Provisions, Contingent liabilities and Contingent Assets

Provisions involving substantial degree of estimation in measurement are recognized when there is present obligation as a result of past events and it is probable that there will be an outflow of resources. Contingent liability is a possible obligation arising from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events but is not recognized because it is not possible that an outflow of resources embodying economic benefit will be required to settle the obligations or reliable estimate of the amount of the obligations cannot be made. Contingent Liabilities are not recognized but are disclosed in the notes. Contingent Assets are neither recognized nor disclosed in the financial statement.

Earning Per Share

Basic earning per share is computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares outstanding during the period. Diluted earning per share is computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

Operating Segment

Operating segments are defined as components of an enterprise for which discerete financial information is available which is evaluated regularly by the Chief Financial Officer in deciding how to allocate resources & assess performance.

Based on the synergies, risks and return associated with business operation, the Company is engaged in three business segments.

Identified Segments:

i) Engineering comprising Manufacturing & Sale of Steel Castings, Points & Crossings, Railway Rolling Stock
ii) Jute comprising Manufacturing & Sale of Jute Goods
iii) Chemicals comprising Manufacturing & Sale of Cyanide, Guanidine, MPBAD Cyanohydrine etc.

Cash Flow

Cash flows are reported using indirect method, whereby profit for the year is adjusted for the effects of transactions of non-cash nature and/or for items of income & expenses associated with investing and financing activities. The cash flows from operating, investing & financing activities of the company are segregated.

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED

NOTES ON STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 2.0

Amount in Rupees Lakh

PARTICULARS	GROSS BLOCK				DEPRECIATION				NET BLOCK
	As At 01.04.2025	Additions during the year	Deductions/ Adjustments	Total as at 31.03.2026	Up to 31.03.2025	For the year	Deductions/ Adjustments	Total up to 31.03.2026	As At 31.03.2026
(A) PROPERTY, PLANT & EQUIPMENT									
Land (Free Hold)	**1,508**	**-**	**-**	**1,508**	**-**	**-**	**-**	**-**	**1,508**
	(1,496)	(12)	-	(1,508)	-	-	-	-	(1,508)
Right to use of Assets	**186**	**-**	**-**	**186**	**18**	**3**	**-**	**21**	**165**
	(186)	-	-	(186)	(15)	(3)	-	(18)	(168)
Buildings	**5,770**	**2,952**	**-**	**8,722**	**1,640**	**195**	**-**	**1,835**	**6,887**
	(4,622)	(1,148)	-	(5,770)	(1,505)	(135)	-	(1,640)	(4,130)
Machinery	**56,173**	**2,439**	**245**	**58,367**	**29,590**	**3,636**	**194**	**33,032**	**25,335**
	(53,474)	(2,760)	(61)	(56,173)	(26,121)	(3,525)	(56)	(29,590)	(26,583)
Railway Siding	**50**	**251**	**-**	**301**	**5**	**6**	**-**	**11**	**290**
	(50)	-	-	(50)	(2)	(3)	-	(5)	(45)
Electrical Installation, Water	**607**	**855**	**-**	**1,462**	**176**	**74**	**-**	**250**	**1,212**
& Sanitation System	(506)	(101)	-	(607)	(129)	(47)	-	(176)	(431)
Tools & Implements	**294**	**114**	**-**	**408**	**45**	**22**	**-**	**67**	**341**
	(255)	(39)	-	(294)	(28)	(17)	-	(45)	(249)
Furniture & Fixtures	**123**	**2**	**2**	**123**	**82**	**3**	**-**	**85**	**38**
	(122)	(2)	(1)	(123)	(80)	(3)	(1)	(82)	(41)
Motor Cars & Vehicles	**581**	**44**	**72**	**553**	**230**	**64**	**52**	**242**	**311**
	(538)	(135)	(92)	(581)	(266)	(50)	(86)	(230)	(351)
Total (A)	**65,292**	**6,657**	**319**	**71,630**	**31,786**	**4,003**	**246**	**35,543**	**36,087**
Previous Year	(61,249)	(4,197)	(154)	(65,292)	(28,146)	(3,783)	(143)	(31,786)	(33,506)
(B) INTANGIBLE ASSETS									
Software	**82**	**14**	**-**	**96**	**57**	**10**	**-**	**67**	**29**
	(76)	(6)	-	(82)	(48)	(9)	-	(57)	(25)
Total (B)	**82**	**14**	**-**	**96**	**57**	**10**	**-**	**67**	**29**
Previous Year	(76)	(6)	-	(82)	(48)	(9)	-	(57)	(25)

Footnote:

i) Figures in brackets are for previous year.

ii) Land (freehold) includes 49 acres which is jointly held with The North Brook Jute Co Ltd in which the Company's share is approx 50% i.e. 24.462 acres. The proportionate original cost of such jointly held Land is Rs. 5 Lakh.

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
3.0	CAPITAL WORK-IN-PROGRESS				
3.1	Capital Work-in-Progress		378		2,488
			378		2,488
3.2	Ageing of Capital Work In Progress	Projects in Progress	Projects Temporarily suspensed	Projects in Progress	Projects Temporarily suspensed
	Outstanding for less than 1 year	146	-	2,438	-
	Outstanding for 1 to 2 years	232	-	50	-
	Outstanding for 2 to 3 years	-	-	-	-
	Outstanding for more than 3 years	-	-	-	-
		378	-	2,488	-

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
4.0	NON-CURRENT INVESTMENTS				
4.1	Investment In Unquoted Equity Shares of Rs. 10/- Each (At Cost)				
	Subsidiary Company	No.of Shares	Amount	No.of Shares	Amount
	Hindusthan Vidyut Corporation Ltd.	14,01,520	141	14,01,520	141
4.2	Investment In Unquoted Equity Shares of Rs. 10/- Each (At Fair Value through OCI)				
	Woodland Multispeciality Hospital Ltd.	1,250	12	1,250	11
	Hindusthan Speciality Chemicals Limited	-	-	1,50,00,000	215
4.3	Investment In Unquoted Preference Shares (At Fair Value through Statement Of Profit & Loss)				
	Redeemable 1% Non-cumulative, Non-convertible Preference Share of Rs. 10/ each:				
	Hindusthan Insulator & Industries Ltd.	9,51,89,700	9,519	9,51,89,700	9,519
			9,672		9,886
4.4	Aggregate Book value of Unquoted Investments		9,672		9,886

4.5 Fair Value of Unquoted Equity shares has been determined on the basis of last available Audited Accounts of Investee Companies.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026 Non Current	As At 31.03.2026 Current	As At 31.03.2025 Non Current	As At 31.03.2025 Current
5.0	OTHER FINANCIAL ASSETS	Non Current	Current	Non Current	Current
	Security Deposits- Unsecured considered good				
	- To Related Parties (Refer to Note 43.2)	209	1	209	1
	- To Others	1,424	709	1,278	30
	Export Incentive Receivable	-	3	-	-
	Claims Receivable	-	82	-	99
	Interest Receivable				
	- From Related Parties (Refer Note 43.2)	-	7,710	-	8,169
	- From Others	489	2,533	334	2,102
	Bank deposits having maturity of more than 12 months				
	- Margin Money	6,075	-	2,079	-
	- Other than Margin Money	7,765	-	3,929	-
		15,962	11,038	7,829	10,401

Footnote:

Claims receivable includes Rs. 82 Lakh (PY Rs 82 lakh) in respect of loss of stocks in fire, claim for which is under process of submission to the insurance company. Any Short/Excess therein shall be adjusted on final approval from insurance authority.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026 Non Current	As At 31.03.2026 Current	As At 31.03.2025 Non Current	As At 31.03.2025 Current
6.0	OTHER ASSETS				
	Loans & Advances				
	- To Employees	**19**	**57**	57	78
	- To Related Parties (Refer Note 43.2)	**21**	**-**	21	-
	- To Suppliers	**-**	**3,729**	-	7,396
	- To Others	**2**	**355**	2	63
	Prepaid Expenses	**11**	**224**	19	304
	Claims Receivable	**-**	**168**	-	420
	Balance with Statutory Authorities	**-**	**904**	-	1,670
		53	**5,437**	99	9,931

Footnote:
No advances/ other Receivables are due from directors or other officers of the company either severally or jointly with any other person of from firm or Private companies in which any director is a partner/director/ member, except as disclosed in Note 43.0 - Related Party Transaction, if any.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
7.0	INVENTORIES		
	(At lower of cost & net realisable value; as taken, valued and certified by the Management)		
	Raw Materials	**44,110**	34,616
	Work-in-progress	**19,495**	28,954
	Finished Goods	**3,327**	2,074
	Stores and Spares	**3,520**	3,188
	Loose Tools	**625**	579
		71,077	69,411

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
8.0	**CURRENT INVESTMENTS**				
8.1	**Investment In Quoted Mutual Funds Measured at Fair Value through Statement of Profit & Loss A/c**				
		No. of Units	**Amount**	No. of Units	Amount
	HDFC Silver ETF Fund Of Fund D-G	**4,34,499**	**163**	-	-
	HDFC Mutual Fund - Silver	**41,352**	**87**	-	-
	Nippon India Mutual Fund - Gold Bees	**1,53,850**	**181**	-	-
	Total (8.1)		**431**		-
8.2	**Investment In Unquoted Mutual Funds Measured at Fair Value through Statement of Profit & Loss A/c**				
	Aditya Birla Sun Life Balanced Advantage Fund -	**4,58,017**	**536**	-	-
	Bank of India Consumption Fund R-G	**2,49,988**	**24**	2,49,988	24
	HDFC Multi Asset Allocation Fund D-G	**7,47,603**	**596**	-	-
	HDFC Multi Asset Active Fund (FOF) D-G	**91,02,671**	**1,742**	-	-
	HDFC Flexi Cap Fund - D-G	**9,225**	**184**	-	-
	HDFC-Large Cap Fund - D-G	**84,982**	**941**	-	-
	HDFC Balanced Advantage Fund - D-G	**8,83,110**	**4,634**	9,482	50
	HDFC Large & Midcap Fund - R - G	**7,800**	**23**	7,800	24
	ICICI Prudential Value Fund- D-G	**78,136**	**376**	-	-
	ICICI Prudential Equity & Debt Fund - D-G	**1,12,581**	**470**	-	-
	ICICI Prudential Equity Saving Fund -D	**1,02,70,262**	**2,501**	-	-
	ICICI Prudential Multi Asset Fund- D-G	**41,586**	**348**	-	-
	ICICI Prudential Dynamic Asset Allocation Active (FOF)- D-G	**23,64,972**	**3,029**	-	-
	ICICI Prudential Large & Midcap Fund D-G	**16,223**	**168**	-	-
	ICICI Prudential Liquid Fund -D-G	**19,112**	**78**	-	-
	ICICI Prudential Multi Asset Fund - D-G	**2,73,693**	**2,290**	-	-
	ICICI Large Cap Fund -D-G	**8,59,818**	**947**	-	-
	ICICI Prudential Balanced Advantage Fund-D-G	**5,60,654**	**451**	3,26,227	252
	K Multi Asset Alloc Fund D-G	**3,14,24,012**	**4,748**	-	-
	Kotak Large Cap Fund - D-G	**1,58,117**	**944**	-	-
	Nippon India Gold Savings Fund - D-G	**6,40,106**	**374**	-	-
	SBI Large Cap Fund - D-G	**10,12,729**	**945**	-	-
	Total (8.2)		**26,349**		350
	Total Investments (8.1+8.2)		**26,780**		350
	Total of Quoted Investments		**431**		-
	Total of Unquoted Investments		**26,349**		350

Footnote: ' D' Indicates "Direct Plan"; 'G" indicates "Growth Plan" & 'R' indicates Regular Plan

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
9.0	TRADE RECEIVABLES				
	Unsecured, Undisputed				
	Considered Good		29,860		28,759
	Considered doubtful		1,200		1,200
			31,060		29,959
	Less: Provision for Doubtful Debt		(1,200)		(1,200)
			29,860		28,759
9.1	Ageing of Trade Receivables	Considered Doubtful	Considered Good	Considered Doubtful	Considered Good
	Outstanding for less than 6 months	-	27,445	-	24,403
	Outstanding for 6 months to 1 year	-	257	219	1,451
	Outstanding for 1 to 2 years	219	469	92	476
	Outstanding for 2 to 3 years	92	259	13	520
	Outstanding for more than 3 years	889	1,430	876	1,909
		1,200	29,860	1,200	28,759

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
10.0	CASH & CASH EQUIVALENTS				
10.1	BALANCES WITH BANKS				
	In Current Account	814		669	
	In Cash Credit Account	311		-	
	In Deposit Account	20,130	21,255	23,590	24,259
10.2	CASH ON HAND		18		20
			21,273		24,279

Footnote: Balances with Banks Rs. 2 Lakhs (PY Rs. 2 Lakhs) are subject to confirmation.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
11.0	OTHER BANK BALANCES		
	Bank Deposits		
	- Margin Money	10,011	14,446
	- Other than Margin Money	7,422	5,611
	Other Bank Balances	153	152
		17,586	20,209

Footnote: Other Bank Balances includes Rs 153 lakh (P.Y Rs 152 Lakh) lying in inoperative accounts & transferred to Reserve Bank of India.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
12.0	LOANS	Non Current	Current	Non Current	Current
	Loans - Unsecured, considered Good				
	-To Related Parties (Refer to Note 43.2)	-	8,808	-	14,818
	-To Subsidiary Company (Refer to Note 43.2)	-	805	-	805
	-To Others	-	8,794	-	8,794
		-	18,407	-	24,417

Footnote:
No loans are due from directors or other officers of the company either severally or jointly with any other person or from firm or Private companies in which any director is a partner, a director or member, except as disclosed in Note 43.0 - Related Party Transaction, if any.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
13.0	CURRENT TAX ASSETS (NET)		
	Payment of Income Tax (Net of Provision)	3,454	1,750
		3,454	1,750

Footnote:
Payment of Income Tax (Net of Provisions) includes Rs. 11 Lakh (P.Y. : Rs. 11 Lakh) on account of TDS, credit of which is subject to admittance by the Tax Authorities & is net of Rs. 182 Lakh (P.Y.: Rs. 182 Lakh) on account of tax refund received in earlier years, details for which are not availbale. Adjustment for any short/ excess received & interest included therein shall be made on receipt of such details.

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
14.0	SHARE CAPITAL				
14.1	AUTHORISED	No. of Shares	Amount	No. of Shares	Amount
	Equity Shares of Rs. 10/- each	2,00,00,000	2,000	2,00,00,000	2,000
	Preference Shares of Rs.10/- each	50,00,000	500	50,00,000	500
		2,50,00,000	2,500	2,50,00,000	2,500
14.2	ISSUED, SUBSCRIBED & FULLY PAID UP				
	Equity Shares of Rs. 10/- each:				
	At the beginning of the year	1,47,06,776	1,471	1,47,06,776	1,471
	Additions/(Deductions) during the year	-	-	-	-
	At the end of the year	1,47,06,776	1,471	1,47,06,776	1,471
14.3	SHAREHOLDERS HOLDING MORE THAN 5% OF SHARE CAPITAL AS AT THE END OF THE YEAR				
	Equity Shares	No. of Shares	% held	No. of Shares	% held
	Hindusthan Consultancy & Services Ltd	60,94,889	41.44%	60,94,889	41.44%
	Promain Ltd	14,41,939	9.80%	14,41,939	9.80%

Footnote: In case, where any shareholder is holding more than 5% of share capital in one year but 5% or less in another year, the information about shareholding for the year in which the shareholding is 5% or less has not been furnished.

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
14.4	EQUITY SHARES HELD BY THE PROMOTERS AT THE END OF THE YEAR				
	Name of Promoter	No. of Shares	% held	No. of Shares	% held
	Hindusthan Consultancy and Services Ltd	60,94,889	41.44%	60,94,889	41.44%
	Promain Limited	14,41,939	9.80%	14,41,939	9.80%
	Associated General Trading Society Ltd	7,13,420	4.85%	7,13,420	4.85%
	Anuradha Investments Limited	6,50,233	4.42%	6,50,233	4.42%
	Olympic General Trading Ltd	6,27,239	4.26%	6,27,239	4.26%
	Foster Engineering Industries Ltd	5,43,377	3.69%	5,43,377	3.69%
	Carbo Industrial Holdings Ltd	4,79,647	3.26%	4,79,647	3.26%
	Ratlam Industrial Limited	4,61,675	3.14%	4,61,675	3.14%
	Paramount Enterprises Limited	4,46,485	3.05%	4,44,485	3.02%
	Orient Bonds & Stock Limited	3,60,664	2.46%	3,58,664	2.44%
	Hindusthan Business Corporation Limited	2,62,504	1.78%	2,62,504	1.78%
	Intercontinental Trading and Investment Company Limited	1,52,908	1.04%	1,52,908	1.04%
	Pradyumna Steels Limited	1,28,084	0.87%	1,28,084	0.87%
	Mody Investment & Manufacturing Company Pvt Ltd	5,000	0.03%		
	Vikram Aditya Mody	100	0.00%	100	0.00%
	Raghavendra Anant Mody	5	0.00%	5	0.00%

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
14.0	EQUITY SHARE CAPITAL CONTD...				
14.5	CHANGES IN SHAREHOLDINGS OF PROMOTERS				
	Name of Promoter	Change in Shareholding		Change in Shareholding	
	Equity Shares	No. of Shares	% Change	No. of Shares	% Change
	Paramount Enterprises Limited	**2,000**	**0.45%**	4,700	1.07%
	Promain Limited	-	-	7,817	0.55%
	Orient Bonds And Stock Limited	**2,000**	**0.56%**	4,065	1.15%
	Hindusthan Business Corporation Limited	-	-	500	0.19%
	Intercontinental Trading and Investment Company Limited	-	-	5,600	3.80%
	Pradyumna Steels Limited	-	-	2,200	1.75%
	Mody Investment & Manufacturing Company Pvt Ltd	**5,000**	**100.00%**		

14.6 SHARES HELD BY HOLDING COMPANY OR ITS ULTIMATE HOLDING COMPANY INCLUDING BY SUBSIDIARY OR ASSOCIATE OF HOLDING/ ULTIMATE HOLDING COMPANY

The Company is not having any Holding Company or Ultimate Holding Company. No share are being held by subsidiary company.

14.7 Information about movement in aggregate number of shares during the period of five years immediately preceding the date at which Balance Sheet is prepared:

	Date	No. of Shares	Date	No. of Shares
i) Equity Shares bought back	**Nil**	**Nil**	Nil	Nil
ii) Shares allotted as fully paid up pursuant to contract without payment being received in cash	**Nil**	**Nil**	Nil	Nil
iii) Shares allotted as fully paid up by way of bonus shares	**Nil**	**Nil**	Nil	Nil

14.8 The company has only one class of shares outstanding viz. Equity Shares having a par value of Rs. 10 each. Each shareholder is eligible for one vote per share & is entitled to pro-rata dividend, if any, declared on equity shares. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company, after distribution of all preferential amounts, in proportion to their shareholdings.

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
15.0	OTHER EQUITY				
15.1	CAPITAL REDEMPTION RESERVE				
	At the beginning of the year	**1,041**		1,041	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**1,041**		1,041
15.2	CAPITAL RESERVE				
	At the beginning of the year	**29**		29	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**29**		29
15.3	SECURITIES PREMIUM				
	At the beginning of the year	**43,631**		43,631	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**43,631**		43,631
	Balance C/F		**44,701**		44,701

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
15.0	**OTHER EQUITY**				
	Balance B/F		**44,701**		44,701
15.4	**GENERAL RESERVE**				
	At the beginning of the year	**18,744**		18,744	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**18,744**		18,744
15.5	**RETAINED EARNINGS**				
	At the beginning of the year	**97,147**		75,685	
	Less: Changes due to Prior Period Error	**-**		(606)	
	Less : Transfer from OCI (Equity Investment)	**(705)**		-	
	Profit/ (Loss) for the year	**17,204**		21,834	
	Add: Transferred from OCI (DBO)	**278**		234	
	At the end of the year		**1,13,924**		97,147
15.6	**OTHER COMPHRENSIVE INCOME**				
	a) Restatement of Equity Instruments (Net of Tax)				
	At the beginning of the year	**(1,108)**		(721)	
	Additions/(Deductions) during the year :				
	Transfer from Statement of Profit/Loss	**414**		(387)	
	Transfer of accumulated Loss on disposal of Investments	**705**			
	At the end of the year		**11**		(1,108)
	b) Remeasurement of Defined benefit Obligation (DBO) (Net of Tax)				
	At the beginning of the year	**-**		-	
	Additions/(Deductions) during the year				
	Transfer from Statement of Profit/Loss	**278**		234	
	Transferred to Retained Earnings	**(278)**		(234)	
	At the end of the year		**-**		-
			1,77,380		1,59,484

15.7 Nature & Purpose of Other Equity

i) Capital Reserve represents amount created on account of cancellation of shares .

ii) Capital Redemption Reserve represents amount created on account of buyback/redemption of shares.

iii) Securities Premium represents amount received in excess of par value of shares issued.

iv) General Reserve is created from time to time by transfer from Retained Earnings for appropriation purposes.

v) Retained Earnings generally represent the undistributed profits/amount of accumulated earnings of the Company. It includes Rs. 805 Lakhs represented by Revaluation Reserve as on the date of the transition which is not available for distribution as dividend.

vi) Other Comprehensive Income arising from Restatement of Equity Instruments represents gain/(loss) on re-measurement of Investments at fair value, (net of Taxes). This will not be reclassified to Statement of Profit and Loss.

vii) Other Comprehensive Income arising from remeasurement of Defined Benefit Obligation represents acturial gain/(loss) relating to defined benefit obligation (net of taxes). This has been transferred to Retained Earnings.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
16.0	**BORROWINGS**	**Non Current**	**Current**	Non Current	Current
16.1	**SECURED**				
	Term Loan from Bank	**1,076**	**700**	1,194	500
	Acceptance (Secured)	**-**	**16,829**	-	18,136
	Working Capital Demand Loan from Banks	**-**	**33,050**	-	24,450
	Cash Credit from Banks	**-**	**-**	-	852
	Bank Overdraft	**-**	**2,631**	-	3,141
16.2	**UNSECURED**				
	Interest free Sales Tax Loan	**-**	**223**	-	223
	Loan from WBIDC	**-**	**101**	-	101
		1,076	**53,534**	1,194	47,403

Footnote:

i)(a) Term Loan of Rs. 1194(PY Rs 1694)is secured by hypothecation of movable & immovable Properties of Bamunari, Santragachi & Tiljala Plants of Engineering Unit . The loan is repayable in 16 quarterly installments w.e.f 30th June,2025 . The applicable rate of interest is 9.25% as at the year end (PY 9.30) .

b) Term Loan of Rs 582 (P.Y NIL) is secured by hypothecation of movable & immovable Properties of Bamunari, Santragachi & Tiljala Plants of Engineering Unit . The loan is repayable in 3 to 5 Years in monthly/quarterly installments w.e.f 30th September,2026 . The applicable rate of interest is 9.25% as at the year end (PY NIL) .

ii) a) Working Capital Demand Loan and Cash Credit of Rs. 29,600 Lakhs (PY Rs. 21,852 Lakhs) are secured by hypothecation of Book Debts & Inventories of Engineering Unit. These are further secured by 1st charge over Fixed Assets of Bamunari, Santragachi & Tiljala Plants of Engineering Unit.

b) Working Capital Demand Loan & Bank Overdraft of Rs. 6,081 Lakhs (PY Rs. 6,591 Lakhs) are secured by pledge of fixed deposits held as margin.

iii) Acceptance of Rs. 16,829 (PY Rs. 18,136) are secured by pledge of Fixed Deposit held by Bank as margin. These are further secured by 1st charge over Fixed Assets of Bamunari, Santragachi & Tiljala Plants of Engineering Unit.

iv) Interest free Sales Tax Loan of Rs. 223 Lakhs was repayable in Half yearly equal installments over a period of 7 years w.e.f September,2015.

v) Loan from WBIDC is adjustable against power subsidy receivable from Govt. of West Bengal, claim for which has been lodged by the Company & the matter is sub-judice in the Hon'ble High Court at Kolkata. Adjustment, if any, shall be made on final adjudication.

vi) Installments/amount falling due for payment within 12 months from the date of Balance Sheet have been shown under 'Current'

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
17.0	**PROVISIONS**	**Non Current**	**Current**	Non Current	Current
	Provision for Employee Benefits				
	- Gratutiy	**4,892**	**803**	5,392	752
	- Leave Entitlements	**267**	**37**	295	59
		5,159	**840**	5,687	811

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
18.0	**DEFERRED TAX LIABILITIES/(ASSETS) (NET)**		
	Timing differences in respect of depreciation		
	Balance at the beginning of the year	2,990	3,187
	Changes during the year	(129)	(197)
	Balance at the end of the year	2,861	2,990
	Timing differences in respect of Expenses/Income (Net)		
	Balance at the beginning of the year	2,153	2,000
	Changes during the year	20	153
	Balance at the end of the year	2,173	2,153
	Net Deferred Tax Liability/ (Asset)	688	837

Footnote:
In view of virtual uncertainty of realisation , Deferred Tax Asset of Rs. 231 Lakhs (PY Rs. 124 Lakhs) in respect of unabsorbed Capital losses available under Income Tax Act has not been recognised.

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Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
19.0	**TRADE PAYABLES**		
	Undisputed		
	- Due to Micro, Medium and Small Enterprise	194	584
	- Others	23,329	22,394
		23,523	22,978

Note No.	19.1 Ageing of Trade Payables	Dues to MSME (31.03.2026)	Dues to Others (31.03.2026)	Dues to MSME (31.03.2025)	Dues to Others (31.03.2025)
	Outstanding for less than 1 year	194	23,031	584	22,283
	Outstanding for 1 to 2 years	-	177	-	7
	Outstanding for 2 to 3 years	-	16	-	24
	Outstanding for more than 3 years	-	105	-	80
		194	23,329	584	22,394

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026 Non- Current	As At 31.03.2026 Current	As At 31.03.2025 Non- Current	As At 31.03.2025 Current
20.0	**OTHER FINANCIAL LIABILITIES**				
	Interest accrued & due on borrowings	-	51	-	49
	Security Deposit Received				
	-From Related Parties (Refer to Note 43.2)	-	14	-	14
	-From Others	-	454	-	453
	Other Payables	-	1,558	-	2,183
		-	2,077	-	2,699

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
21.0	**OTHER CURRENT LIABILITIES**		
	Advances from Customers	986	120
	Statutory Liabilities	359	656
		1,345	776

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
22.0	**REVENUE FROM OPERATIONS**				
22.1	**Sale of Products**				
	Manufactured Goods				
	-Sodium Cyanide	**12,698**		14,683	
	-Potassium Cyanide	**669**		579	
	- Diphenyl Guanidine	**1,964**		2,281	
	- MPBAD Cyanohydrin	**2,004**		750	
	- Jute Goods	**40,003**		31,841	
	- Points & Crossing	**9,131**		4,138	
	- Railway Rolling Stock	**2,05,198**		2,32,734	
	- Steel Casting	**147**		1,612	
	- Others	**608**	**2,72,422**	3,747	2,92,365
22.2	**Sale of Services**				
	- Income from Job work		**677**		-
22.3	**Other Operating Revenue**				
	- Income from Electricity Generation	**113**		256	
	- Export-Import Benefit/Incentive	**48**		201	
	- Scrap/ Raw Materials Sales	**1,472**	**1,633**	2,163	2,620
	Net Revenue from Operations		**2,74,732**		2,94,985
22.4	**Disaggregation of Revenue**				
	i) Revenue Based on Geography				
	- Within India		**2,72,707**		2,73,404
	- Outside India		**2,025**		21,581
			2,74,732		2,94,985
	ii) Revenue Based on Business Segment				
	- Chemical		**18,598**		19,021
	- Jute		**40,063**		31,909
	- Enginnering		**2,16,071**		2,44,055
			2,74,732		2,94,985
22.5	**Reconcilliation of Revenue From Operation with Contract Price**				
	Revenue as per contracted price		**2,72,727**		2,88,085
	Adjustments for:				
	Sales Return	**(37)**		1	
	Rate Difference/Escalation/De-escalation	**2,042**		(6,987)	
	Quantity Claim	**-**		1	
	Discounts	**-**	**2,005**	85	(6,900)
			2,74,732		2,94,985

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
23.0	**OTHER INCOME**		
	Interest Income (Gross)	**3,984**	4,263
	Profit/(Loss) on Sale of Investment	**1,085**	-
	Profit on Sale/Discard of Fixed Assets (Net)	**22**	18
	Net Gain on Restatement of Investments	**-**	3
	Net Gain on Foreign Exchange Fluctuation	**195**	518
	Other Non Operating Income	**76**	162
		5,362	4,964

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
24.0	COST OF MATERIALS CONSUMED				
	Inventory at the beginning of the year	34,616		42,501	
	Add: Purchases during the year	1,89,057	2,23,673	1,95,986	2,38,487
	Less: Inventory at the end of the year		44,110		34,616
			1,79,563		2,03,871
24.1	Particulars of Raw Materials Consumed				
	Castic Soda/Potash		2,122		2,213
	Ammonia Liquid		2,180		2,043
	Natural Gas		2,337		2,289
	Raw Jute		27,409		19,488
	Scrap		5,134		8,009
	Steel		1,37,701		1,67,879
	Others		2,680		1,950
			1,79,563		2,03,871
24.2	Break-up of Raw Materials consumed	Amount	% of Total Consumption	Amount	% of Total Consumption
	Imported	25,921	14.44%	29,042	14.25%
	Indigenous	1,53,642	85.56%	1,74,829	85.75%
		1,79,563	100.00%	2,03,871	100.00%

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
25.0	CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS & STOCK-IN-TRADE				
25.1	Inventories at the begining of the year				
	- Finished Goods	2,074		2,824	
	- Work-in-Progress	28,954	31,028	20,801	23,625
25.2	Inventories at the end of the year				
	- Finished Goods	3,327		2,074	
	- Work-in-Progress	19,495	22,822	28,954	31,028
	Net (Increase)/Decrease		8,206		(7,403)

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
26.0	EMPLOYEE BENEFIT EXPENSES		
	Salary, Wages & Allowances	12,543	12,821
	Contribution to Provident & Other Funds	787	835
	Staff Welfare Expenses	153	142
		13,483	13,798

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
27.0	**FINANCE COST**		
	Interest Expenses	**3,375**	4,332
	Other Borrowing Cost	**95**	88
		3,470	4,420

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
28.0	**DEPRECIATION & AMORTISATION EXPENSES**		
	Depreciation on Tangible Assets	**4,003**	3,783
	Amortisation of Intangible Assets	**10**	9
		4,013	3,792

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
29.0	**OTHER EXPENSES**				
	Consumption of Stores and Spare Parts		**15,750**		16,794
	Power, Fuel & Water Charges		**8,871**		9,879
	Payment to Auditors:				
	- Statutory Audit Fee		**3**		3
	- Tax Audit Fee		**-**		-
	- For Certification etc.		**-**		2
	Brokerage & Commission		**118**		622
	Bank Charges		**456**		919
	Corporate Social Resonsibility		**447**		280
	Donation		**-**		1
	Directors' Fee		**4**		4
	Freight & Transport (Net)		**4,065**		4,207
	Insurance Charges		**177**		175
	Loss on Restatement of Investments		**1,571**		-
	Rent (Net)		**309**		226
	Rates & Taxes		**93**		80
	Repairs				
	- Building	**342**		406	
	- Machinery	**992**		859	
	- Others	**531**	**1,865**	572	1,837
	Research & Development Expenses		**55**		41
	Jobs on Contract		**9,015**		9,615
	Provision for Doubtful Debt		**-**		1,200
	Miscellaneous Expenses		**4,950**		5,558
			47,749		51,443
29.1	**Break-up of Stores & Spare Parts Consumed**	**Amount**	**% of Total Consumption**	Amount	% of Total Consumption
	- Imported	**103**	**0.65%**	810	4.82%
	- Indigenous	**15,647**	**99.35%**	15,984	95.18%
		15,750	**100.00%**	16,794	100.00%

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
30.0	**EARNING PER SHARE (EPS - FACE VALUE RS.10/-)**		
	- Net Profit/(Loss) attributable to Shareholders	**17,204**	21,834
	- Weighted Average number of Equity Shares outstanding as at the year end	**1,47,06,776**	1,47,06,776
	- Basic & Diluted Earning per Share (Rs./P)	**116.98**	148.46

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
31.0	**CONTINGENT LIABILITIES NOT PROVIDED FOR**		
	Claims against the Company not acknowledged as debts (to the extent ascertained, Net of Payments thereagainst, if any)		
	i) Sales Tax matters under appeal	**1,495**	1,637
	(Net of payment already made & Included in Security Deposits Rs. 711 Lakhs; PY Rs. 571 Lakhs)		
	ii) Central Excise matters under appeal	**1,648**	1,713
	(Net of payment already made & Included in Loans & Advances and Security Deposits Rs. 353 Lakhs; PY Rs. 851 Lakhs)		
	iii) Service Tax maters under appeal	**-**	47
	iv) Income Tax demand under appeal/ subject to rectification	**-**	871
	(Income Tax demand under appeal/subject to rectification net of Refund due Rs. 0 Lakhs; PY Rs. 635 Lakhs)		
	v) Goods and Service Tax Under Appeal	**169**	159
	(Net of payment already made & Included in Security Deposits Rs. 13 Lakhs; PY Rs. 6 Lakhs)		
	vi) Raw Jute Matter under appeal	**23**	23
	vii) Fuel & Power Purchase Adjsutement Surcharge (FPPAS) Demand as per Electricty Amendment Rules 2022	**394**	394
	viii) Others	**6,965**	7,397
	(Net of payment already made & Included in Security Deposits Rs. 50 Lakhs; PY Rs. 50 Lakhs)		

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
32.0	**COMMITMENTS**		
	Capital Commitments not provided for, Net of Advances, if any	**1,186**	46

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
33.0	**PAYMENT MADE TO MANAGERIAL PERSONNEL (Whole Time Directors)**		
	Salary & Allowances	**957**	953
	Contribution to Provident Fund	**3**	3

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
34.0	**DETAILS OF CORPORATE SOCIAL RESPONSIBILITY (CSR) EXPENSES:**		
	(a) amount required to be spent by the company during the year,	**447**	280
	(b) amount of expenditure incurred,	**447**	280
	(c) shortfall at the end of the year,	**-**	-
	(d) total of previous years shortfall,	**-**	-
	(e) reason for shortfall,	**NA**	NA
	(f) nature of CSR activities	**Promoting Education**	Promoting Education

Note No.	PARTICULARS
35.0	Malanpur Steel Ltd.(MSL) had merged with the company with retrospective effect from 1st April 2009 as per "Scheme" sanctioned by the Board for Industrial & Financial Reconstruction (BIFR) vide its Order dated 4th September 2012. Certain amounts claimed by different authorities against which necessary provision had been made in the scheme have not been provided for in these accounts as these are claimed to be not payable by the company & are under reconciliation with respective authorities. The same have been disclosed as contingent liability in these accounts. Reliefs / concessions claimed from various statutory authorities viz. Income Tax, Sales Tax & Excise are under consideration of respective authorities & approvals of the same are awaited. However, the effects thereof have been taken in these accounts. Necessary adjustment, if required, shall be made on disposal thereof by respective authorities.

Note No.	PARTICULARS
36.0	**ADDITIONAL REGULATORY INFORMATION AS REQUIRED BY SCHEDULE III OF COMPANIES ACT,2013**
36.1	The Company does not have any relationship with any struck off company u/s 248 of the Companies Act,2013
36.2	**Compliance with number of layers of companies:** The company has complied with the number of layers prescribed under clause 87 of section 2 of the Companies Act,2013 read with Companies (Restriction on Number of layers) rules 2017.
36.3	**Utilization of borrowed funds & Securities Premium:** The company has not advanced or loaned or invested any amount either out of borrowed fund or securities premium or any other source and has not provided any guarantee, security or the like to any other person(s) or entities with an understanding of reinvestment thereof on behalf of the Company.
36.4	The company has not been declared as a Wilful Defaulter by any Bank or financial institution or other lender.
36.5	There are no charges pending for creation which are yet to be registered with the Registrar of Companies beyond the statutory perio
36.6	The Company has filed quarterly returns or statements with the banks in lieu of the sanctioned working capital facilities , which are in agreement with the books of accounts.
36.7	No proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act 1988 (45 of 1988) and rules made thereunder.
36.8	There is no amount of income or transaction which have been surrendered or disclosed as income in the tax assessment of the Company during the current year as well as during the previous year and which have not been recorded or disclosed in the books of accounts of the company.
37.0	Loan to Subsidiary (Note No. 12.0) include advances given and administrative & other expenses allocated to project of Subsidiary Company. Implementation of the said project has been rendered ineffective by the Government & the matter is subjudice. Pending final adjudication, the amount is considered good & recoverable.
38.0	In terms of Orders of Hon'ble Calcutta High Court in respect of certain loans given in earlier years and remaining outstanding Rs. 1,690 Lakh (PY: Rs. 1,713 Lakh), interest for the period from 1st April 1997 stands waived and the same has therefore not accured. However, interest thereon already accrued and accounted for upto 31st March 1997 is being recovered where principal amounts have been fully realized and amount outstanding is Rs. 7,043 Lakhs (PY: Rs. 7,045 Lakhs).

Note No.	PARTICULARS
39.0	Balances of Trade Receivables, Security Deposits, Advances, Statutory Dues/claims & Other Payables are subject to confirmation and consequential reconciliation / adjustments.
40.0	Trade Receivables and Advances aggregating to Rs. 1128 Lakh (PY: Rs. 1190 Lakh), pending outcome of persuasive and other steps being taken by the company, are considered good and recoverable.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
41.0	**DISCLOSURE AS REQUIRED UNDER THE MICRO, SMALL AND MEDIUM ENTERPRISES DEVELOPMENT ACT, 2006 (MSME ACT), TO THE EXTENT ASCERTAINED AND AS PER NOTIFICATION**		
	i) The principal amount and the interest due thereon remaining unpaid at the end of each financial year:		
	Trade Payable		
	- Principal	**194**	584
	- Interest	**-**	-
	Other Financial Liability		
	- Principal	**-**	-
	- Interest	**-**	-
	ii) The amount of interest paid in terms of section 16 of the MSME Act, along with the amount of the payment made to the suppliers beyond the appointed day during each accounting year		
	- Principal	**-**	-
	- Interest	**-**	-
	iii) The amount of interest due and payable for the period of delay in making payment but without adding the interest specified under the MSME Act.	**-**	-
	iv) The amount of interest accrued and remaining unpaid at the end of each accounting year.	**-**	-
	v) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of MSME Act	**-**	-

Note No.	PARTICULARS
42.0	**GRATUITY & OTHER POST EMPLOYMENT BENEFIT PLANS**

The Company has a defined benefit gratuity plan which is unfunded. Every employee who has completed five years or more of service is entitled to gratuity on terms not less favourable than the provisions of the Payment of Gratuity Act 1972.

This company also extends benefit of compensated absense to the employees, whereby they are eligible to carry forward their entilement of earned leave for encashment. This is also unfunded.
The following tables summarizes the components of net benefit/expenses recognised in the Statement of Profit and Loss & the Balance Sheet for the respective plans.

Note No.	PARTICULARS
42.0	**GRATUITY & OTHER POST EMPLOYMENT BENEFIT PLANS CONTD…**

42.1 Movement In Obligation — **Amount in Rupees Lakh**

Particulars	Gratuity	Leave
Present Value of Obligation- March 31,2024	6,335	330
Current Service Cost	241	83
Interest Cost	428	18
Benefits/Settlement paid	(601)	(152)
Acturial loss/(gain):	(259)	75
Present Value of obligation- March 31,2025	**6,144**	**354**
Current Service Cost	370	106
Interest Cost	369	17
Benefits/Settlement paid	(799)	(191)
Acturial loss/(gain):	(389)	18
Present Value of obligation- March 31,2026	**5,695**	**304**

42.2 Recognised in Statement of Profit and Loss — **Amount in Rupees Lakh**

Particulars	Gratuity	Leave
Current Service Cost	241	83
Interest Cost	428	18
For the year ended March 31,2025	**669**	**101**
Current Service Cost	370	106
Interest Cost	369	17
For the year ended March 31,2026	**739**	**123**

42.3 Recognised in Other Comprehensive Income — **Amount in Rupees Lakh**

Particulars	Gratuity	Leave
Remeasurement		
Acturial loss/(gain) for the year ended March 31,2025	(259)	75
Acturial loss/(gain) for the year ended March 31,2026	**(389)**	**18**

42.4 The principal acturial assumptions used for estimating the Company's defined benefit obligations in respect of Gratuity & Leave are set out as below:

Weighted average acturial assumptions	Year ended March 31, 2026	Year ended March 31, 2025
Attrition rate	**1% to 8%**	1% to 8%
Discount rate	**6.66 to 7.22%**	6.4% to 6.57%
Expected rate of increase in salary	**6.00%**	6.00%
Expected rate of return on plan assets	-	-
Mortality rate	**IALM(2012-14) Table**	

The assumptions of future salary increase takes into account the inflation,seniority,promotion and other relevant factors such as supply and demand in employment market.

Note No.	PARTICULARS
42.0	**Gratuity & Other Post Employment Benefit Plans Contd…**
42.5	**Sensitivity Analysis: (a) Gratuity**

Effect on Gratuity obligation

Particulars	Change in Assumption	Year ended March 31, 2026	Year ended March 31, 2025
Discount rate	> 1%	**(281)**	(310)
	<1%	**307**	340
Salary Growth rate	> 1%	**278**	335
	<1%	**(260)**	(311)
Withdrawal Rate	> 1%	**9**	6
	<1%	**(10)**	4

(b) Leave Encashment

Effect on Leave obligation

Particulars	Change in Assumption	Year ended March 31, 2026	Year ended March 31, 2025
Discount rate	> 1%	**(21)**	(23)
	<1%	**24**	26
Salary Growth rate	> 1%	**23**	26
	<1%	**(20)**	(23)
Withdrawal Rate	> 1%	**2**	1
	<1%	**(2)**	(1)

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant.In practice,this is unlikely to occur, and changes in some of the assumptions, may be correlated. When calculating the sensitivity of the defind benefit obligation to significant actuarial assumptions the same method (projected unit credit method) has been applied as in calculating the defined benefit obligation recognised in the Balance sheet.

42.6 Statement of Employee Benefit Provision

Amount in Rupees Lakh

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Gratuity	5,695	6,144
Leave Entitlement	304	354
Total	**5,999**	**6,498**

Note No.	PARTICULARS	
43.0	**RELATED PARTY DISCLOSURES**	
43.1	**List of related parties where control exists and with whom transactions have taken place during the year:**	
	A. Controlling Companies	**Nil**
	B. Subsidary Companies	**Hindusthan Vidyut Corporation Ltd.**
	C. Associate Companies	**Nil**
	D. Key Management Personnel	**1) Sri V A Mody, Chairman** **2) Sri A K D Singh, Executive Director - Technical** **3) Sri P K Himatsingka, Chief Financial Officer** **4) Sri R K Agarwal, Company Secretary**
	E. Relatives of Key Management Personnel	**1) Sri R P Mody** **2) Sri R A Mody**
	F. Enterprises over which Key Management Personnel & their relatives have significant influence :	**1) Associated General Trading Society Ltd.** **2) Anuradha Investments Ltd.** **3) Carbo Industrial Holdings Ltd.** **4) Foster Engineering Ind. Ltd.** **5) Hindusthan Insulator & Industries Ltd (Formerly Hindusthan Urban Infrastructure Ltd)** **6) Hindusthan Consultancy & Services Ltd** **7) Hindusthan Speciality Chemicals Ltd** **8) Olympic General Trading Ltd.** **9) Promain Ltd.** **10) Fairplan Chemical & Industries Ltd** **11) Paramount Enterprises Ltd.**
	G. Firms where key Management Personnel & their relatives have significant influence :	**Nil**

43.2 Details of transactions with related parties : **Amount in Rupees Lakh**

Particulars	Transaction during the year		Balance Outstanding	
	31.03.2026	31.03.2025	**31.03.2026**	31.03.2025
Rent Received				
Hindusthan Insulator & Industries Ltd	**0**	**0**	**0**	**0**
Hindusthan Consultancy & Services Ltd.	**59**	59	**-**	-
Interest Received				
Hindusthan Insulator & Industries Ltd	**371**	371	**667**	334
Hindusthan Speciality Chemicals Ltd	**488**	877	**-**	790
Promain Ltd	**-**	(100)	**931**	931
Hindusthan Consultancy & Services Ltd.	**-**	-	**3,569**	3,569
Anuradha Investments Ltd.	**-**	-	**485**	485
Associated General Trading Society Ltd.	**-**	-	**715**	715
Carbo Industrial Holdings Ltd.	**-**	-	**434**	434
Foster Engineering Industries Ltd.	**-**	-	**478**	478
Olympic General Trading Co.	**(2)**	(2)	**431**	433
Remuneration				
Sri AKD Singh	**57**	53	**-**	-
Sri V A Mody	**900**	900	**-**	-
Sri R P Mody	**-**	133	**-**	-
Sri P K Himatsingka	**33**	32	**(2)**	(2)
Sri R K Agarwal	**32**	29	**(1)**	(2)
Director Sitting Fees				
Sri V A Mody	**-**	**0**	**-**	-
Staff Welfare Expenses				
Sri R P Mody	**-**	5	**-**	-

43.2 Details of transactions with related parties Contd.. : **Amount in Rupees Lakh**

Particulars	Transaction during the year		Balance Outstanding	
	31.03.2026	**31.03.2025**	**31.03.2026**	31.03.2025
Rent Paid (Exclusive of Taxes)				
Hindusthan Consultancy & Services Ltd.	**11**	2	**(7)**	(6)
Hindusthan Insulator & Industries Ltd	**3**	3	**-**	-
Paramount Enterprises Ltd	**144**	108	**-**	-
Promain Ltd	**43**	41	**-**	-
Consultancy Service				
Sri R A Mody	**29**	29	**(2)**	-
Maintenance & Electricity Charges etc				
Hindusthan Consultancy & Services Ltd.	**91**	103	**(11)**	(2)
Paramount Enterprises Ltd	**12**	9	**-**	-
Loan Given/ (Repayment Received) during the year				
Hindusthan Vidyut Corporation Ltd	0	1	**805**	805
Hindusthan Insulator & Industries Ltd	**5,900**	(2,237)	**7,118**	1,218
Hindusthan Consultancy & Services Ltd.	**(20)**	(120)	**1,293**	1,313
Hindusthan Speciality Chemicals Ltd	**(11,887)**	5080	**-**	11,887
Anuradha Investments Ltd.	**-**	-	**108**	108
Associated General Trading Society Ltd.	**(3)**	(3)	**10**	13
Carbo Industrial Holdings Ltd.	**-**	-	**122**	122
Foster Engineering Industries Ltd.	**-**	-	**157**	157
Advances/ Security Deposits Given				
Sri R K Agarwal	**-**	(1)	**-**	-
Hindusthan Consultancy & Services Ltd.	**(1)**	(2)	**19**	20
Promain Ltd	**-**	-	**190**	190
Fairplan Chemical & Industries Ltd	-	21	**21**	21
Security Deposit Received				
Hindusthan Consultancy & Services Ltd.	**-**	-	**(14)**	(14)

Footnotes:

1) Transactions only during the period of existence of relationship have been disclosed hereinabove. Also in cases where relationship ceased to exist as at the end of the year, balances outstanding, if any, from such parties have not been disclosed.

2) Transactions with related parties are at arms length price. Outstanding balances as at year end are unsecured & settlement occurs generally in cash. The company has not recorded any impairment in respect of outstandings with related parties during the year as well as in the preceeding year.

Amount in Lakh

Note No.	PARTICULARS		**Year Ended 31.03.2026**		Year Ended 31.03.2025
44.0	**PARTICULARS RELATING TO FOREIGN CURRENCY TRANSACTIONS**				
	Unhedged Foreign Currency Exposure				
	Trade & Other Payables	**EUR 0**	**USD 0**		EUR 0
	Trade & Other Receivable	**EUR 0**	**USD 0**	EUR 0	USD 50

45.0 a) Information about Business segments

Amount in Rupees Lakh

Particulars	Chemicals		Jute Goods		Engineering		Total	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
REVENUE								
External Sales/Other Income (Gross)	18,598	19,021	40,063	31,909	2,16,071	2,44,055	2,74,732	2,94,985
Inter-segment Sales/Other Income	-	-	-	3	-	-	-	3
Total Revenue	18,598	19,021	40,063	31,912	2,16,071	2,44,055	2,74,732	2,94,988
RESULT	3,934	3,713	1,133	311	20,720	28,255	25,787	32,279
Unallocated Expenses							2,281	2,259
Operating profit							23,506	30,020
Finance Cost							3,470	4,420
Interest / Dividend Income							3,984	4,263
Net Gain/(Loss) on sale/reinstatement of Investments							(486)	3
Other Non-Operating Income							76	162
Income Taxes								
Current Tax							6,699	8,542
Deferred Tax							(293)	(348)
Net Profit							**17,204**	**21,834**
OTHER INFORMATION								
Segment assets	20,499	9,621	28,115	10,579	1,16,038	1,16,602	1,64,652	1,36,802
Unallocated assets							1,02,441	1,06,537
Total assets							**2,67,093**	**2,43,339**
Segment liabilities	2,510	1,413	11,245	9,598	19,099	21,861	32,854	32,872
Unallocated Liabilities							55,388	49,513
Total Liabilities							**88,242**	**82,385**
Capital expenditure (Including CWIP)	561	242	829	269	3,171	5,762	4,561	6,273
Unallocated							-	-
Total							**4,561**	**6,273**
Depreciation	423	437	640	657	1,331	1,078	2,394	2,172
Unallocated							1,619	1,620
Total							**4,013**	**3,792**
Break-up of Segment Revenue:-								
Sales	17,746	18,718	40,003	31,842	2,14,673	2,41,806	2,72,422	2,92,366
Other Income								
Export Incentive	22	-	-	-	26	201	48	201
Other Operating Income	830	303	60	67	1,372	2,048	2,262	2,418
Total Revenue	**18,598**	**19,021**	**40,063**	**31,909**	**2,16,071**	**2,44,055**	**2,74,732**	**2,94,985**

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
45.0	**Information about Business segments Contd..**		
	b) Information about secondary business segments :		
	Sales:		
	- within India	**2,72,707**	2,73,404
	- Outside India	**2,025**	21,581
		2,74,732	2,94,985
	Trade Receivables:		
	- within India	**29,589**	26,476
	- Outside India	**271**	2,282
		29,860	28,758

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026	Year Ended 31.03.2025
46.0	**FINANCIAL INSTRUMENTS DISCLOSURE**			
	CATEGORIES OF FINANCIAL INSTRUMENTS			
	A) Financial Assets			
	i) Measured at Cost/Amortised Cost			
	Investments at Cost - Non Current	**4**	**141**	141
	Other Financial Assets - Non Current	**5**	**15,962**	7,829
	Trade Receivables	**9**	**29,860**	28,758
	Cash and Cash Equivalents	**10**	**21,273**	24,279
	Bank Balances other than Cash and Cash Equivalents	**11**	**17,586**	20,209
	Loans	**12**	**18,407**	24,417
	Other Financial Assets - Current	**5**	**11,038**	10,401
	Total Financial Assets Measured at Cost/Amortised Cost		**1,14,267**	1,16,034
	ii) Measured at Fair Value through Statement of Profit or Loss			
	Investments - Non Current	**4**	**9,519**	9,519
	Investments - Current	**8**	**26,349**	350
	Total Financial Assets Measured at Fair Value through Statement of Profit or Loss		**35,868**	9,869
	iii) Measured at Fair Value through Other Comprehensive Income			
	Investments - Non Current	**4**	**12**	226
	Total Financial Assets Measured at Fair Value through OCI		**12**	226
	B) Financial Liabilities			
	i) Measured at Amortised Cost			
	Borrowings - Current	**16**	**53,534**	47,403
	Borrowings - Non Current	**16**	**1,076**	1,194.00
	Trade Payables	**19**	**23,523**	22,978
	Other Financial liabilities -Current	**20**	**2,077**	2,699
	Total Financial Liabilities measured at Amortised Cost		**80,210**	74,274
	ii) Measured at Fair Value through Statement of Profit or Loss			
	Total Financial Liabilities measured at Fair Value through Statement of Profit or Loss		**-**	-

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026	Year Ended 31.03.2025
46.0	**FINANCIAL INSTRUMENTS DISCLOSURE**			
	CATEGORIES OF FINANCIAL INSTRUMENTS			
	A) Financial Assets			
	i) Measured at Cost/Amortised Cost			
	Investments at Cost - Non Current	**4**	**141**	141
	Other Financial Assets - Non Current	**5**	**15,962**	7,829
	Trade Receivables	**9**	**29,860**	28,758
	Cash and Cash Equivalents	**10**	**21,273**	24,279
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	Loans	**12**	**18,407**	24,417
	Other Financial Assets - Current	**5**	**11,038**	10,401
	Total Financial Assets Measured at Cost/ Amortised Cost		**1,14,267**	1,16,034
	ii) Measured at Fair Value through Statement of Profit or Loss			
	Investments - Non Current	**4**	**9,519**	9,519
	Investments - Current	**8**	**26,349**	350
	Total Financial Assets Measured at Fair Value through Statement of Profit or Loss		**35,868**	9,869
	iii) Measured at Fair Value through Other Comprehensive Income			
	Investments - Non Current	**4**	**12**	226
	Total Financial Assets Measured at Fair Value through OCI		**12**	226
	B) Financial Liabilities			
	i) Measured at Amortised Cost			
	Borrowings - Current	**16**	**53,534**	47,403
	Borrowings - Non Current	**16**	**1,076**	1,194.00
	Trade Payables	**19**	**23,523**	22,978
	Other Financial liabilities -Current	**20**	**2,077**	2,699
	Total Financial Liabilities measured at Amortised Cost		**80,210**	74,274
	ii) Measured at Fair Value through Statement of Profit or Loss			
	Total Financial Liabilities measured at Fair Value through Statement of Profit or Loss		**-**	-

Note No.	PARTICULARS

47.0 FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES

The Company's financial liabilities comprise borrowings, capital creditors and trade and other payables, The main purpose of these financial liabilities is to finance the company's operations. The company's financial assets include trade and other receivables, cash and cash equivalents, investments at cost/fair value and loans/deposits.

The Company is exposed to market risk. The company's senior management oversees the management of the risks. The Board of Directors reviews and agrees to policies for managing each of these risks, which are summarised below:

Market Risk

Market risk is the risk that the fair value of future cash flow of a financial instrument will fluctuate because of changes in market prices. Market risk mainly comprises of risk, such as raw material price risk. Financial instruments affected by market risk include FVTPL investments, trade payables, trade receivables, etc.

(i) Foreign currency risk

The company undertakes transactions denominated in different foreign currency primarily in USD and consequently exposed to exchange rate fluctuations. Exchange rate exposures are managed within approved policy parameters. The carrying amount of the company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as disclosed under Note No 44 above.

(ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rate relates primarily to the Company's debt obligations with floating interest rates.

(iii) Raw material Price risk

The company is impacted by the price volatility of certain commodities of raw materials. To mitigate the volatility in market price of major raw materials, the Company in general undertakes longterm contract.

Credit Risks

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The company is exposed to credit risk from its operating activities (primarily trade receivables).

(i) Trade Receivables

Credit quality of a customer is assessed based on an appraisal of customer creation form and individual credit limits are defined in accordance with this assessment and performance of the customer. Outstanding customer receivables are regularly monitored.

Liquidity Risk

The Company's objective is to maintain optimum level of liquidity to meet its cash and collateral requirement at all times. The need of the funds of the company are being met by internal accrual and borrowings. The short and medium terms requirements are met through the committed lines of credit.

The table provides undiscounted cash flow towards non- derivative financial liability into relevant maturities based on the remaining period at balance sheet date to contractual maturity date.

Particulars	Current	Non-Current	Total
As at 31st March 2025			
Other Financial Liabilities	2,699	-	2,699
Borrowings	47,403	1,194	48,597
Trade Payable	22,978	-	22,978
As at 31st March 2026			
Other Financial Liabilities	**2,077**	**-**	**2,077**
Borrowings	**53,534**	**1,076**	**54,610**
Trade Payable	**23,523**	**-**	**23,523**

Note No.	PARTICULARS

48.0 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosure of contingent liabilities. Unncertainty about these assumption and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

JUDGEMENTS

Fair value as Deemed Cost for Property Plant & Equipment.

Property, plant and equipment has been carried in accordance with previous GAAP carrying value as deemed cost at the date of transition , which has been considered as deemed cost.

Lease as Finance Lease

Lease as Finance Lease has been included in the Property, Plant and Equipment while considering the overall context of transfer of risk and rewards incidental to ownership.

Depreciation/Amortisation of and Impairment Loss on Property Plant and Equipment/Intangible Assets

Property, Plant and Equipment are depreciated and intangible assets are amortised on Straight Line basis over the estimated useful lives (or Lease Term if shorter) in accordance with Schedule II of the Companies Act 2013, taking into account the estimated residual value, wherever applicable. The company reviews the estimated useful lives of the assets regularly in order to determine the amount of depreciation/ amortisation expense to be recorded during any reporting period. This reassessment may result in change in depreciation expense in future periods.

The Company reviews its carrying value of its Tangible and Intangible assets whenever there is objective evidence that the assets are impaired. The required level of impairment losses to be made is estimated by reference to the estimated value in use or recoverable amount.

Impairment loss on Trade Receivables

The Company evaluated whether there is any objective evidence that trade receivable are impaired and determines the amount of impairment loss as a result of the inability of the debtors to make required payments. The Company bases the estimates on the ageing of the trade receivable balances, creditworthiness of the trade receivables and historical written off experience. If the financial conditions of the trade receivables were to deteriorate, actual writeoffs would be higher than estimated.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimations uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year, are described above. The company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumption about the future developments, however , may change due to market changes or circumstances arising that are beyond the control of the company . Such changes are reflected in the assumption when they occur.

Defined benefit plans (Gratuity & Leave benefits)

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumption that may differ from actual developments in the future. These include the determination of the discount rate, future salary increase and mortality rates. Due to the complexities involved in the valuation and it's long term nature , a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate for plans operated in India , the mangement considers the interest rate of government bonds in currencies consistent with the currencies of the post employment benefit obligation.

The mortality rate is based on publicly available mortality tables for the specific countries. Those mortality tables tend to change only at interval in response to demographic changes.

Future salary increases are based on expected future inflation rates.

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025	% Change
49.0	**Ratio Analysys & its Elements**			
	(a) Current Ratio	**2.52**	2.54	-0.72%
	Numerator : Current Assets			
	Denominator : Current Liabilities			
	Reason of Variance: Not Applicable being below 25%			
	(b) Debt-Equity Ratio	**0.31**	0.30	1.13%
	Numerator : Total External Borrowings (Long Term & Short Term)			
	Denominator : Shareholders Fund			
	Reason of Variance: Not Applicable being below 25%			
	(c) Debt Service Coverage Ratio	**7.70**	6.76	14.01%
	Numerator : Total Comprehensive Income + Interest on external Borrowings + Depreciation & Amortisation + Foreign Exchange Fluctuation + Gain/Loss on sale of assets & Investments.			
	Denominator : Interest on External Borrowings + Repayment commitment of Borrowings			
	Reason of Variance: Not Applicable being below 25%			
	(d) Return on Equity Ratio	**0.11**	0.14	-26.92%
	Numerator : Total Comprehensive Income			
	Denominator : Average Shareholder's Equity			
	Reason of Variance: Decrease in Income due to lower margin on sale of products			
	(e) Inventory Turnover Ratio	**3.89**	4.20	-7.52%
	Numerator : Sale of Products & Services			
	Denominator : Average Inventory			
	Reason of Variance: Not Applicable being below 25%			
	(f) Trade Receivables turnover ratio	**9.32**	10.86	-14.23%
	Numerator : Sale of Products & Services			
	Denominator : Average Trade Receivables			
	Reason of Variance: Not Applicable being below 25%			
	(g) Trade payables turnover ratio	**8.13**	7.68	5.83%
	Numerator : Net Purchase of Raw Materials & Stores			
	Denominator : Average Trade Payables			
	Reason of Variance: Not Applicable being below 25%			
	(h) Net capital turnover ratio	**2.20**	2.55	-13.42%
	Numerator : Sale of Products & Services			
	Denominator : Working Capital (Current Assets-Current Liaibities)			
	Reason of Variance: Not Applicable being below 25%			
	(i) Net profit ratio	**6.57%**	7.42%	-11.41%
	Numerator : Total Comprehensive Income			
	Denominator : Sale of Products & Services			
	Reason of Variance: Not Applicable being below 25%			
	(j) Return on Capital employed	**11.86%**	16.30%	-27.24%
	Numerator : Total Comprehensive Income before interest on external borrowings & Tax			
	Denominator : Tangible Net Worth + Total External Borrowings (Long Term & Short Term) + Deferred Tax Liability			
	Reason of Variance: Decrease in Income due to lower margin on sale of products			
	(k) Return on investment.	**(0.03)**	0.02	(3.10)
	Numerator : Dividend + Net Gain/Loss from Investments (Including restatement)			
	Denominator : Average Current Investments			
	Reason of Variance: Due to loss incurred during the year			

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
50.0	**TAX EXPENSE**		
	Current Tax	**6,699**	8,542
	Deferred Tax	**(293)**	(348)
	Tax Expense Total	**6,406**	8,194
50.1	Reconciliation of estimated Income tax expense at Indian statutory Income tax rate to income tax expense reported in statement of Profit & Loss		
	Profit/(Loss) Before Tax	**23,610**	30,028
	Income Tax Rate (As applicable)	**25.168%**	25.17%
	Estimated Income Tax Expense	**5,942**	7,557
	Tax effect of adjustments to reconcile expected Income tax expense to reported Income tax expense	-	-
	Permanent Difference - Others	**464**	637
	Income tax expense in Statement of Profit & Loss	**6,406**	8,194
51.0	Figures of the previous year have been regrouped/ rearranged whenever considered necessary.		

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated: 27th August 2026

INDEPENDENT AUDITORS' REPORT
TO
THE MEMBERS OF
HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED

Report on the Consolidated Financial Statements

Qualified Opinion

We have audited the accompanying Consolidated Financial Statements of **Hindusthan Engineering & Industries Limited** ("the Holding Company"), its subsidiary (the Holding Company & its subsidiary together referred to as "the Group") which comprise the Balance Sheet as at **31st March, 2026**, the Statement of Profit and Loss (including Other Comprehensive Income), the Cash Flow Statement and the Statement of Changes in Equity for the year ended on that date, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the Basis for Qualified Opinion Paragraph the aforesaid Consolidated Financial Statements, give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the group as at **31st March, 2026**, and its Statement of Profit and Loss (including other comprehensive income), its cash flows and the statement of changes in equity for the year ended on that date.

Basis for Qualified Opinion

a. Note No. **35** in respect of accounting of effect of certain reliefs/concessions which are yet to be approved by respective authorities. In view of pendency in disposal of such claims, we are unable to comment the impact, if any, thereof on the profit for the year & reserve & surplus at the year end.

b. Note No. **47** regarding the present status of Integrated Lignite Mining-cum-Power Generation Project being implemented by the subsidiary Company. The Implementation Agreement was made ineffective by the Government of Rajasthan & the matter is subjudice as described in the Note. The matter being under litigation, we are unable to comment on the realization of the project expenditure pending allocation amounting to Rs. **11,88.67**

These matters were also qualified in our report on the Consolidated Financial Statements for the year ended **31st March, 2025**.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143 (10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our Qualified opinion.

Information other than the Financial Statements & Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion & Analysis, Board's Report including Annexures to Board's Report etc. but does not include the financial statements and our Auditor's Report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statement or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility of Management for Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Consolidated financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income ,cash flows and Statement of changes in equity of the company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act, read with Companies (Indian Accounting Standard) rules ,2015 as amended. This responsibility also includes the maintenance of adequate accounting records in accordance with the provision of the Act for safeguarding of the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Independent Auditors Report on the Consolidated Financial Statements- Hindusthan Engineering & Industries Limited - 31.03.2026 Contd...

In preparing the Consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated financial statements.

Report on Other Legal and Regulatory Requirements

1. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us for the Company and its subsidiaries included in the consolidated financial statements of the Company, to which reporting under CARO is applicable, we refer to Para 1 clause (xi)(a) of our report on accounts of Hindusthan Engineering & Industries Limited which has been included in this Consolidated Financial Statements, under "Report on other Legal and Regulatory Requirements" containing qualification/ adverse remarks.

2. As required by section 143 (3) of the Act, we report that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

b) In our opinion proper books of account as required by law have been kept by the company so far as it appears from our examination of those books.

c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Cash Flow Statement and Statement of changes in equity dealt by this report are in agreement with the books of account.

d) In our opinion, the aforesaid Consolidated financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules 2015 as amended.

e) On the basis of written representations received from the directors as on **31st March, 2026**, taken on record by the Board of Directors, none of the directors is disqualified as on **31st March, 2026**, from being appointed as a director in terms of Section 164 (2) of the Act.

f) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate report in Annexure'A'.

g) In our opinion and to the best of our knowledge and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with provisions of section 197 of the Act.

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

   (i) The Company does not have any pending litigations which would impact its financial position other than those, if any, already disclosed in the financial statements.

   (ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

   (iii) There have been no delays in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

   (iv) (a)The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

Contd…

Independent Auditors Report on the Consolidated Financial Statements- Hindusthan Engineering & Industries Limited - 31.03.2026 Contd...

(b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on such audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.

(v) No dividend was declared or paid during the year by the Company requiring compliance with section 123 of the Act.

(vi) Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2026 which has a feature of recording audit trail facility and the same has operated throughout the year for all relevant transactions recorded in the softwares.

Further, during the course of audit we did not come across any instance of audit trail feature being tempered with and the company has preserved the audit trail in accordance with statutory record retention requirements.

For Rajgaria & Associates
Chartered Accountants
Registration No. **314241E**

Kolkata; 27th August, 2026
UDIN: 26304601WYXYNO2400

(**CA Dibya Agarwal**)
Partner
Membership No. **304601**

Annexure-A to the Consolidated Independent Auditors' Report on Consolidated Financial Statements - 31.03.2026

Report on the Internal Financial Controls under Clause (i) sub –section 3 of Section 143 of the Companies Act, 2013

We have audited the internal financial controls with reference to Consolidated Financial Statements of **Hindusthan Engineering & Industries Limited** ("the Holding Company"), its subsidiary (the Holding Company & its subsidiary together referred to as "the Group") as of **31st March, 2026** in conjunction with our audit of the Consolidated financial statements of the Company for the year ended on the date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based with reference to consolidated financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's Policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to consolidated financial statement based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the 'Guidance Note') and the standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statement were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal controls based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud and error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with reference to consolidated financial statement

A company's internal financial controls over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the Company asset; (2) provide reasonable assurance that transaction are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of the Management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements,

Inherent Limitations of Internal Financial Controls with reference to consolidated Financial statement

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial controls over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at **31st March, 2026,** based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For Rajgaria & Associates
Chartered Accountants
Registration No. **314241E**

Kolkata; 27th August, 2026
UDIN: 26304601WYXYNO2400

(**CA Dibya Agarwal**)
Partner
Membership No. **304601**

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH 2026

Amount in Rupees Lakh

PARTICULARS	Note No.		As At 31.03.2026		As At 31.03.2025
ASSETS					
Non-Current Assets					
Property, Plant & Equipment	2		36,088		33,507
Capital Work in Progress	3		1,567		3,677
Intangible Assets	2		29		25
Financial Assets					
- Investments	4	9,531		9,745	
- Other Financial Assets	5	15,972	25,503	7,839	17,584
Other Non Current Assets	6		53		99
Current Assets					
Inventories	7		71,077		69,411
Financial Assets					
- Investments	8	26,780		350	
- Trade Receivables	9	29,860		28,759	
- Cash & Cash Equivalents	10	21,273		24,280	
- Other Bank Balances	11	17,586		20,209	
- Loans	12	17,602		23,612	
- Other Financial Assets	5	11,053	1,24,154	10,416	1,07,626
Current Tax Assets (Net)	13		3,454		1,750
Other Current Assets	6		5,437		9,931
Total			2,67,362		2,43,610
EQUITY AND LIABILITIES					
EQUITY					
Equity Share Capital	14	1,471		1,471	
Other Equity	15	1,77,380	1,78,851	1,59,484	1,60,955
LIABILITIES					
Non-Current Liabilities					
Financial Liabilities					
- Borrowings	16		1,076		1,194
Provisions	17		5,159		5,687
Deferred Tax Liabilities (Net)	18		688		837
Current Liabilities					
Financial Liabilities					
- Borrowings	16	53,534		47,403	
- Trade Payables	19				
Dues to Micro & Small Enterprises		194		584	
Dues to Others		23,329		22,394	
- Other Financial Liabilities	20	2,346	79,403	2,969	73,350
Other Current Liabilities	21		1,345		776
Provisions	17		840		811
Total			2,67,362		2,43,610
Significant Accounting Policies	1				

The notes referred to above form an integral part of these consolidated financial statements.

This is the Consolidated Balance Sheet referred to in our report of even date

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated: 27th August,2026

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
CONSOLIDATED STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31ST MARCH 2026

Amount in Rupees Lakh

PARTICULARS	Note No.		Year Ended 31.03.2026		Year Ended 31.03.2025
INCOME					
Revenue from Operations	22		2,74,732		2,94,985
Other Income	23		5,362		4,964
Total Income			2,80,094		2,99,949
EXPENSES					
Cost of Raw Materials Consumed	24		1,79,563		2,03,871
Changes in Inventories of Finished Goods,Work-In-Progress & Stock in Trade	25		8,206		(7,403)
Employee Benefit Expenses	26		13,483		13,798
Finance Cost	27		3,470		4,420
Depreciation and Amortisation Expenses	28		4,013		3,792
Other Expenses	29		47,749		51,443
Total Expenses			2,56,484		2,69,921
PROFIT/(LOSS) BEFORE TAX			23,610		30,028
TAX EXPENSES					
Current Tax		6,700		8,400	
Earlier Years' Tax		(1)		142	
Deferred Tax		(293)	6,406	(348)	8,194
PROFIT/(LOSS) AFTER TAX			17,204		21,834
OTHER COMPREHENSIVE INCOME					
a) Item [Gain/(Loss)] that will not be reclassified to Profit & Loss					
(i) Equity Instrument through Other Comprehensive Income			465		(339)
- Income Tax on (i) above			(51)		48
(ii) Gain/(Loss) on Remeasurment of Defined Benefit Plan			371		184
- Income Tax on (ii) above			(93)		(46)
b) Item that will be reclassified to Profit & Loss			-		-
Other Comprehensive Income (a+b)			692		(153)
TOTAL COMPREHENSIVE INCOME			17,896		21,681
Basic & Diluted Earning (Rs./P)	30		116.98		148.46
Significant Accounting Policies	1				

The notes referred to above form an integral part of these consolidated financial statements

This is the Consolidated Statement of Profit & Loss referred to in our report of even date

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated: 27th August,2026

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2026

Amount in Rupees Lakh

PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
(A) Cash Flow From Operating Activities :-				
Net Profit/(Loss) Before Tax		**23,610**		30,028
Adjustments For :-				
Depreciation & Amortization Expenses	**4,013**		3,792	
Provision for Doubtful Debt	**-**		1,200	
Interest Paid/(Received) (net)	**(609)**		69	
(Gain)/Loss on Foreign Exchange Fluctuation	**(8)**		(53)	
Net (Gain)/Loss on Sale of Investments	**(1,085)**			
Net (Gain) / Loss on Restatement of Investments	**1,571**		(3)	
(Profit)/Loss on sale/discard of Fixed Assets (net)	**(22)**	**3,860**	(18)	4,987
Operating Profit/(Loss) Before Working Capital Changes		**27,470**		35,015
Adjustments For :-				
Trade and Other Assets	**3,447**		(2,201)	
Inventories	**(1,666)**		267	
Trade Payables, Liabilities & Provisions	**363**	**2,144**	(6,714)	(8,648)
Cash Generated From Operations :-		**29,614**		26,367
Direct Taxes Paid (Net)		**8,404**		7,766
Net Cash Flow From Operating Activities		**21,210**		18,601
(B) Cash Flow From Investing Activities :-				
Purchase of Fixed Assets (Including CWIP)		**(4,562)**		(6,273)
Sale of Fixed Assets		**96**		29
(Purchase)/Sale of Investments - Net		**(26,235)**		(325)
Changes in Loan/Financial Assets/ Other bank Balances		**(137)**		2,743
Interest Received		**3,984**		4,263
Net Cash Flow From Investing Activities		**(26,854)**		437
(C) Cash Flow From Financing Activities :-				
Changes in Equity		**-**		-
Changes in Borrowings		**6,013**		7,564
Interest Expense		**(3,375)**		(4,332)
Net Cash Flow From Financing Activities		**2,638**		3,232
Net Increase/(Decrease) in Cash & Cash Equivalents :-		**(3,006)**		22,270
Opening Balance of Cash & Cash Equivalents		**24,280**		2,010
Closing Balance of Cash & Cash Equivalents (Note No.10.0)		**21,274**		24,280

This is the Consolidated Cash Flow Statement referred to in our report of even date

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated: 27th August 2026

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
CIN : U93000WB1998PLC086303
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

A. Equity Share Capital — **Amount in Rupees Lakh**

Particulars	No of Shares	Amount
Balance as at 1st April, 2024	**1,47,06,776**	**1,471**
Changes during the year	-	-
Balance as at 31st March 2025	**1,47,06,776**	**1,471**
Changes during the year	-	-
Balance as at 31st March 2026	**1,47,06,776**	**1,471**

B. Other Equity — **Amount in Rupees Lakh**

Particulars	Reserves and Surplus					Other Comprehensive Income (OCI)		Total
	Capital Redemption Reserve	Capital Reserve	Securities Premium	General Reserve	Retained Earnings	Restatement of Equity Instruments	Remeasurement of Defined benefit Obligation	
Balance as at 1st April, 2024	**1,041**	**29**	**43,631**	**18,744**	**75,685**	**(721)**	**-**	**1,38,409**
Changes in accounting policy or prior period errors	-	-	-	-	(606)	-	-	(606)
Restated balance at the beginning of the previous reporting period	1,041	29	43,631	18,744	75,079	(721)	-	1,37,803
Additions/(Deductions) during the year :								
Profit/ (Loss) for the year (Net of Taxes)	-	-	-	-	21,834	-	-	21,834
Other Comprehensive Income for the year	-	-	-	-	-	(387)	234	(153)
Transferred from OCI to Retained Earning	-	-	-	-	234	-	(234)	-
Balance as at 31st March, 2025	**1,041**	**29**	**43,631**	**18,744**	**97,147**	**(1,108)**	**-**	**1,59,484**
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-
Restated balance at the beginning of the reporting period	1,041	29	43,631	18,744	97,147	(1,108)	-	1,59,484
Additions/(Deductions) during the year :								
Profit/ (Loss) for the year (Net of Taxes)	-	-	-	-	17,204	-	-	17,204
Other Comprehensive Income for the year	-	-	-	-	(705)	414	278	(13)
Transferred from OCI to Retained Earning	-	-	-	-	278	705	(278)	705
Balance as at 31st March, 2026	**1,041**	**29**	**43,631**	**18,744**	**1,13,924**	**11**	**-**	**1,77,380**

Footnote: For purpose & nature of Other Equity, refer Note No. 15.7

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

CA Dibya Agarwal
Partner
Membership No. 304601

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

Place: Kolkata
Dated: 27th August 2026

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Corporate & General Information

Hindusthan Engineering & Industries Limited (Holding Company) is a public Company domiciled in India & incorporated under the provision of the erstwhile Companies Act, 1956. It is mainly engaged in production of Railway Wagons & Railway Rolling Stock,Jute goods & Chemicals.

The Registered Office of the Company is situated at 27, Sir R N Mukherjee Road, Kolkata - 700 001

II. The consolidated financial statements presents the Consolidated Accounts of Hindusthan Engineering & Industries Limited with its Subsidiary incorporated in India:

Particulars	Proportion of ownership As
Subsidiary	
Hindusthan Vidyut Corporation Ltd.	100%

III. Additional information, as required under Schedule III to the Companies Act, 2013, of enterprises consolidated as subsidiary:

Particulars	Net Assets i.e total assets		Share in Profit/(Loss)	
	As % of	Amount	As % of	Amount
Parents				
Hindusthan Engineering & Industries	100.00%	1,78,851	100.00%	23,610
Subsidiary (Indian)				
Hindusthan Vidyut Corporation Ltd.	0.00%	-	0.00%	-
Minority Interest in Subsidiary	-	-	-	-
Consolidated	**100.00%**	**1,78,851**	**100.00%**	**23,610**

Principles of Consolidation

The consolidated financial statements have been prepared on the following basis:

a) The financial statements of the Holding Company and its subsidiary company are combined on a line-by-line basis by adding together the book values of like items of assets, liabilities, income and expenses, after fully eliminating intra-group balances and intra-group transactions in accordance with Ind As 110 - “Consolidated Financial Statements”.

b) The difference between the cost of investment in the subsidiary over the net assets at the time of acquisition of shares in the subsidiary is recognised in the financial statements as Goodwill or Capital Reserve, as the case may be. However in case of consolidated financial statement of Associates companies if any, such Goodwill/ Capital Reserve has been disclosed by way of notes only.

B. Statement of Compliance

These financial statements comply in all material aspects with Indian Accounting Standard (Ind AS) notified under the Companies (Indian Accountings Standard) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III as prescribed under Section 133 of the Companies Act, 2013 (“the Act”) and other relevant provisions of the Act.

C. Basis of Preparation

The Financial Statements have been prepared on going concern basis and using historical cost convention on accrual basis except for certain financial instruments that are measured in terms of relevant Ind AS at fair values/ amortized costs at the end of each reporting period.

The consoliadted Financial Statements are presented in Indian Rupees which is also the Company’s functional currency and all values are rounded off to the nearest lakh except otherwise stated.

D. Use of Estimates and Judgements

The preparation of financial statements require judgements, estimates and assumptions to be made that affect the reported amount of assets and liabilities including contingent liabilities on the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Difference between actual results and estimates are recognized in the period prospectively in which the results are known/ materialized.

E. Operating Cycles

All assets & liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Schedule III to the Companies Act,2013 & IND AS 1 - Presentation of Financial Statements based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash & cash equivalents. The company has identified twelve months as its operating cycle.

F. Material Accounting Policies

A summary of the material accounting policies applied in the preparation of the financial statements are as given below. These accounting policies have been applied consistently to all the periods presented in the financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions.

The company categorizes Assets and Liabilities measured at fair value into one of three levels depending on the ability to observe inputs employed for such measurement:

a) Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
b) Level 2: inputs other than quoted prices included within level 1 that are observable either directly or indirectly for the asset or liability.
c) Level 3: inputs for the assets or liability which are not based on observable market data.

Property, Plant and Equipment

Property, Plant and Equipment (PPE) are stated at cost of acquisition or deemed cost on date of transition less accumulated depreciation and impairment losses, if any. Cost of an asset comprises of purchase price, borrowing cost and any other cost directly attributable to bringing the assest to its working condition for its intended use.

Capital work in progress includes machinery to be installed, construction and erection materials, borrowing costs, unallocated pre-operative and other expenditures directly attributable towards construction and erection of the assets.

Depreciation on PPE commences when the assets are ready for their intended use. Depreciation has been provide on straight line method as per the useful life determined which is similar to that specified under Schedule II to the Companies Act, 2013. Depreciation on incremental cost arising on account of exchange difference is computed prospectively with respect to the residual life of respective asset.

Leasehold Land is amortised over the period of lease.

Intangible Assets

Intangible assets are amortized over the useful life using straight line method and assessed for impairment whenever there is an indication of the same. Accordingly, Intangible assets have been amortized over a period of 3 to 5 years on straight line basis.

Impairment of Tangible and Intangible Assets

Impairment of assets are assessed at each Balance Sheet date and loss is recognised whenever the recoverable amount of an asset is less than its carrying amount. The impairment loss recognised in prior accounting periods is reversed if there has been a change in the estimate of recoverable amount.

Financial Assets and Liabilities

Financial assets and financial liabilities (financial instruments) are recognized when company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Financial Assets and Liabilities

The classification of financial instruments whether to be measured at amortized cost, at Fair Value Through Profit and Loss (FVTPL) or at Fair Value Through Other Comprehensive Income (FVTOCI) depends on the objective and contractual terms to which they relate.

Classification of financial instruments are determined on initial recognition.

(i) Financial assets and financial liabilities measured at Amortized Cost

Financial assets held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial assets give rise on specified dates to cash flows are measured at amortized cost.

The financial assets and financial liabilities subsequent to initial recognition are measured at amortized cost using Effective Interest Rate (EIR) method.

(ii) Financial Asset at Fair Value Through Other Comprehensive Income (FVTOCI)

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Subsequent to initial recognition, they are measured at fair value and changes therein are recognized directly in other comprehensive income.

(iii) Financial Assets or Liabilities at Fair Value Through Profit or Loss (FVTPL)

Financial instruments which do not meet the criteria of amortized cost or fair value through other comprehensive income are measured at Fair Value through Profit or Loss.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

Impairment of financial assets

A financial asset is assessed for impairment at each reporting date. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flow of that asset.

The company measures the loss allowance for a financial assets at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition. If the credit risk on a financial instrument has not increased significantly since initial recognition, the company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

However, for trade receivable or contract assets that result in relation to revenue from contracts with customers, the company measures the loss allowance at an amount equal to lifetime expected credit losses.

De-recognition of financial instruments

The company derecognizes a financial asset or a group of financial assets when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

Financial liabilities are derecognized if the company's obligations specified in the contract expire or are discharged or cancelled. The difference between the carrying amount of the financial liability/assets derecognized and the consideration there aganist is recognized in Statement of Profit and Loss.

Derivative financial instruments Hedge Accounting:

Inventories

Inventories are stated at lower of cost & net realisable value. Cost comprise of all costs of purchase (Net of Input Tax Credit), costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Inventory of finished goods, where the products are made under specific orders, are recognized only on approval of the product by the prospective buyer. The cost for the purpose of valuation of raw materials is being computed on FIFO basis except in case of Jute & Chemical Units where weighted average method is being followed. Cost for the purpose of valuation of stores and spares is computed on weighted average method. Cost of work-in-progress and finished goods represents estimated cost of raw materials, direct labour and appropriate portion of factory overhead in most of the cases.

The liability for GST on the bonded materials as at the end of the year are duly provided for.

Cash and Cash Equivalents

Cash and cash equivalents in the Balance Sheet comprise cash in hand, balance with Banks and short term deposits with an original maturity of three months or less, which are subject to an insignificant risk of change in value.

Foreign Currency Transactions

Transactions in foreign currencies are accounted for at the exchange rate prevailing at the time of the transaction. Foreign currency monetary assets and liabilities at the year end are translated using closing exchange rates. The loss or gain thereon and also on the exchange differences on settlement of foreign currency transactions during the year (except those relating to the fixed assets which are adjusted to the cost of the assets) are recognised as income or expense and are adjusted to the Statement of Profit and Loss

Revenue

Revenue Recognition

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. Rebates, discounts, claims and other non-recoverables are excluded therefrom.

Interest, Dividend and Claims

Dividend income is recognized when the right to receive payment is established. Interest income is accounted on time proportion basis taking into account amount outstanding & rate applicable unless otherwise stated. Insurance claims/ other claims are accounted as and when admitted/determined.

GST Credit

GST Credit admissible against GST paid on goods / PPE are accounted for by reducing the purchase cost of the related goods / PPE

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

Employee Benefits

Contributions to defined Schemes such as Provident Fund / Pension Fund, Employees State Insurance Scheme are charged to Statement of Profit & Loss on accrual basis. The Company also provides for gratuity and leave encashment in accordance with projected Unit Credit Method based on actuarial valuation carried out as at the balance sheet date.

Borrowing Cost

Borrowing cost comprises of interest and other costs incurred in connection with the borrowing of the funds. All borrowing costs are recognized in the Statement of Profit and Loss using the effective interest method except to the extent attributable to qualifying Property Plant Equipment (PPE) which are capitalized to the cost of the related assets. A qualifying PPE is an asset , that necessarily takes a substantial period of time to get ready for its intended use or sale. Borrowing cost also includes exchange differences to the extent considered as an adjustment to the borrowing costs.

Research and Development

Expenditure on research and development except capital expenses which are shown as additions to PPE, are charged to Statement of Profit and Loss in the year in which these are incurred.

Leases

Determining whether an arrangement contains a lease

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

Company as lessor

<u>Finance Lease</u>

Leases which effectively transfer to the lessee substantially all the risks and benefits incidental to ownership of the leased item are classified and accounted for as finance lease. Lease rental receipts are apportioned between the finance income and capital repayment based on the implicit rate of return. Contingent rents are recognized as revenue in the period in which they are earned.

<u>Operating Lease</u>

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Rental income from operating leases is recognized on a straight-line basis over the term of the relevant lease except where scheduled increase in rent compensates the Company with expected inflationary costs.

Company as Lessee

The Company's lease asset classes primarily comprise of lease for land and building. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets as below:

Right of Use Assets

The Company recognises right of use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right of use assets are measured at cost, less any accumulated depreciation and impairment loss, if any, and adjusted for any remeasurement of lease liabilities. The cost of right of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right of use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the underlying assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right of use assets are also subject to

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTD…

Government Grants

Government grants are recognized on systematic basis when there is reasonable certainty of realization of the same. Revenue grants including subsidy/rebates are credited to Statement of Profit and Loss Account under "Other Income" or deducted from the related expenses for the period to which these are related. Grants which are meant for purchase, construction or otherwise for acquisition of non current assets are credited to respective assets.

Taxes on Income

Provision for current tax is made after taking into consideration benefits admissible under the provisions of Income Tax Act, 1961. Deferred tax resulting from "timing difference" between taxable and accounting income is accounted for using the tax rates and laws enacted or substantively enacted on the balance sheet date. Deferred tax asset is recognized and carried forward only to the extent that there is virtual certainty that the asset will be realized in future. Deferred Tax Assets & Deferred Tax Liabilities have been offset as they relate to the same governing tax laws.

Provisions, Contingent liabilities and Contingent Assets

Provisions involving substantial degree of estimation in measurement are recognized when there is present obligation as a result of past events and it is probable that there will be an outflow of resources. Contingent liability is a possible obligation arising from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events but is not recognized because it is not possible that an outflow of resources embodying economic benefit will be required to settle the obligations or reliable estimate of the amount of the obligations cannot be made. Contingent Liabilities are not recognized but are disclosed in the notes. Contingent Assets are neither recognized nor disclosed in the financial statement.

Earning Per Share

Basic earning per share is computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares outstanding during the period. Diluted earning per share is computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

Operating Segment

Operating segments are defined as components of an enterprise for which discerete financial information is available which is evaluated regularly by the Chief Financial Officer in deciding how to allocate resources & assess performance.

Based on the synergies, risks and return associated with business operation, the Company is engaged in three business segments.

Identified Segments:

i) Engineering comprising Manufacturing & Sale of Steel Castings, Points & Crossings, Railway Rolling Stock
ii) Jute comprising Manufacturing & Sale of Jute Goods
iii) Chemicals comprising Manufacturing & Sale of Cyanide, Guanidine, MPBAD Cyanohydrine etc.

Cash Flow

Cash flows are reported using indirect method, whereby profit for the year is adjusted for the effects of transactions of non-cash nature and/or for items of income & expenses associated with investing and financing activities. The cash flows from operating, investing & financing activities of the company are segregated.

HINDUSTHAN ENGINEERING & INDUSTRIES LIMITED
NOTES ON CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2026

NOTE NO. 2.0

Amount in Rupees Lakh

PARTICULARS	GROSS BLOCK				DEPRECIATION				NET BLOCK
	As At 01.04.2025	Additions during the year	Deductions/ Adjustments	Total as at 31.03.2026	Up to 31.03.2025	For the year	Deductions/ Adjustments	Total up to 31.03.2026	As At 31.03.2026
(A) PROPERTY, PLANT & EQUIPMENT									
Land (Free Hold)	**1,508**	**-**	**-**	**1,508**	**-**	**-**	**-**	**-**	**1,508**
	(1,496)	(12)	-	(1,508)	-	-	-	-	(1,508)
Right to use of Assets	**186**	**-**	**-**	**186**	**18**	**3**	**-**	**21**	**165**
	(186)	-	-	(186)	(15)	(3)	-	(18)	(168)
Buildings	**5,770**	**2,952**	**-**	**8,722**	**1,640**	**195**	**-**	**1,835**	**6,887**
	(4,622)	(1,148)	-	(5,770)	(1,505)	(135)	-	(1,640)	(4,130)
Machinery	**56,174**	**2,439**	**245**	**58,368**	**29,590**	**3,636**	**194**	**33,032**	**25,336**
	(53,475)	(2,760)	(61)	(56,174)	(26,121)	(3,525)	(56)	(29,590)	(26,584)
Railway Siding	**50**	**251**	**-**	**301**	**5**	**6**	**-**	**11**	**290**
	(50)	-	-	(50)	(2)	(3)	-	(5)	(45)
Electrical Installation, Water	**607**	**855**	**-**	**1,462**	**176**	**74**	**-**	**250**	**1,212**
& Sanitation System	(505)	(102)	-	(607)	(129)	(47)	-	(176)	(431)
Tools & Implements	**294**	**114**	**-**	**408**	**45**	**22**	**-**	**67**	**341**
	(255)	(39)	-	(294)	(28)	(17)	-	(45)	(249)
Furniture & Fixtures	**123**	**2**	**2**	**123**	**82**	**3**	**-**	**85**	**38**
	(122)	(2)	(1)	(123)	(80)	(3)	(1)	(82)	(41)
Motor Cars & Vehicles	**581**	**44**	**72**	**553**	**230**	**64**	**52**	**242**	**311**
	(538)	(135)	(92)	(581)	(266)	(50)	(86)	(230)	(351)
Total (A)	**65,293**	**6,657**	**319**	**71,631**	**31,786**	**4,003**	**246**	**35,543**	**36,088**
Previous Year	(61,249)	(4,198)	(154)	(65,293)	(28,146)	(3,783)	(143)	(31,786)	(33,507)
(B) INTANGIBLE ASSETS									
Software	**82**	**14**	**-**	**96**	**57**	**10**	**-**	**67**	**29**
	(76)	(6)	-	(82)	(48)	(9)	-	(57)	(25)
Total (B)	**82**	**14**	**-**	**96**	**57**	**10**	**-**	**67**	**29**
Previous Year	(76)	(6)	-	(82)	(48)	(9)	-	(57)	(25)

Footnote:

i) Figures in brackets are for previous year.

ii) Land (freehold) includes 49 acres which is jointly held with The North Brook Jute Co Ltd in which the Company's share is approx 50% i.e. 24.462 acres. The proportionate original cost of such jointly held Land is Rs. 5 Lakh.

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
3.0	CAPITAL WORK-IN-PROGRESS				
3.1	Capital Work-in-Progress		**1,567**		3,677
			1,567		3,677
3.2	**Ageing of Capital Work In Progress**	**Projects in Progress**	**Projects Temporarily suspensed**	Projects in Progress	Projects Temporarily suspensed
	Outstanding for less than 1 year	**146**	**-**	2,438	-
	Outstanding for 1 to 2 years	**232**	**-**	51	-
	Outstanding for 2 to 3 years	**1**	**-**	1	-
	Outstanding for more than 3 years	**1,188**	**-**	1,187	-
		1,567	**-**	3,677	-

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
4.0	NON-CURRENT INVESTMENTS				
		No.of Shares	**Amount**	No.of Shares	Amount
4.1	**Investment In Unquoted Equity Shares of Rs. 10/- Each (At Fair Value through OCI)**				
	Woodland Multispeciality Hospital Ltd.	**1,250**	**12**	1,250	11
	Hindusthan Speciality Chemicals Limited	**-**	**-**	1,50,00,000	215
4.2	**Investment In Unquoted Preference Shares (At Fair Value through Statement Of Profit & Loss)**				
	Redeemable 1% Non-cumulative, Non-convertible Preference Share of Rs. 10/ each:				
	Hindusthan Insulator & Industries Ltd.	**9,51,89,700**	**9,519**	9,51,89,700	9,519
			9,531		9,745
4.3	**Aggregate Book value of Unquoted Investments**		**9,531**		9,745
4.4	Fair Value of Unquoted Equity shares has been determined on the basis of last available Audited Accounts of Investee Companies.				

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
5.0	OTHER FINANCIAL ASSETS	**Non Current**	**Current**	Non Current	Current
	Security Deposits- Unsecured considered good				
	- To Related Parties (Refer to Note 42.2)	**209**	**1**	209	1
	- To Others	**1,434**	**724**	1,288	45
	Export Incentive Receivable	**-**	**3**	-	-
	Claims Receivable	**-**	**82**	-	99
	Interest Receivable				
	- From Related Parties (Refer Note 42.2)	**-**	**7,710**	-	8,169
	- From Others	**489**	**2,533**	334	2,102
	Bank deposits having maturity of more than 12 months				
	- Margin Money	**6,075**	**-**	2,079	-
	- Other than Margin Money	**7,765**	**-**	3,929	-
		15,972	**11,053**	7,839	10,416

Footnote:

Claims receivable includes Rs. 82 Lakh (PY Rs 82 lakh) in respect of loss of stocks in fire, claim for which is under process of submission to the insurance company. Any Short/Excess therein shall be adjusted on final approval from insurance authority.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
6.0	**OTHER ASSETS**	**Non Current**	**Current**	Non Current	Current
	Loans & Advances				
	- To Employees	**19**	**57**	57	78
	- To Related Parties (Refer Note 42.2)	**21**	**-**	21	-
	- To Suppliers	**-**	**3,729**	-	7,396
	- To Others	**2**	**355**	2	63
	Prepaid Expenses	**11**	**224**	19	304
	Claims Receivable	**-**	**168**	-	420
	Balance with Statutory Authorities	**-**	**904**	-	1,670
		53	**5,437**	99	9,931

Footnote:
No advances/ other Receivables are due from directors or other officers of the company either severally or jointly with any other person of from firm or Private companies in which any director is a partner/director/ member, except as disclosed in Note 42.0 - Related Party Transaction, if any.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
7.0	**INVENTORIES**		
	(At lower of cost & net realisable value; as taken, valued and certified by the Management)		
	Raw Materials	**44,110**	34,616
	Work-in-progress	**19,495**	28,954
	Finished Goods	**3,327**	2,074
	Stores and Spares	**3,520**	3,188
	Loose Tools	**625**	579
		71,077	69,411

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
8.0	**CURRENT INVESTMENTS**				
8.1	**Investment In Quoted Mutual Funds Measured at Fair Value through Statement of Profit & Loss A/c**				
		No. of Units	**Amount**	No. of Units	Amount
	HDFC Silver ETF Fund Of Fund D-G	**4,34,499**	**163**	-	-
	HDFC Mutual Fund - Silver	**41,352**	**87**	-	-
	Nippon India Mutual Fund - Gold Bees	**1,53,850**	**181**	-	-
	Total (8.1)		**431**		-
8.2	**Investment In Unquoted Mutual Funds Measured at Fair Value through Statement of Profit & Loss A/c**				
	Aditya Birla Sun Life Balanced Advantage Fund - G	**4,58,017**	**536**	-	-
	Bank of India Consumption Fund R-G	**2,49,988**	**24**	2,49,988	24
	HDFC Multi Asset Allocation Fund D-G	**7,47,603**	**596**	-	-
	HDFC Multi Asset Active Fund (FOF) D-G	**91,02,671**	**1,742**	-	-
	HDFC Flexi Cap Fund - D-G	**9,225**	**184**	-	-
	HDFC-Large Cap Fund - D-G	**84,982**	**941**	-	-
	HDFC Balanced Advantage Fund - D-G	**8,83,110**	**4,634**	9,482	50
	HDFC Large & Midcap Fund - R - G	**7,800**	**23**	7,800	24
	ICICI Prudential Value Fund- D-G	**78,136**	**376**	-	-
	ICICI Prudential Equity & Debt Fund - D-G	**1,12,581**	**470**	-	-
	ICICI Prudential Equity Saving Fund -D	**1,02,70,262**	**2,501**	-	-
	ICICI Prudential Multi Asset Fund- D-G	**41,586**	**348**	-	-
	ICICI Prudential Dynamic Asset Allocation Active (FOF)- D-G	**23,64,972**	**3,029**	-	-
	ICICI Prudential Large & Midcap Fund D-G	**16,223**	**168**	-	-
	ICICI Prudential Liquid Fund -D-G	**19,112**	**78**	-	-
	ICICI Prudential Multi Asset Fund - D-G	**2,73,693**	**2,290**	-	-
	ICICI Large Cap Fund -D-G	**8,59,818**	**947**	-	-
	ICICI Prudential Balanced Advantage Fund-D-G	**5,60,654**	**451**	3,26,227	252
	K Multi Asset Alloc Fund D-G	**3,14,24,012**	**4,748**	-	-
	Kotak Large Cap Fund - D-G	**1,58,117**	**944**	-	-
	Nippon India Gold Savings Fund - D-G	**6,40,106**	**374**	-	-
	SBI Large Cap Fund - D-G	**10,12,729**	**945**	-	-
	Total (8.2)		**26,349**		350
	Total Investments (8.1+8.2)		**26,780**		350
	Total of Quoted Investments		**431**		-
	Total of Unquoted Investments		**26,349**		350

Footnote: ' D' Indicates "Direct Plan"; 'G" indicates "Growth Plan" & 'R' indicates Regular Plan

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
9.0	**TRADE RECEIVABLES**				
	Unsecured, Undisputed				
	Considered Good		**29,860**		28,759
	Considered doubtful		**1,200**		1,200
			31,060		29,959
	Less: Provision for Doubtful Debt		**(1,200)**		(1,200)
			29,860		28,759
9.1	**Ageing of Trade Receivables**	**Considered Doubtful**	**Considered Good**	**Considered Doubtful**	**Considered Good**
	Outstanding for less than 6 months	**-**	**27,445**	-	24,403
	Outstanding for 6 months to 1 year	**-**	**257**	219	1,451
	Outstanding for 1 to 2 years	**219**	**469**	92	476
	Outstanding for 2 to 3 years	**92**	**259**	13	520
	Outstanding for more than 3 years	**889**	**1,430**	876	1,909
		1,200	**29,860**	1,200	28,759

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
10.0	**CASH & CASH EQUIVALENTS**				
10.1	**BALANCES WITH BANKS**				
	In Current Account	**814**		670	
	In Cash Credit Account	**311**		-	
	In Deposit Account	**20,130**	**21,255**	23,590	24,260
10.2	**CASH ON HAND**		**18**		20
			21,273		24,280

Footnote: Balances with Banks Rs. 2 Lakhs (PY Rs. 2 Lakhs) are subject to confirmation.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
11.0	**OTHER BANK BALANCES**		
	Bank Deposits		
	- Margin Money	**10,011**	14,446
	- Other than Margin Money	**7,422**	5,611
	Other Bank Balances	**153**	152
		17,586	20,209

Footnote: Other Bank Balances includes Rs 153 lakh (P.Y Rs 152 Lakh) lying in inoperative accounts & transferred to Reserve Bank of India.

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
12.0	**LOANS**	**Non Current**	**Current**	Non Current	Current
	Loans - Unsecured, considered Good				
	-To Related Parties (Refer to Note 42.2)	**-**	**8,808**	-	14,818
	-To Others	**-**	**8,794**	-	8,794
		-	**17,602**	**-**	23,612

Footnote:

No loans are due from directors or other officers of the company either severally or jointly with any other person or from firm or Private companies in which any director is a partner, a director or member, except as disclosed in Note 42.0 - Related Party Transaction, if any.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
13.0	CURRENT TAX ASSETS (NET)		
	Payment of Income Tax (Net of Provision)	**3,454**	1,750
		3,454	1,750

Footnote:
Payment of Income Tax (Net of Provisions) includes Rs. 11 Lakh (P.Y. : Rs. 11 Lakh) on account of TDS, credit of which is subject to admittance by the Tax Authorities & is net of Rs. 182 Lakh (P.Y.: Rs. 182 Lakh) on account of tax refund received in earlier years, details for which are not availbale. Adjustment for any short/ excess received & interest included therein shall be made on receipt of such details.

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
14.0	SHARE CAPITAL				
14.1	AUTHORISED	No. of Shares	Amount	No. of Shares	Amount
	Equity Shares of Rs. 10/- each	**2,00,00,000**	**2,000**	2,00,00,000	2,000
	Preference Shares of Rs.10/- each	**50,00,000**	**500**	50,00,000	500
		2,50,00,000	**2,500**	2,50,00,000	2,500
14.2	ISSUED, SUBSCRIBED & FULLY PAID UP				
	Equity Shares of Rs. 10/- each:				
	At the beginning of the year	**1,47,06,776**	**1,471**	1,47,06,776	1,471
	Additions/(Deductions) during the year	**-**	**-**	-	-
	At the end of the year	**1,47,06,776**	**1,471**	1,47,06,776	1,471
14.3	SHAREHOLDERS HOLDING MORE THAN 5% OF SHARE CAPITAL AS AT THE END OF THE YEAR				
	Equity Shares	**No. of Shares**	**% held**	No. of Shares	% held
	Hindusthan Consultancy & Services Ltd	**60,94,889**	**41.44%**	60,94,889	41.44%
	Promain Ltd	**14,41,939**	**9.80%**	14,41,939	9.80%

Footnote: In case, where any shareholder is holding more than 5% of share capital in one year but 5% or less in another year, the information about shareholding for the year in which the shareholding is 5% or less has not been furnished.

14.4	EQUITY SHARES HELD BY THE PROMOTERS AT THE END OF THE YEAR				
	Name of Promoter	**No. of Shares**	**% held**	No. of Shares	% held
	Hindusthan Consultancy and Services Ltd	**60,94,889**	**41.44%**	60,94,889	41.44%
	Promain Limited	**14,41,939**	**9.80%**	14,41,939	9.80%
	Associated General Trading Society Ltd	**7,13,420**	**4.85%**	7,13,420	4.85%
	Anuradha Investments Limited	**6,50,233**	**4.42%**	6,50,233	4.42%
	Olympic General Trading Ltd	**6,27,239**	**4.26%**	6,27,239	4.26%
	Foster Engineering Industries Ltd	**5,43,377**	**3.69%**	5,43,377	3.69%
	Carbo Industrial Holdings Ltd	**4,79,647**	**3.26%**	4,79,647	3.26%
	Ratlam Industrial Limited	**4,61,675**	**3.14%**	4,61,675	3.14%
	Paramount Enterprises Limited	**4,46,485**	**3.05%**	4,44,485	3.02%
	Orient Bonds & Stock Limited	**3,60,664**	**2.46%**	3,58,664	2.44%
	Hindusthan Business Corporation Limited	**2,62,504**	**1.78%**	2,62,504	1.78%
	Intercontinental Trading and Investment Company Limited	**1,52,908**	**1.04%**	1,52,908	1.04%
	Pradyumna Steels Limited	**1,28,084**	**0.87%**	1,28,084	0.87%
	Mody Investment & Manufacturing Company Pvt Ltd	**5,000**	**0.03%**		
	Vikram Aditya Mody	**100**	**0.00%**	100	0.00%
	Raghavendra Anant Mody	**5**	**0.00%**	5	0.00%

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
14.0	**EQUITY SHARE CAPITAL CONTD…**				
14.5	**CHANGES IN SHAREHOLDINGS OF PROMOTERS**				
	Name of Promoter	**Change in Shareholding**		Change in Shareholding	
	Equity Shares	**No. of Shares**	**% Change**	No. of Shares	% Change
	Paramount Enterprises Limited	**2,000**	**0.45%**	4,700	1.07%
	Promain Limited	**-**	**-**	7,817	0.55%
	Orient Bonds And Stock Limited	**2,000**	**0.56%**	4,065	1.15%
	Hindusthan Business Corporation Limited	**-**	**-**	500	0.19%
	Intercontinental Trading and Investment Company Limited	**-**	**-**	5,600	3.80%
	Pradyumna Steels Limited	**-**	**-**	2,200	1.75%
	Mody Investment & Manufacturing Company Pvt Ltd	**5,000**	**100.00%**		

14.6 SHARES HELD BY HOLDING COMPANY OR ITS ULTIMATE HOLDING COMPANY INCLUDING BY SUBSIDIARY OR ASSOCIATE OF HOLDING/ ULTIMATE HOLDING COMPANY

The Company is not having any Holding Company or Ultimate Holding Company. No share are being held by subsidiary company.

14.7 Information about movement in aggregate number of shares during the period of five years immediately preceding the date at which Balance Sheet is prepared:

	Date	**No. of Shares**	Date	No. of Shares
i) Equity Shares bought back	**Nil**	**Nil**	Nil	Nil
ii) Shares allotted as fully paid up pursuant to contract without payment being received in cash	**Nil**	**Nil**	Nil	Nil
iii) Shares allotted as fully paid up by way of bonus shares	**Nil**	**Nil**	Nil	Nil

14.8 The company has only one class of shares outstanding viz. Equity Shares having a par value of Rs. 10 each. Each shareholder is eligible for one vote per share & is entitled to pro-rata dividend, if any, declared on equity shares. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company, after distribution of all preferential amounts, in proportion to their shareholdings.

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
15.0	**OTHER EQUITY**				
15.1	**CAPITAL REDEMPTION RESERVE**				
	At the beginning of the year	**1,041**		1,041	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**1,041**		1,041
15.2	**CAPITAL RESERVE**				
	At the beginning of the year	**29**		29	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**29**		29
15.3	**SECURITIES PREMIUM**				
	At the beginning of the year	**43,631**		43,631	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**43,631**		43,631
	Balance C/F		**44,701**		44,701

Amount in Rupees Lakh

Note No.	PARTICULARS		As At 31.03.2026		As At 31.03.2025
15.0	OTHER EQUITY				
	Balance B/F		**44,701**		44,701
15.4	GENERAL RESERVE				
	At the beginning of the year	**18,744**		18,744	
	Additions/(Deductions) during the year	**-**		-	
	At the end of the year		**18,744**		18,744
15.5	RETAINED EARNINGS				
	At the beginning of the year	**97,147**		75,685	
	Less: Changes due to Prior Period Error	**-**		(606)	
	Less : Transfer from OCI (Equity Investment)	**(705)**		-	
	Profit/ (Loss) for the year	**17,204**		21,834	
	Add: Transferred from OCI (DBO)	**278**		234	
	At the end of the year		**1,13,924**		97,147
15.6	OTHER COMPHRENSIVE INCOME				
	a) Restatement of Equity Instruments (Net of Tax)				
	At the beginning of the year	**(1,108)**		(721)	
	Additions/(Deductions) during the year :				
	Transfer from Statement of Profit/Loss	**414**		(387)	
	Transfer of accumulated Loss on disposal of Investments	**705**			
	At the end of the year		**11**		(1,108)
	b) Remeasurement of Defined benefit Obligation (DBO) (Net of Tax)				
	At the beginning of the year	**-**		-	
	Additions/(Deductions) during the year				
	Transfer from Statement of Profit/Loss	**278**		234	
	Transferred to Retained Earnings	**(278)**		(234)	
	At the end of the year		**-**		-
			1,77,380		1,59,484

15.7 Nature & Purpose of Other Equity

i) Capital Reserve represents amount created on account of cancellation of shares .

ii) Capital Redemption Reserve represents amount created on account of buyback/redemption of shares.

iii) Securities Premium represents amount received in excess of par value of shares issued.

iv) General Reserve is created from time to time by transfer from Retained Earnings for appropriation purposes.

v) Retained Earnings generally represent the undistributed profits/amount of accumulated earnings of the Company. It includes Rs. 805 Lakhs represented by Revaluation Reserve as on the date of the transition which is not available for distribution as dividend.

vi) Other Comprehensive Income arising from Restatement of Equity Instruments represents gain/(loss) on re-measurement of Investments at fair value, (net of Taxes). This will not be reclassified to Statement of Profit and Loss.

vii) Other Comprehensive Income arising from remeasurement of Defined Benefit Obligation represents acturial gain/(loss) relating to defined benefit obligation (net of taxes). This has been transferred to Retained Earnings.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
16.0	**BORROWINGS**	**Non Current**	**Current**	Non Current	Current
16.1	**SECURED**				
	Term Loan from Bank	**1,076**	**700**	1,194	500
	Acceptance (Secured)	**-**	**16,829**	-	18,136
	Working Capital Demand Loan from Banks	**-**	**33,050**	-	24,450
	Cash Credit from Banks	**-**	**-**	-	852
	Bank Overdraft	**-**	**2,631**	-	3,141
16.2	**UNSECURED**				
	Interest free Sales Tax Loan	**-**	**223**	-	223
	Loan from WBIDC	**-**	**101**	-	101
		1,076	**53,534**	1,194	47,403

Footnote:

i)(a) Term Loan of Rs. 1194(PY Rs 1694)is secured by hypothecation of movable & immovable Properties of Bamunari, Santragachi & Tiljala Plants of Engineering Unit . The loan is repayable in 16 quarterly installments w.e.f 30th June,2025 . The applicable rate of interest is 9.25% as at the year end (PY 9.30) .

b) Term Loan of Rs 582 (P.Y NIL) is secured by hypothecation of movable & immovable Properties of Bamunari, Santragachi & Tiljala Plants of Engineering Unit . The loan is repayable in 3 to 5 Years in monthly/quarterly installments w.e.f 30th September,2026 . The applicable rate of interest is 9.25% as at the year end (PY NIL) .

ii) a) Working Capital Demand Loan and Cash Credit of Rs. 29,600 Lakhs (PY Rs. 21,852 Lakhs) are secured by hypothecation of Book Debts & Inventories of Engineering Unit. These are further secured by 1st charge over Fixed Assets of Bamunari, Santragachi & Tiljala Plants of Engineering Unit.

b) Working Capital Demand Loan & Bank Overdraft of Rs. 6,081 Lakhs (PY Rs. 6,591 Lakhs) are secured by pledge of fixed deposits held as margin.

iii) Acceptance of Rs. 16,829 (PY Rs. 18,136) are secured by pledge of Fixed Deposit held by Bank as margin. These are further secured by 1st charge over Fixed Assets of Bamunari, Santragachi & Tiljala Plants of Engineering Unit.

iv) Interest free Sales Tax Loan of Rs. 223 Lakhs was repayable in Half yearly equal installments over a period of 7 years w.e.f September,2015.

v) Loan from WBIDC is adjustable against power subsidy receivable from Govt. of West Bengal, claim for which has been lodged by the Company & the matter is sub-judice in the Hon'ble High Court at Kolkata. Adjustment, if any, shall be made on final adjudication.

vi) Installments/amount falling due for payment within 12 months from the date of Balance Sheet have been shown under 'Current'

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026		As At 31.03.2025	
17.0	**PROVISIONS**	**Non Current**	**Current**	Non Current	Current
	Provision for Employee Benefits				
	- Gratutiy	**4,892**	**803**	5,392	752
	- Leave Entitlements	**267**	**37**	295	59
		5,159	**840**	5,687	811

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
18.0	**DEFERRED TAX LIABILITIES/(ASSETS) (NET)**		
	Timing differences in respect of depreciation		
	Balance at the beginning of the year	**2,990**	3,187
	Changes during the year	**(129)**	(197)
	Balance at the end of the year	**2,861**	2,990
	Timing differences in respect of Expenses/Income (Net)		
	Balance at the beginning of the year	**2,153**	2,000
	Changes during the year	**20**	153
	Balance at the end of the year	**2,173**	2,153
	Net Deferred Tax Liability/ (Asset)	**688**	837

Footnote:
In view of virtual uncertainty of realisation , Deferred Tax Asset of Rs. 231 Lakhs (PY Rs. 124 Lakhs) in respect of unabsorbed Capital losses available under Income Tax Act has not been recognised.

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Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
19.0	**TRADE PAYABLES**		
	Undisputed		
	- Due to Micro, Medium and Small Enterprise	**194**	584
	- Others	**23,329**	22,394
		23,523	22,978

		31.03.2026		31.03.2025	
Note No.	Particulars	Dues to MSME	Dues to Others	Dues to MSME	Dues to Others
19.1	**Ageing of Trade Payables**				
	Outstanding for less than 1 year	**194**	**23,031**	584	22,283
	Outstanding for 1 to 2 years	**-**	**177**	-	7
	Outstanding for 2 to 3 years	**-**	**16**	-	24
	Outstanding for more than 3 years	**-**	**105**	-	80
		194	**23,329**	584	22,394

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026 Non- Current	As At 31.03.2026 Current	As At 31.03.2025 Non- Current	As At 31.03.2025 Current
20.0	**OTHER FINANCIAL LIABILITIES**				
	Interest accrued & due on borrowings	**-**	**51**	-	49
	Security Deposit Received				
	-From Related Parties (Refer to Note 42.2)	**-**	**14**	-	14
	-From Others	**-**	**454**	-	453
	Other Payables	**-**	**1,827**	-	2,453
		-	**2,346**	**-**	2,969

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
21.0	**OTHER CURRENT LIABILITIES**		
	Advances from Customers	**986**	120
	Statutory Liabilities	**359**	656
		1,345	776

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
22.0	**REVENUE FROM OPERATIONS**				
22.1	**Sale of Products**				
	Manufactured Goods				
	-Sodium Cyanide	**12,698**		14,683	
	-Potassium Cyanide	**669**		579	
	- Diphenyl Guanidine	**1,964**		2,281	
	- MPBAD Cyanohydrin	**2,004**		750	
	- Jute Goods	**40,003**		31,841	
	- Points & Crossing	**9,131**		4,138	
	- Railway Rolling Stock	**2,05,198**		2,32,734	
	- Steel Casting	**147**		1,612	
	- Others	**608**	**2,72,422**	3,747	2,92,365
22.2	**Sale of Services**				
	- Income from Job work		**677**		-
22.3	**Other Operating Revenue**				
	- Income from Electricity Generation	**113**		256	
	- Export-Import Benefit/Incentive	**48**		201	
	- Scrap/ Raw Materials Sales	**1,472**	**1,633**	2,163	2,620
	Net Revenue from Operations		**2,74,732**		2,94,985
22.4	**Disaggregation of Revenue**				
	i) Revenue Based on Geography				
	- Within India		**2,72,707**		2,73,404
	- Outside India		**2,025**		21,581
			2,74,732		2,94,985
	ii) Revenue Based on Business Segment				
	- Chemical		**18,598**		19,021
	- Jute		**40,063**		31,909
	- Enginnering		**2,16,071**		2,44,055
			2,74,732		2,94,985
22.5	**Reconcilliation of Revenue From Operation with Contract Price**				
	Revenue as per contracted price		**2,72,727**		2,88,085
	Adjustments for:				
	Sales Return	**(37)**		1	
	Rate Difference/Escalation/De-escalation	**2,042**		(6,987)	
	Quantity Claim	**-**		1	
	Discounts	**-**	**2,005**	85	(6,900)
			2,74,732		2,94,985

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
23.0	**OTHER INCOME**		
	Interest Income (Gross)	**3,984**	4,263
	Profit/(Loss) on Sale of Investment	**1,085**	-
	Profit on Sale/Discard of Fixed Assets (Net)	**22**	18
	Net Gain on Restatement of Investments	**-**	3
	Net Gain on Foreign Exchange Fluctuation	**195**	518
	Other Non Operating Income	**76**	162
		5,362	4,964

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
24.0	COST OF MATERIALS CONSUMED				
	Inventory at the beginning of the year	34,616		42,501	
	Add: Purchases during the year	1,89,057	2,23,673	1,95,986	2,38,487
	Less: Inventory at the end of the year		44,110		34,616
			1,79,563		2,03,871
24.1	Particulars of Raw Materials Consumed				
	Castic Soda/Potash		2,122		2,213
	Ammonia Liquid		2,180		2,043
	Natural Gas		2,337		2,289
	Raw Jute		27,409		19,488
	Scrap		5,134		8,009
	Steel		1,37,701		1,67,879
	Others		2,680		1,950
			1,79,563		2,03,871
24.2	Break-up of Raw Materials consumed	Amount	% of Total Consumption	Amount	% of Total Consumption
	Imported	25,921	14.44%	29,042	14.25%
	Indigenous	1,53,642	85.56%	1,74,829	85.75%
		1,79,563	100.00%	2,03,871	100.00%

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
25.0	CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS & STOCK-IN-TRADE				
25.1	Inventories at the begining of the year				
	- Finished Goods	2,074		2,824	
	- Work-in-Progress	28,954	31,028	20,801	23,625
25.2	Inventories at the end of the year				
	- Finished Goods	3,327		2,074	
	- Work-in-Progress	19,495	22,822	28,954	31,028
	Net (Increase)/Decrease		8,206		(7,403)

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
26.0	EMPLOYEE BENEFIT EXPENSES		
	Salary, Wages & Allowances	12,543	12,821
	Contribution to Provident & Other Funds	787	835
	Staff Welfare Expenses	153	142
		13,483	13,798

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
27.0	**FINANCE COST**		
	Interest Expenses	**3,375**	4,332
	Other Borrowing Cost	**95**	88
		3,470	4,420

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
28.0	**DEPRECIATION & AMORTISATION EXPENSES**		
	Depreciation on Tangible Assets	**4,003**	3,783
	Amortisation of Intangible Assets	**10**	9
		4,013	3,792

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
29.0	**OTHER EXPENSES**				
	Consumption of Stores and Spare Parts		**15,750**		16,794
	Power, Fuel & Water Charges		**8,871**		9,879
	Payment to Auditors:				
	- Statutory Audit Fee		**3**		3
	- Tax Audit Fee		**-**		-
	- For Certification etc.		**-**		2
	Brokerage & Commission		**118**		622
	Bank Charges		**456**		919
	Corporate Social Resonsibility		**447**		280
	Donation		**-**		1
	Directors' Fee		**4**		4
	Freight & Transport (Net)		**4,065**		4,207
	Insurance Charges		**177**		175
	Loss on Restatement of Investments		**1,571**		-
	Rent (Net)		**309**		226
	Rates & Taxes		**93**		80
	Repairs				
	- Building	**342**		406	
	- Machinery	**992**		859	
	- Others	**531**	**1,865**	572	1,837
	Research & Development Expenses		**55**		41
	Jobs on Contract		**9,015**		9,615
	Provision for Doubtful Debt		**-**		1,200
	Miscellaneous Expenses		**4,950**		5,558
			47,749		51,443
29.1	**Break-up of Stores & Spare Parts Consumed**	**Amount**	**% of Total Consumption**	Amount	% of Total Consumption
	- Imported	**103**	**0.65%**	810	4.82%
	- Indigenous	**15,647**	**99.35%**	15,984	95.18%
		15,750	**100.00%**	16,794	100.00%

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
30.0	**EARNING PER SHARE (EPS - FACE VALUE RS.10/-)**		
	- Net Profit/(Loss) attributable to Shareholders	**17,204**	21,834
	- Weighted Average number of Equity Shares outstanding as at the year end	**1,47,06,776**	1,47,06,776
	- Basic & Diluted Earning per Share (Rs./P)	**116.98**	148.46

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
31.0	**CONTINGENT LIABILITIES NOT PROVIDED FOR**		
	Claims against the Company not acknowledged as debts (to the extent ascertained, Net of Payments thereagainst, if any)		
	i) Sales Tax matters under appeal	**1,495**	1,637
	(Net of payment already made & Included in Security Deposits Rs. 711 Lakhs; PY Rs. 571 Lakhs)		
	ii) Central Excise matters under appeal	**1,648**	1,713
	(Net of payment already made & Included in Loans & Advances and Security Deposits Rs. 353 Lakhs; PY Rs. 851 Lakhs)		
	iii) Service Tax maters under appeal	**-**	47
	iv) Income Tax demand under appeal/ subject to rectification	**-**	871
	(Income Tax demand under appeal/subject to rectification net of Refund due Rs. 0 Lakhs; PY Rs. 635 Lakhs)		
	v) Goods and Service Tax Under Appeal	**169**	159
	(Net of payment already made & Included in Security Deposits Rs. 13 Lakhs; PY Rs. 6 Lakhs)		
	vi) Raw Jute Matter under appeal	**23**	23
	vii) Fuel & Power Purchase Adjsutement Surcharge (FPPAS) Demand as per Electricty Amendment Rules 2022	**394**	394
	viii) Others	**6,965**	7,397
	(Net of payment already made & Included in Security Deposits Rs. 50 Lakhs; PY Rs. 50 Lakhs)		

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
32.0	COMMITMENTS		
	Capital Commitments not provided for, Net of Advances, if any	**1,186**	46

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
33.0	PAYMENT MADE TO MANAGERIAL PERSONNEL (Whole Time Directors)		
	Salary & Allowances	**957**	953
	Contribution to Provident Fund	**3**	3

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
34.0	DETAILS OF CORPORATE SOCIAL RESPONSIBILITY (CSR) EXPENSES:		
	(a) amount required to be spent by the company during the year,	**447**	280
	(b) amount of expenditure incurred,	**447**	280
	(c) shortfall at the end of the year,	**-**	-
	(d) total of previous years shortfall,	**-**	-
	(e) reason for shortfall,	**NA**	NA
	(f) nature of CSR activities	**Promoting Education**	Promoting Education

Note No.	PARTICULARS
35.0	Malanpur Steel Ltd.(MSL) had merged with the company with retrospective effect from 1st April 2009 as per "Scheme" sanctioned by the Board for Industrial & Financial Reconstruction (BIFR) vide its Order dated 4th September 2012. Certain amounts claimed by different authorities against which necessary provision had been made in the scheme have not been provided for in these accounts as these are claimed to be not payable by the company & are under reconciliation with respective authorities. The same have been disclosed as contingent liability in these accounts. Reliefs / concessions claimed from various statutory authorities viz. Income Tax, Sales Tax & Excise are under consideration of respective authorities & approvals of the same are awaited. However, the effects thereof have been taken in these accounts. Necessary adjustment, if required, shall be made on disposal thereof by respective authorities.

Note No.	PARTICULARS
36.0	**ADDITIONAL REGULATORY INFORMATION AS REQUIRED BY SCHEDULE III OF COMPANIES ACT,2013**
36.1	The Company does not have any relationship with any struck off company u/s 248 of the Companies Act,2013
36.2	**Compliance with number of layers of companies:** The company has complied with the number of layers prescribed under clause 87 of section 2 of the Companies Act,2013 read with Companies (Restriction on Number of layers) rules 2017.
36.3	**Utilization of borrowed funds & Securities Premium:** The company has not advanced or loaned or invested any amount either out of borrowed fund or securities premium or any other source and has not provided any guarantee, security or the like to any other person(s) or entities with an understanding of reinvestment thereof on behalf of the Company.
36.4	The company has not been declared as a Wilful Defaulter by any Bank or financial institution or other lender.
36.5	There are no charges pending for creation which are yet to be registered with the Registrar of Companies beyond the statutory period.
36.6	The Company has filed quarterly returns or statements with the banks in lieu of the sanctioned working capital facilities , which are in agreement with the books of accounts.
36.7	No proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act 1988 (45 of 1988) and rules made thereunder.
36.8	There is no amount of income or transaction which have been surrendered or disclosed as income in the tax assessment of the Company during the current year as well as during the previous year and which have not been recorded or disclosed in the books of accounts of the company.

Note No.	PARTICULARS
37.0	In terms of Orders of Hon'ble Calcutta High Court in respect of certain loans given in earlier years and remaining outstanding Rs. 1,690 Lakh (PY: Rs. 1,713 Lakh), interest for the period from 1st April 1997 stands waived and the same has therefore not accured. However, interest thereon already accrued and accounted for upto 31st March 1997 is being recovered where principal amounts have been fully realized and amount outstanding is Rs. 7,043 Lakhs (PY: Rs. 7,045 Lakhs).
38.0	Balances of Trade Receivables, Security Deposits, Advances, Statutory Dues/claims & Other Payables are subject to confirmation and consequential reconciliation / adjustments.
39.0	Trade Receivables and Advances aggregating to Rs. 1128 Lakh (PY: Rs. 1190 Lakh), pending outcome of persuasive and other steps being taken by the company, are considered good and recoverable.

Amount in Rupees Lakh

Note No.	PARTICULARS	As At 31.03.2026	As At 31.03.2025
40.0	**DISCLOSURE AS REQUIRED UNDER THE MICRO, SMALL AND MEDIUM ENTERPRISES DEVELOPMENT ACT, 2006 (MSME ACT), TO THE EXTENT ASCERTAINED AND AS PER NOTIFICATION**		
	i) The principal amount and the interest due thereon remaining unpaid at the end of each financial year:		
	Trade Payable		
	- Principal	**194**	584
	- Interest	**-**	-
	Other Financial Liability		
	- Principal	**-**	-
	- Interest	**-**	-
	ii) The amount of interest paid in terms of section 16 of the MSME Act, along with the amount of the payment made to the suppliers beyond the appointed day during each accounting year		
	- Principal	**-**	-
	- Interest	**-**	-
	iii) The amount of interest due and payable for the period of delay in making payment but without adding the interest specified under the MSME Act.	**-**	-
	iv) The amount of interest accrued and remaining unpaid at the end of each accounting year.	**-**	-
	v) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of MSME Act	**-**	-

Note No.	PARTICULARS
41.0	**GRATUITY & OTHER POST EMPLOYMENT BENEFIT PLANS**

The Company has a defined benefit gratuity plan which is unfunded. Every employee who has completed five years or more of service is entitled to gratuity on terms not less favourable than the provisions of the Payment of Gratuity Act 1972.

This company also extends benefit of compensated absense to the employees, whereby they are eligible to carry forward their entilement of earned leave for encashment. This is also unfunded.

The following tables summarizes the components of net benefit/expenses recognised in the Statement of Profit and Loss & the Balance Sheet for the respective plans.

Note No.	PARTICULARS
41.0	GRATUITY & OTHER POST EMPLOYMENT BENEFIT PLANS CONTD…

41.1 Movement In Obligation

Amount in Rupees Lakh

Particulars	Gratuity	Leave
Present Value of Obligation- March 31,2024	6,335	330
Current Service Cost	241	83
Interest Cost	428	18
Benefits/Settlement paid	(601)	(152)
Acturial loss/(gain):	(259)	75
Present Value of obligation- March 31,2025	**6,144**	**354**
Current Service Cost	370	106
Interest Cost	369	17
Benefits/Settlement paid	(799)	(191)
Acturial loss/(gain):	(389)	18
Present Value of obligation- March 31,2026	**5,695**	**304**

41.2 Recognised in Statement of Profit and Loss

Amount in Rupees Lakh

Particulars	Gratuity	Leave
Current Service Cost	241	83
Interest Cost	428	18
For the year ended March 31,2025	**669**	**101**
Current Service Cost	370	106
Interest Cost	369	17
For the year ended March 31,2026	**739**	**123**

41.3 Recognised in Other Comprehensive Income

Amount in Rupees Lakh

Particulars	Gratuity	Leave
Remeasurement		
Acturial loss/(gain) for the year ended March 31,2025	(259)	75
Acturial loss/(gain) for the year ended March 31,2026	**(389)**	**18**

41.4 The principal acturial assumptions used for estimating the Company's defined benefit obligations in respect of Gratuity & Leave are set out as below:

Weighted average acturial assumptions	Year ended March 31, 2026	Year ended March 31, 2025
Attrition rate	**1% to 8%**	1% to 8%
Discount rate	**6.66 to 7.22%**	6.4% to 6.57%
Expected rate of increase in salary	**6.00%**	6.00%
Expected rate of return on plan assets	-	-
Mortality rate	**IALM(2012-14) Table**	

The assumptions of future salary increase takes into account the inflation,seniority,promotion and other relevant factors such as supply and demand in employment market.

Note No.	PARTICULARS
41.0	**Gratuity & Other Post Employment Benefit Plans Contd…**
41.5	**Sensitivity Analysis: (a) Gratuity**

Particulars	Change in Assumption	Effect on Gratuity obligation Year ended March 31, 2026	Year ended March 31, 2025
Discount rate	**> 1%**	**(281)**	(310)
	<1%	**307**	340
Salary Growth rate	**> 1%**	**278**	335
	<1%	**(260)**	(311)
Withdrawal Rate	**> 1%**	**9**	6
	<1%	**(10)**	4

(b) Leave Encashment

Particulars	Change in Assumption	Effect on Leave obligation Year ended March 31, 2026	Year ended March 31, 2025
Discount rate	**> 1%**	**(21)**	(23)
	<1%	**24**	26
Salary Growth rate	**> 1%**	**23**	26
	<1%	**(20)**	(23)
Withdrawal Rate	**> 1%**	**2**	1
	<1%	**(2)**	(1)

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant.In practice,this is unlikely to occur, and changes in some of the assumptions, may be correlated. When calculating the sensitivity of the defind benefit obligation to significant actuarial assumptions the same method (projected unit credit method) has been applied as in calculating the defined benefit obligation recognised in the Balance sheet.

41.6 Statement of Employee Benefit Provision

Amount in Rupees Lakh

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Gratuity	5,695	6,144
Leave Entitlement	304	354
Total	**5,999**	**6,498**

Note No.	PARTICULARS	
42.0	**RELATED PARTY DISCLOSURES**	
42.1	**List of related parties where control exists and with whom transactions have taken place during the year:**	
	A. Controlling Companies	**Nil**
	B. Associate Companies	**Nil**
	C. Key Management Personnel	**1) Sri V A Mody, Chairman** **2) Sri A K D Singh, Executive Director - Technical** **3) Sri P K Himatsingka, Chief Financial Officer** **4) Sri R K Agarwal, Company Secretary**
	D. Relatives of Key Management Personnel	**1) Sri R P Mody** **2) Sri R A Mody**
	E. Enterprises over which Key Management Personnel & their relatives have significant influence :	**1) Associated General Trading Society Ltd.** **2) Anuradha Investments Ltd.** **3) Carbo Industrial Holdings Ltd.** **4) Foster Engineering Ind. Ltd.** **5) Hindusthan Insulator & Industries Ltd (Formerly Hindusthan Urban Infrastructure Ltd)** **6) Hindusthan Consultancy & Services Ltd** **7) Hindusthan Speciality Chemicals Ltd** **8) Olympic General Trading Ltd.** **9) Promain Ltd.** **10) Fairplan Chemical & Industries Ltd** **11) Paramount Enterprises Ltd.**
	F. Firms where key Management Personnel & their relatives have significant influence :	**Nil**

42.2 Details of transactions with related parties : **Amount in Rupees Lakh**

Particulars	Transaction during the year		Balance Outstanding	
	31.03.2026	31.03.2025	**31.03.2026**	31.03.2025
Rent Received				
Hindusthan Insulator & Industries Ltd	**-**	-	**-**	-
Hindusthan Consultancy & Services Ltd.	**59**	59	**-**	-
Miscellaneous Charges Received				
Hindusthan Insulator & Industries Ltd	**-**	-	**-**	-
Interest Received				
Hindusthan Insulator & Industries Ltd	**371**	371	**667**	334
Hindusthan Speciality Chemicals Ltd	**488**	877	**-**	790
Promain Ltd	**-**	(100)	**931**	931
Hindusthan Consultancy & Services Ltd.	**-**	-	**3,569**	3,569
Anuradha Investments Ltd.	**-**	-	**485**	485
Associated General Trading Society Ltd.	**-**	-	**715**	715
Carbo Industrial Holdings Ltd.	**-**	-	**434**	434
Foster Engineering Industries Ltd.	**-**	-	**478**	478
Olympic General Trading Co.	**(2)**	(2)	**431**	433
Remuneration				
Sri AKD Singh	**57**	53	**-**	-
Sri V A Mody	**900**	900	**-**	-
Sri R P Mody	**-**	133	**-**	-
Sri P K Himatsingka	**33**	32	**(2)**	(2)
Sri R K Agarwal	**32**	29	**(1)**	(2)
Director Sitting Fees				
Sri V A Mody	**-**	-	**-**	-
Staff Welfare Expenses				
Sri R P Mody	**-**	5	**-**	-

42.2 Details of transactions with related parties Contd.. : **Amount in Rupees Lakh**

Particulars	Transaction during the year		Balance Outstanding	
	31.03.2026	**31.03.2025**	**31.03.2026**	31.03.2025
Rent Paid (Exclusive of Taxes)				
Hindusthan Consultancy & Services Ltd.	**11**	2	**(7)**	(6)
Hindusthan Insulator & Industries Ltd	**3**	3	**-**	-
Paramount Enterprises Ltd	**144**	108	**-**	-
Promain Ltd	**43**	41	**-**	-
Consultancy Service				
Sri R A Mody	**29**	29	**(2)**	-
Maintenance & Electricity Charges etc				
Hindusthan Consultancy & Services Ltd.	**91**	103	**(11)**	(2)
Paramount Enterprises Ltd	**12**	9	**-**	-
Loan Given/ (Repayment Received) during the year				
Hindusthan Insulator & Industries Ltd	**5,900**	(2,237)	**7,118**	1,218
Hindusthan Consultancy & Services Ltd.	**(20)**	(120)	**1,293**	1,313
Hindusthan Speciality Chemicals Ltd	**(11,887)**	5080	**-**	11,887
Anuradha Investments Ltd.	**-**	-	**108**	108
Associated General Trading Society Ltd.	**(3)**	(3)	**10**	13
Carbo Industrial Holdings Ltd.	**-**	-	**122**	122
Foster Engineering Industries Ltd.	**-**	-	**157**	157
Advances/ Security Deposits Given				
Sri R K Agarwal	**-**	(1)	**-**	-
Hindusthan Consultancy & Services Ltd.	**(1)**	(2)	**19**	20
Promain Ltd	**-**	-	**190**	190
Fairplan Chemical & Industries Ltd	-	21	**21**	21
Security Deposit Received				
Hindusthan Consultancy & Services Ltd.	**-**	-	**(14)**	(14)

Footnotes:

1) Transactions only during the period of existence of relationship have been disclosed hereinabove. Also in cases where relationship ceased to exist as at the end of the year, balances outstanding, if any, from such parties have not been disclosed.

2) Transactions with related parties are at arms length price. Outstanding balances as at year end are unsecured & settlement occurs generally in cash. The company has not recorded any impairment in respect of outstandings with related parties during the year as well as in the preceeding year.

Amount in Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026		Year Ended 31.03.2025
43.0	**PARTICULARS RELATING TO FOREIGN CURRENCY TRANSACTIONS**				
	Unhedged Foreign Currency Exposure				
	Trade & Other Payables	**EUR 0**	**USD 0**	EUR 0	EUR 0
	Trade & Other Receivable	**EUR 0**	**USD 0**	EUR 0	USD 50

44.0 a) Information about Business segments

Amount in Rupees Lakh

Particulars	Chemicals		Jute Goods		Engineering		Total	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
REVENUE								
External Sales/Other Income (Gross)	18,598	19,021	40,063	31,909	2,16,071	2,44,055	2,74,732	2,94,985
Inter-segment Sales/Other Income	-	-	-	3	-	-	-	3
Total Revenue	18,598	19,021	40,063	31,912	2,16,071	2,44,055	2,74,732	2,94,988
RESULT	3,934	3,713	1,133	311	20,720	28,255	25,787	32,279
Unallocated Expenses							2,281	2,259
Operating profit							23,506	30,020
Finance Cost							3,470	4,420
Interest / Dividend Income							3,984	4,263
Net Gain/(Loss) on sale/reinstatement of Investments							(486)	3
Other Non-Operating Income							76	162
Income Taxes								
Current Tax							6,699	8,542
Deferred Tax							(293)	(348)
Net Profit							**17,204**	**21,834**
OTHER INFORMATION								
Segment assets	20,499	9,621	28,115	10,579	1,16,038	1,16,602	1,64,652	1,36,802
Unallocated assets							1,02,710	1,06,808
Total assets							**2,67,362**	**2,43,610**
Segment liabilities	2,510	1,413	11,245	9,598	19,099	21,861	32,854	32,872
Unallocated Liabilities							55,657	49,783
Total Liabilities							**88,511**	**82,655**
Capital expenditure (Including CWIP)	561	242	829	269	3,171	5,762	4,561	6,273
Unallocated							-	1,189
Total							**4,561**	**7,462**
Depreciation	423	437	640	657	1,331	1,078	2,394	2,172
Unallocated							1,619	1,620
Total							**4,013**	**3,792**
Break-up of Segment Revenue:-								
Sales	17,746	18,718	40,003	31,842	2,14,673	2,41,806	2,72,422	2,92,366
Other Income								
Export Incentive	22	-	-	-	26	201	48	201
Other Operating Income	830	303	60	67	1,372	2,048	2,262	2,418
Total Revenue	**18,598**	**19,021**	**40,063**	**31,909**	**2,16,071**	**2,44,055**	**2,74,732**	**2,94,985**

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
44.0	**Information about Business segments Contd..**		
	b) Information about secondary business segments :		
	Sales:		
	- within India	**2,72,707**	2,73,404
	- Outside India	**2,025**	21,581
		2,74,732	2,94,985
	Trade Receivables:		
	- within India	**29,589**	26,477
	- Outside India	**271**	2,282
		29,860	28,759

Amount in Rupees Lakh

Note No.	PARTICULARS		Year Ended 31.03.2026	Year Ended 31.03.2025
45.0	**FINANCIAL INSTRUMENTS DISCLOSURE**			
	CATEGORIES OF FINANCIAL INSTRUMENTS			
	A) Financial Assets			
	i) Measured at Cost/Amortised Cost			
	Investments at Cost - Non Current	**4**	**-**	-
	Other Financial Assets - Non Current	**5**	**15,972**	7,839
	Trade Receivables	**9**	**29,860**	28,759
	Cash and Cash Equivalents	**10**	**21,273**	24,280
	Bank Balances other than Cash and Cash Equivalents	**11**	**17,586**	20,209
	Loans	**12**	**17,602**	23,612
	Other Financial Assets - Current	**5**	**11,053**	10,416
	Total Financial Assets Measured at Cost/Amortised Cost		**1,13,346**	1,15,115
	ii) Measured at Fair Value through Statement of Profit or Loss			
	Investments - Non Current	**4**	**9,519**	9,519
	Investments - Current	**8**	**26,349**	350
	Total Financial Assets Measured at Fair Value through Statement of Profit or Loss		**35,868**	9,869
	iii) Measured at Fair Value through Other Comprehensive Income			
	Investments - Non Current	**4**	**12**	226
	Total Financial Assets Measured at Fair Value through OCI		**12**	226
	B) Financial Liabilities			
	i) Measured at Amortised Cost			
	Borrowings - Current	**16**	**53,534**	47,403
	Borrowings - Non Current	**16**	**1,076**	1,194.00
	Trade Payables	**19**	**23,523**	22,978
	Other Financial liabilities -Current	**20**	**2,346**	2,969
	Total Financial Liabilities measured at Amortised Cost		**80,479**	74,544
	ii) Measured at Fair Value through Statement of Profit or Loss			
	Total Financial Liabilities measured at Fair Value through Statement of Profit or Loss		**-**	-

Amount in Rupees Lakh

Note No.	PARTICULARS	
46.0	**Investment in Subsidiary**	
	Statement containing salient features of the financial statement of Subsidiary Company	
	Part A- Subsidiary Company:	
	Name of the Subsidiary	Hindusthan Vidyut Corporation Limited
	The date since when subsidiary was acquired	05.03.2014
	Reporting period for the subsidiary concerned, if different from the holding Company's reporting period	No
	Reporting currency and Exchange rate as on the last date of the relevant financial year in case of Foreign Subsidiary	NA
	Share Capital	140
	Reserves & Surplus	-
	Total Assets	1,214
	Total Liabilities	1,075
	Investments	-
	Turnover	-
	Profit before taxation	-
	Provision for taxation	-
	Profit after taxation	-
	Proposed Dividend	-
	% of shareholding	100
	Notes	
	Name of the Subsidiary which are yet to commence the operation	Hindusthan Vidyut Corporation Limited
	Name of the Subsidiary which have been liquidated or sold during the year	None

Note No.	PARTICULARS
47.0	The Subsidiary Company was awarded Integrated Lignite Mining-cum-Power Generation Project through International Competitive Bidding by Government of Rajasthan (GOR) in 1996. Necessary 'Implementation Agreement' and 'Power Purchase Agreement' were signed by the Company with the concerned Authorities. The Company obtained all the approvals required by making all out efforts and incurring huge expenses. However, even after a period of 4 years, GOR was unable to give the Mining Lease Approval, which was an essential pre-requisite for setting up the plant as mining was an integral part of the project as per tender conditions. This failure on the part of GOR halted the project and nothing could move further. GOR, thereafter, declared the 'Implementation Agreement' ineffective. The matter was referred to arbitration between the Company and GOR. The Arbitral Tribunal vide its Award dated 02.01.2007, has awarded a sum of Rs.1,140.33 Lakhs to the company with future interest against GOR. The objections filed by GOR in the court of District Judge, Jaipur City, Jaipur have been rejected and award has been upheld by the court. GOR has filed an appeal before Hon'ble High Court of Rajasthan at Jaipur & the matter is still sub-judice. Necessary adjustment shall be carried out on final adjudication.

Note No.	PARTICULARS
48.0	Since the Statement of Profit & loss of Subsidiary Company has been drawn for first time during the year, corresponding figures for the previous year do not exist.

Note No.	PARTICULARS

49.0 FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES

The Company's financial liabilities comprise borrowings, capital creditors and trade and other payables, The main purpose of these financial liabilities is to finance the company's operations. The company's financial assets include trade and other receivables, cash and cash equivalents, investments at cost/fair value and loans/deposits.

The Company is exposed to market risk. The company's senior management oversees the management of the risks. The Board of Directors reviews and agrees to policies for managing each of these risks, which are summarised below:

Market Risk

Market risk is the risk that the fair value of future cash flow of a financial instrument will fluctuate because of changes in market prices. Market risk mainly comprises of risk, such as raw material price risk. Financial instruments affected by market risk include FVTPL investments, trade payables, trade receivables, etc.

(i) Foreign currency risk

The company undertakes transactions denominated in different foreign currency primarily in USD and consequently exposed to exchange rate fluctuations. Exchange rate exposures are managed within approved policy parameters. The carrying amount of the company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as disclosed under Note No 43 above.

(ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rate relates primarily to the Company's debt obligations with floating interest rates.

(iii) Raw material Price risk

The company is impacted by the price volatility of certain commodities of raw materials. To mitigate the volatility in market price of major raw materials, the Company in general undertakes longterm contract.

Credit Risks

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The company is exposed to credit risk from its operating activities (primarily trade receivables).

(i) Trade Receivables

Credit quality of a customer is assessed based on an appraisal of customer creation form and individual credit limits are defined in accordance with this assessment and performance of the customer. Outstanding customer receivables are regularly monitored.

Liquidity Risk

The Company's objective is to maintain optimum level of liquidity to meet its cash and collateral requirement at all times. The need of the funds of the company are being met by internal accrual and borrowings. The short and medium terms requirements are met through the committed lines of credit.

The table provides undiscounted cash flow towards non- derivative financial liability into relevant maturities based on the remaining period at balance sheet date to contractual maturity date.

Particulars	Current	Non-Current	Total
As at 31st March 2025			
Other Financial Liabilities	2,969	-	2,969
Borrowings	47,403	1,194	48,597
Trade Payable	22,978	-	22,978
As at 31st March 2026			
Other Financial Liabilities	**2,346**	**-**	**2,346**
Borrowings	**53,534**	**1,076**	**54,610**
Trade Payable	**23,523**	**-**	**23,523**

Note No.	PARTICULARS

50.0 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosure of contingent liabilities. Unncertainty about these assumption and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

JUDGEMENTS

Fair value as Deemed Cost for Property Plant & Equipment.

Property, plant and equipment has been carried in accordance with previous GAAP carrying value as deemed cost at the date of transition , which has been considered as deemed cost.

Lease as Finance Lease

Lease as Finance Lease has been included in the Property, Plant and Equipment while considering the overall context of transfer of risk and rewards incidental to ownership.

Depreciation/Amortisation of and Impairment Loss on Property Plant and Equipment/Intangible Assets

Property, Plant and Equipment are depreciated and intangible assets are amortised on Straight Line basis over the estimated useful lives (or Lease Term if shorter) in accordance with Schedule II of the Companies Act 2013, taking into account the estimated residual value, wherever applicable. The company reviews the estimated useful lives of the assets regularly in order to determine the amount of depreciation/ amortisation expense to be recorded during any reporting period. This reassessment may result in change in depreciation expense in future periods.

The Company reviews its carrying value of its Tangible and Intangible assets whenever there is objective evidence that the assets are impaired. The required level of impairment losses to be made is estimated by reference to the estimated value in use or recoverable amount.

Impairment loss on Trade Receivables

The Company evaluated whether there is any objective evidence that trade receivable are impaired and determines the amount of impairment loss as a result of the inability of the debtors to make required payments. The Company bases the estimates on the ageing of the trade receivable balances, creditworthiness of the trade receivables and historical written off experience. If the financial conditions of the trade receivables were to deteriorate, actual writeoffs would be higher than estimated.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimations uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year, are described above. The company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumption about the future developments, however , may change due to market changes or circumstances arising that are beyond the control of the company . Such changes are reflected in the assumption when they occur.

Defined benefit plans (Gratuity & Leave benefits)

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumption that may differ from actual developments in the future. These include the determination of the discount rate, future salary increase and mortality rates. Due to the complexities involved in the valuation and it's long term nature , a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate for plans operated in India , the mangement considers the interest rate of government bonds in currencies consistent with the currencies of the post employment benefit obligation.

The mortality rate is based on publicly available mortality tables for the specific countries. Those mortality tables tend to change only at interval in response to demographic changes.

Future salary increases are based on expected future inflation rates.

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025	% Change
51.0	**Ratio Analysys & its Elements**			
	(a) Current Ratio	**2.50**	2.52	-0.66%
	Numerator : Current Assets			
	Denominator : Current Liabilities			
	Reason of Variance: Not Applicable being below 25%			
	(b) Debt-Equity Ratio	**0.31**	0.30	1.13%
	Numerator : Total External Borrowings (Long Term & Short Term)			
	Denominator : Shareholders Fund			
	Reason of Variance: Not Applicable being below 25%			
	(c) Debt Service Coverage Ratio	**7.70**	6.76	14.00%
	Numerator : Total Comprehensive Income + Interest on external Borrowings + Depreciation & Amortisation + Foreign Exchange Fluctuation + Gain/Loss on sale of assets & Investments.			
	Denominator : Interest on External Borrowings + Repayment commitment of Borrowings			
	Reason of Variance: Not Applicable being below 25%			
	(d) Return on Equity Ratio	**0.11**	0.14	-26.93%
	Numerator : Total Comprehensive Income			
	Denominator : Average Shareholder's Equity			
	Reason of Variance: Decrease in Income due to lower margin on sale of products			
	(e) Inventory Turnover Ratio	**3.89**	4.20	-7.52%
	Numerator : Sale of Products & Services			
	Denominator : Average Inventory			
	Reason of Variance: Not Applicable being below 25%			
	(f) Trade Receivables turnover ratio	**9.32**	10.86	-14.23%
	Numerator : Sale of Products & Services			
	Denominator : Average Trade Receivables			
	Reason of Variance: Not Applicable being below 25%			
	(g) Trade payables turnover ratio	**8.13**	7.68	5.83%
	Numerator : Net Purchase of Raw Materials & Stores			
	Denominator : Average Trade Payables			
	Reason of Variance: Not Applicable being below 25%			
	(h) Net capital turnover ratio	**2.22**	2.57	-13.48%
	Numerator : Sale of Products & Services			
	Denominator : Working Capital (Current Assets-Current Liaibities)			
	Reason of Variance: Not Applicable being below 25%			
	(i) Net profit ratio	**6.57%**	7.42%	-11.42%
	Numerator : Total Comprehensive Income			
	Denominator : Sale of Products & Services			
	Reason of Variance: Not Applicable being below 25%			
	(j) Return on Capital employed	**11.86%**	16.30%	-27.24%
	Numerator : Total Comprehensive Income before interest on external borrowings & Tax			
	Denominator : Tangible Net Worth + Total External Borrowings (Long Term & Short Term) + Deferred Tax Liability			
	Reason of Variance: Decrease in Income due to lower margin on sale of products			
	(k) Return on investment.	**(0.03)**	0.02	(3.10)
	Numerator : Dividend + Net Gain/Loss from Investments (Including restatement)			
	Denominator : Average Current Investments			
	Reason of Variance: Due to loss incurred during the year			

Amount in Rupees Lakh

Note No.	PARTICULARS	Year Ended 31.03.2026	Year Ended 31.03.2025
52.0	TAX EXPENSE		
	Current Tax	**6,699**	8,542
	Deferred Tax	**(293)**	(348)
	Tax Expense Total	**6,406**	8,194
52.1	Reconciliation of estimated Income tax expense at Indian statutory Income tax rate to income tax expense reported in statement of Profit & Loss		
	Profit/(Loss) Before Tax	**23,610**	30,028
	Income Tax Rate (As applicable)	**25.168%**	25.17%
	Estimated Income Tax Expense	**5,942**	7,557
	Tax effect of adjustments to reconcile expected Income tax expense to reported Income tax expense	-	-
	Permanent Difference - Others	**464**	637
	Income tax expense in Statement of Profit & Loss	**6,406**	8,194
53.0	Figures of the previous year have been regrouped/ rearranged whenever considered necessary.		

For and on behalf of
Rajgaria & Associates
Chartered Accountants
Registration No. 314241E

CA Dibya Agarwal
Partner
Membership No. 304601

Place: Kolkata
Dated:27th August,2026

For & on behalf of Board of Directors

V A Mody
Director
DIN : 00193192

P. K . Himatsingka
CFO

R K Agarwal
Co. Secretary

A K D Singh
Director
DIN : 07160198

NOTICE

NOTICE is hereby given that the Twenty Ninth Annual General Meeting of the Members of Hindusthan Engineering & Industries Ltd. will be held on Wednesday, the 30th September, 2026 at 02.00 P.M. through Video Conferencing (“VC”)/ Other Audio-Visual Means (“OAVM”) to transact the following business:

As Ordinary Business:

1. To receive, consider and adopt:

   (a) the audited standalone Financial Statements of the Company for the financial year ended 31st March, 2026 and the Reports of the Board of Directors and Auditors thereon; and

   (b) the audited consolidated Financial Statements of the Company for the financial year ended 31st March, 2026 and the Report of Auditors thereon.

2. To appoint a Director in place of Shri Vikram Aditya Mody (DIN: 00193192), who retires by rotation at this Annual General Meeting and being eligible, offers himself for re-appointment.

As Special Business:

3. To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

   “RESOLVED THAT pursuant to Section 148 and other applicable provisions, if any of the Companies Act 2013 read with the Companies (Audit and Auditors) Rules 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) the remuneration as approved by the Board of Directors and details below, to be paid (apart from taxes as applicable and reimbursement of actual travel and out-of-pocket expenses) to the Cost Auditors S.K. Sahu & Associates, to conduct the Cost Audit for the financial year ending 31st March, 2027 be and is hereby ratified and approved.”

Name of the Industry	Name of the Manufacturing Units and their locations	Name of the Cost Auditors	Remuneration (in Rs.)
Engineering	Bamunari Plant, Santragachi Plant & Tiljala Plant, West Bengal	S K Sahu & Associates	40,000
Jute	Dalhousie Jute Company, Champdany, West Bengal	S K Sahu & Associates	20,000
Chemical	Hindusthan Chemicals Company, Olpad, District: Surat, Gujarat	S K Sahu & Associates	70,000

“FURTHER RESOLVED that the Board of Directors of the Company be and is hereby authorised to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this Resolution.”

Registered Office
‘Mody Building’
27, Sir R.N. Mukherjee Road
Kolkata – 700 001
Date: 27th Day of August, 2026

By Order of the Board of Directors

R.K.Agarwal
Company Secretary
Membership No.FCS-5047

CIN: U93000WB1998PLC086303
Phone: 033 2248 0166
Fax: 033 2248 1922
Email: ho@heilindia.com
Website: www.heilindia.com

NOTES

1. The Explanatory Statements setting out the material facts pursuant to Section 102(1) of the Companies Act, 2013, relating to the Special Business to be transacted at the Annual General Meeting is annexed hereto.
2. The Ministry of Corporate Affairs ("MCA") has vide its General Circular No. 14/2020 Dated : 8th April, 2020, General Circular No. 17/2020 Dated : 13th April, 2020, General Circular No. 20/2020 Dated : 5th May, 2020, General Circular No. 02/2021 Dated :13th January, 2021, General Circular No. 19/2021 Dated : 8th December, 2021, General Circular No. 21/2021 Dated : 14th December, 2021, General Circular No. 2/2022 Dated : 5th May, 2022, General Circular No. 10/2022 Dated : 28th December, 2022, General Circular No. 09/2023 Dated : 25th September, 2023, General Circular No. 09/2024 Dated : 19th September, 2024 and General Circular No. 03/2025 Dated : 22nd September, 2025 (collectively referred to as "MCA Circulars") permitted convening the Annual General Meeting ("AGM" / "Meeting") through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM"), without the physical presence of the members at a common venue. In accordance with the MCA Circulars, provisions of the Companies Act, 2013 ('the Act'), the AGM of the Company is being held through VC / OAVM. The deemed venue for the AGM shall be the Registered Office of the Company.
3. Generally, a member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on a poll instead of himself and the proxy need not be a member of the Company. Since this AGM is being held through VC / OAVM, pursuant to the MCA Circulars, physical attendance of members has been dispensed with. Accordingly, the facility for appointment of proxies by the members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed hereto.
4. The Members can join the AGM in the VC/OAVM mode 15 minutes before the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
5. Rajgaria & Associates, Chartered Accountants, having Firm Registration No. 314241E of 135A, B. R. B. Basu Road, Kolkata – 700 001, have been appointed as the Statutory Auditors at the 26th Annual General Meeting of the Company for a period of five years. As per Companies (Amendment) Act, 2017 (Section 139 of the Companies Act, 2013), notified on 07 May, 2018, the requirement of ratification of appointment of the Statutory Auditor at every Annual General Meeting has been done away with. As such, resolution for ratification of appointment of Auditor is no longer required to be passed at the AGM.
6. The Register of Members and Share Transfer Books of the Company will remain closed from 24th September, 2026 to 30th September, 2026 (both days inclusive) for the purpose of AGM.
7. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
8. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-voting system as well as venue voting on the date of the AGM will be provided by NSDL.
9. In compliance with the MCA Circulars the Annual Report for the financial year 2025-2026, Notice of the 29th AGM and instruction for remote e-voting are being sent by electronic mode to all members whose email IDs are registered with the Company/Depository Participants(s). In view of the MCA Circulars referred above, physical copies of Annual Report and Notice for this AGM will not be sent in physical. The Notice of AGM is also available on the Company's website www.heilindia.com. The Notice shall also be available on the e-Voting website of NSDL viz. www.evoting.nsdl.com.
10. Members intending to require information about accounts to be explained at the meeting are requested to write to the Company at least 10 (ten) days in advance of the Annual General Meeting through email on ho@heilindia.com. The same will be replied by the Company suitably.
11. **The name and address of the Company's Registrar and Share Transfer Agent is MUFG Intime India Pvt. Ltd., 20, R.N. Mukherjee Road, 5th Floor, Kolkata 700001. Hence, any correspondence relating to shares and debentures may be made with them only.**
12. Members holding shares in physical form, who have multiple accounts in identical names or joint accounts in the same order, are requested to send the Share Certificates to the Company's Share Transfer Agent for consolidation of such shareholdings in one account to facilitate better service.
13. To support the 'Green Initiative', the Members who have not registered their e-mail addresses, are requested to register the same with the Registrar in case of shares held in certificate form and with the Depositories in case of shares held in demat form.

Rule 18(3)(i) of the Companies (Management and Administration) Rules, 2014 requires a Company to provide advance opportunity at least once in a financial year, to the Member to register his email address and any changes therein. In compliance with the same, we request the Members who do not have their email id registered with the Company to get the same registered with the Company. Members are also requested to intimate to the Company the changes, if any in their email address.

14. Members are requested to avail the dematerialization facility of Company's shares. Demat ISIN No. allotted by National Securities Depository Ltd. and Central Depository Services (India) Ltd. is INE 665C01026. The address of the Company's interface Registrar is MUFG Intime India Pvt. Ltd., 20, R.N. Mukherjee Road, 5th Floor, Kolkata 700001.

15. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in dematerialised form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form shall submit their PAN details to the Company at its Registered Office or to the Registrar and Share Transfer Agents.

16. Pursuant to Section 113 of the Act and Rules framed thereunder, the Institutional/ Corporate members are entitled to appoint authorized representatives for the purpose of voting through remote e-Voting or for the purpose of participation and voting during the AGM. In this regard, the corporate members are requested to send a certified true copy of the board resolution together with attested specimen signature of authorized representative to the scrutinizer through email at scrutinizermkb@gmail.com with a copy marked to evoting@nsdl.co.in.

17. In case of joint holders attending the meeting, only such joint holder who is higher in the order of names as per the Register of Members will be entitled to vote. The voting rights of the member shall be in proportion to their share of the paid-up equity share capital of the Company as on the cut-off date.

18. Members are also requested to intimate changes, if any, pertaining to their name, postal address, email address, telephone/ mobile numbers, mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, PAN, MICR code, IFSC code, etc., to their DPs in case the shares are held by them in electronic form and to the Company's Registrars and Transfer Agents, in case the shares are held by them in physical form.
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19. Non-resident Indian members are requested to inform MUFG Intime India Pvt. Ltd. immediately of any change in their residential status on return to India for permanent settlement.

20. All documents referred to in the Notice and the Explanatory Statement shall be made available for inspection by the Members of the Company, without payment of fees upto and including the date of AGM. Members desirous of inspecting the same may send their requests at ho@heilindia.com from their registered e-mail addresses mentioning their names and folio numbers/demat account numbers.

    During the AGM, the Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act and the Register of Contracts or arrangements in which Directors are interested maintained under Section 189 of the Act shall be made available for inspection upon login at NSDL e-Voting system at https://www.evoting.nsdl.com.

21. Since the AGM will be held through VC/OAVM, the route map of the venue of the meeting is not annexed hereto

22. Voting through electronic means

    I. In compliance with provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Amended Rules, 2015, the Company is pleased to provide its members facility to exercise their right to vote on the resolution proposed to be considered at the AGM by electronic means and the business may be transacted through e - Voting Services. The facility of casting the votes by the members using an electronic voting system from a place other than the venue of AGM ("remote e-voting") will be provided by National Securities Depository Limited (NSDL).

    II. The members who have cast their vote by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their vote again.

    III. The remote e-voting period will commence on 27th September, 2026 (9.00 am) and end on 29th September, 2026 (5.00 pm). During this period, shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date, i.e. 23rd September, 2026 may cast their vote by remote e-voting. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently.

    IV. THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING ANNUAL GENERAL MEETING ARE AS UNDER:-

    The remote e-voting period begins on 27th September, 2026 at 09:00 A.M. and ends on 29th September, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. 23rd September, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 23rd September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	**Login Method**
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "**Beneficial Owner"** icon under **"Login"** which is available under **'IDeAS'** section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select **"Register Online for IDeAS Portal"** or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience. 

Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022 – 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.

2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.

3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

   Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:

a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.

b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.

c) How to retrieve your 'initial password'?

(i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

(ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

a) Click on "**Forgot User Details/Password**?"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.

b) **Physical User Reset Password**?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.

c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.

d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to scrutinizermkb@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on **"Upload Board Resolution / Authority Letter"** displayed under **"e-Voting"** tab in their login.

2. Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and becomes member of the Company after the notice is send through e-mail and holding shares as of the cut-off date i.e. **23rd September, 2026**, may obtain the login ID and password by sending a request at **evoting@nsdl.co.in** or Issuer/RTA. However, if you are already registered with NSDL for remote e-voting, then you can use your existing user ID and password for casting your vote. If you forgot your password, you can reset your password by using "Forgot User Details/Password" or "Physical User Reset Password" option available on **www.evoting.nsdl.com** or call on toll free no. **1800 1020 990 and 1800 22 44 30** . In case of Individual Shareholders holding securities in demat mode who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date i.e. **23rd September, 2026** may follow steps mentioned in the Notice of the AGM under Step 1:"Access to NSDL e-Voting system" (Above).
3. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
4. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on: 022 4886 7000 or send a request to and /or Ms. Pallavi Mhatre, DVP, NSDL at evoting@nsdl.co.in

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to investor.helpdesk@in.mpms.mufg.com & to ho@heilindia.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to investor.helpdesk@in.mpms.mufg.com & to ho@heilindia.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A**) i.e. **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode**.
3. Alternatively shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the EGM/AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the EGM/AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the EGM/AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the EGM/AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under **"Join Meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker may send their request mentioning their name, demat account number/folio number, email id, mobile number at ho@heilindia.com from Sunday, 20th September, 2026 (9:00 A.M.) to Tuesday, 22nd September, 2026 (5:00 PM).

6. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting. The Chairman of the Meeting/the Company reserves the right to restrict the number of questions, time allotted and number of speakers to ensure smooth conduct of the AGM.
7. When a pre-registered speaker is invited to speak at the meeting but he / she does not respond, the next speaker will be invited to speak. Accordingly, all speakers are requested to get connected to a device with a video/ camera along with good internet speed.
8. The Company reserves the right to restrict the number of questions and number of speakers, as appropriate, for smooth conduct of the AGM.
9. Members who need assistance before or during the AGM, can contact Ms. Pallavi Mhatre, DVP, NSDL at evoting@nsdl.co.in or call 1800 1020 990 / 1800 22 44 30.

V. You can also update your mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).

VI. The voting rights of the members shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date of 23rd September, 2026.

VII. A member may participate in the AGM even after exercising his right to vote through remote e-voting but shall not be allowed to vote again at the AGM.

VIII. A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting as well as voting at AGM.

IX. The Company has appointed Shri Raj Kumar Banthia, (Membership No. ACS 17190 & CP No. 18428) Partner, M/s MKB & Associates, Company Secretaries, Kolkata as the Scrutinizer to scrutinize the e-voting process and voting process at AGM in a fair and transparent manner.

X. The Scrutinizer shall after the conclusion of the voting at the Annual General Meeting, will first count the votes cast at the meeting and there after unblock the votes cast through remote e-voting in presence of at least two witnesses not in the employment of the Company and shall make, not later than three days of the conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorised by him in writing, who shall counter sign the same and declare the result of the voting forthwith.

XI. The results declared along with the report of the Scrutinizer shall be placed on the website of the Company www.heilindia.com and on the website of NSDL immediately after the declaration of the result by the Chairman or a person authorised by him in writing.

XII. Subject to receipt of requisite number of votes, the Resolutions shall be deemed to be passed on the date of the meeting i.e., 30th September, 2026.

ANNEXURE TO THE NOTICE

Explanatory Statement pursuant to Section 102 (1) of the Companies Act, 2013.

Resolution at Item No. 3

In accordance with the provision of Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 the remuneration of the Cost Auditors as recommended by the Audit Committee and approved by the Board of Directors shall be ratified by the members. Accordingly ratification by the members is sought to the remuneration payable to the Cost Auditors for the financial year ending 31st March, 2027 by passing an Ordinary Resolution.

None of the Directors or Key Managerial Personnel of the Company or their relatives is, in any way concerned or interested, financial or otherwise, in the resolution.

The Board of Directors recommends the resolution for approval of Shareholders.

Details of Directors seeking Appointment / Re-appointment in the ensuing Annual General Meeting of the Company.

Name	Shri Vikram Aditya Mody
DIN	00193192
Date of Birth	17.11.1961
Age	65 Years
Nationality	Indian
Qualification	Graduate in Commerce
Experience and Expertise in specific functional area	Wide business experience across the variety of industries.
Terms and Condition of appointment / reappointment	Same as already approved by Shareholders in the 28th Annual General Meeting held on 27.09.2025
Remuneration sought to be paid	
Remuneration last drawn by such person	Rs. 9,00,00,000/-
Date of first Appointment on the Board of the Company	06.10.2017
Shareholding in the Company	100 Equity Shares
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	Nil
Number of Meetings of the Board attended during the Financial Year 2025-2026	7 (Seven)
List of other Directorships held	9 (Nine) Hindusthan Vidyut Corporation Ltd. Fairplan Chemical & Industries Ltd. Hindusthan Consultancy and Services Ltd. Snowfall Commotrade Pvt. Ltd. Larceny Mercantiles Pvt. Ltd. Grapco Trading Pvt. Ltd. IPCCA Sales Agency Pvt. Ltd. Stylo Commotrade Pvt. Ltd. Monisa Trading Pvt. Ltd.
Membership/Chairmanship of the Committees of other Boards	Nil

Registered Office
'Mody Building'
27, Sir R.N. Mukherjee Road
Kolkata – 700 001
Date: 27th Day of August, 2026

By Order of the Board of Directors

R.K.Agarwal
Company Secretary
Membership No.FCS-5047

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